Annual Report
2017-2018

June 2019
OVERVIEW OF THE INSTITUTE

The Institute of International Relations at The University of the West Indies is a regional, autonomous academic institution at the St. Augustine Campus, with associate fellows at the Mona and Cave Hill Campuses, and within other organizations. Since its founding in 1966, the Institute has been dedicated to the conduct of advanced research and teaching concerning the international challenges of the contemporary world, with special emphasis upon the Caribbean and Latin American regions. As a vital part of the infrastructure for its teaching and research, the Institute has developed a Library that constitutes one of the best information resources available, regarding the international relations of the Caribbean. In addition to its Postgraduate Diploma, M.Sc. and MPhil/PhD programmes, the Institute of International Relations, through the Diplomatic Academy of the Caribbean, meets related regional and national human resource development needs by offering short intensive modular training programs for public and private sector and civil society personnel. The Institute also offers international policy research and advisory services and consultancies.

MISSION OF THE INSTITUTE

The mission of the Institute of International Relations is to enhance understanding of Caribbean international relations, applying multidisciplinary perspectives, while contributing to related regional and national human resource development. The Institute of International Relations offers excellent research, teaching and consultative assistance to all stakeholders. The Institute organizes, sponsors or co-sponsors workshops, conferences and seminars relevant to the international challenges of the region, and publishes the online Caribbean Journal of International Relations and Diplomacy on a quarterly basis.

VISION OF THE INSTITUTE

The Institute of International Relations brings the expertise and energies of all the international relations academic staff within The University of the West Indies, as well as those of selected Associate Fellows located elsewhere, to bear effectively upon the needs of the Caribbean region’s public and private sectors for research, teaching, consultancy and training, concerning the region’s international challenges and opportunities, within multidisciplinary fields ranging from finance, business and management to politics, history, economics, education, and law.

GOVERNANCE OF THE INSTITUTE

The governance of the Institute, is vested in the Board of the Institute, which is chaired by The UWI Vice Chancellor. The management of the Institute rests with the Director, who is responsible to the Board for the proper discharge of its functions.
CONTENTS

1. DIRECTOR’S - SUMMARY ........................................................................................................... 4

2. INTRODUCTION ....................................................................................................................... 4

   A. STAFFING ............................................................................................................................... 4

   B. THE NORMAN GIRVAN LIBRARY ......................................................................................... 6

   C. STUDENTS............................................................................................................................. 8

GUEST LECTURERS AND DISTINGUISHED VISITORS 2017-2018 .............................................. 16

EVENTS 2017-2018 ....................................................................................................................... 16

APPENDIX I: STAFF ....................................................................................................................... 22

   ACADEMIC STAFF ..................................................................................................................... 22

   HONORARY PROFESSORIAL & SENIOR FELLOWS .............................................................. 23

   ACADEMIC STAFF ProfileS ..................................................................................................... 24

   PUBLIC AND PROFESSIONAL SERVICE OF STAFF .............................................................. 33

   APPOINTMENTS/PROMOTIONS .............................................................................................. 36

   ADMINISTRATIVE, TECHNICAL AND SUPPORT STAFF .................................................... 38

   STAFF TRAINING AND DEVELOPMENT ........................................................................... 39

APPENDIX II: CONFERENCE ATTENDANCE AND PRESENTATIONS, PUBLICATIONS .......... 40

APPENDIX III: The Norman Girvan Library Interim Annual Report .............................................. 47

APPENDIX IV: IIR STUDENTS ...................................................................................................... 54

   STUDENT REGISTRATION NUMBERS .................................................................................. 54

   2016 2017 CANDIDATES AWARDED DEGREES .................................................................... 54

   POSTGRADUATE DIPLOMA IN INTERNATIONAL RELATIONS ........................................... 54

   MSC IN GLOBAL STUDIES .................................................................................................... 55

   PHD IN INTERNATIONAL RELATIONS ................................................................................ 56

   STAFF/STUDENT LIASION COMMITTEE ............................................................................... 57

   INTERNSHIP PROGRAMME .................................................................................................. 59

APPENDIX V: DIPLOMATIC ACADEMY OF THE CARIBBEAN ................................................. 60

APPENDIX VI: DistingUISHED VISITORS ............................................................................... 62

APPENDIX VII: PICTURES FROM KEY EVENTS ........................................................................ 65

PROJECTED ACTIVITIES FOR THE 2018/2019 ACADEMIC YEAR ........................................ 75
1. DIRECTOR’S - SUMMARY

The 2017 – 2018 academic year for the UWI Institute of International Relations has been marked by a smaller-than-usual number of full-time academic staff and by careful stewardship of our resources. However, it has also featured an impressive number of PhD completions in our M.Phil/PhD programme and scholarly publications emanating from staff members. The management has continued the institutional focus on succession planning, recruitment of new academic and administrative staff, curriculum overhaul and innovation, consolidation of the Diplomatic Academy and expansion of our regional and international outreach. The IIR is emphasizing its efforts towards greater sustainability and resilience in line with the UWI 2017 – 2022 Strategic Plan’s axes of Access, Alignment and Agility. The rest of the summary elaborates further on these themes.

2. INTRODUCTION

A. STAFFING

In 2017-2018, three members of the academic staff were away on sabbatical or special leave. In addition, at the end of the 2016-2017 year the IIR bade farewell to retiring and post-retirement stalwarts Dr Mark Kirton and Mr Anselm Francis. The postgraduate Diploma, M.Sc. and MPhil/PhD programmes were delivered by five full-time academics and six adjunct lecturers, with some welcome support from academic colleagues across the UWI in providing supervisory support for research projects in the M.Sc. and PhD programmes.

While Drs. Annita Montoute and Michelle Scobie were away on sabbatical leave, Dr Keron Niles joined us on a temporary full time contract as a replacement for Dr Montoute. The International Law teaching that might normally have been provided by Dr. Scobie was delivered by two part-time lecturers, Ms. Roberta Clarke and Miss Crystal Chapman, while Miss Candice Lackansingh supported the IIR in the delivery of the International Trade component of the curriculum. Dr. Indira Rampersad assisted with the delivery of a Diploma course on Latin American Politics and Dr Ana Teresa Romero continued to provide her valuable support to the Diploma programme.

Staff Departures and Arrivals

Regrettably, Dr Khellon Roach, former Manager of the Diplomatic Academy, left us in April 2018. The IIR is deeply appreciative of the sterling service that he has given the DAOC during the year that he spent there. We welcomed Miss Mary Ann Richards as Manager pro tempore of the DAOC in May 2018. Mrs Cherrill Farrell, Head of the Norman Girvan Library (NGL) was absent on medical leave at various intervals during the year and the IIR gratefully acknowledges the support and oversight provided by the Alma Jordan Library and the excellent work done by the NGL library assistants during this period.
As we approach the end of the 2017 – 2018 academic year, Ms Roberta Clarke will leave us as Visiting Research Fellow on July 31. She has made a great contribution to the work of the IIR in reviving and restructuring the CCRON, supervising the research of a couple of M.Sc. students, participating in the work of the planning committee for the 13th annual SALISES Conference on Children’s Rights, and offering a Specialized Seminar on Human Rights for students in the PG Diploma programme. We thank Roberta for her support to the IIR and wish her all the best as she assumes new responsibilities as the Coordinator of the National Coalition against Domestic Violence. The IIR looks forward to continued collaboration with her.

The IIR welcomed Mr Winston Dookeran in May 2018 as Professor of Practice for a period of two years. Mr Dookeran was instrumental in the establishment of the DAOC. We look forward to the contribution he can make to academic and professional curriculum development and to reinforcing the IIR’s international networks, based on his considerable expertise and long career in the multilateral economic agencies and in national policy-making.

The IIR is still engaged in academic staff recruitment processes. We await the outcome of our efforts to recruit two full-time tenure track academics to boost our capacity in International Security and in the International Political Economy of Climate Change and SIDS Development. We hope to conclude these processes in time for the new academic year.

The IIR Secretariat staff was reinforced with the arrivals of Miss Michelle Seeraj and Miss Joanna McCarter in June and September 2017 respectively. The former combines the duties of Director’s Secretary and higher degrees Programme Secretary while Miss McCarty handles the reception area, the preparation of the Internet’s revamped website and the management of its Facebook page among other duties. Likewise, Miss Marion Bailey joined the ATS staff on a permanent basis as janitor.

This year, the IIR has benefited from the assistance provided by five junior research assistants, recruited in the capacity of OJTs from the GOTT. Miss Simone Phagoo left at the end of Semester One, while Mr Anthony Phillips-Spencer and Miss Marissa Diaz are with the establishment until July 31 and August 30 2018 respectively. We welcomed Miss Megan Mackoon and Miss Astra Francis to the IIR in Semester Two.

**Staff Promotions, Activities and Achievements during 2017 – 2018**

Drs Montoute and Scobie are to be congratulated for having been promoted across the Bar at Lecturer level during 2017 – 2018. Both have to their credit an impressive array of scholarly journal articles, book chapters and in the case of Dr Montoute two edited books published between 2016 and 2018. In total, IIR staff members have published in 2017 - 2018 four edited book collections, fifteen book chapters, seven peer reviewed articles in scholarly journals, one technical report and eight encyclopaedic entries. Congratulations to all concerned!! Likewise, academic staff has participated in numerous symposia, workshops and conferences in Trinidad and overseas and have made 37 presentations at these events.
Three staff members benefited from research and development fellowship awards during the academic year. Dr Montoute received a EU-ACP CARPIMS grant to facilitate a one month research trip to the University of the South Pacific in Fiji in October-November 2017. Dr Scobie received a Canada-CARICOM Faculty Leadership Global Affairs fellowship tenable at the University of Ontario Institute of Technology in Semester Two of 2017-2018. Miss Joanna McCarter was also the beneficiary of a Canada-CARICOM Faculty Leadership Programme award and spent one month at the University of Alberta.

Congratulations are also in order for Miss Ekana McAlister, Administrative Assistant who was awarded her MSc degree in Strategic Leadership and Management at the end of 2016-2017.

B. THE NORMAN GIRVAN LIBRARY

Mrs Cherill Farrell, librarian of the Norman Girvan Library, was away on sick leave to facilitate eye surgery during the months of August and October 2017. During her absence, professional oversight of the library as well as the technical reviews of IIR PhD dissertations was carried out by staff of the Alma Jordan Campus Library. The day to day operations of the library were efficiently handled by the team of library assistants.

In addition to its normal services, the library organized four workshops for students starting with Research Proposal Writing and Research Design in September 2017. In November 2017 and February 2018, workshops were offered on the use of End Note x8 and on Chicago Manual of Style referencing. These workshops proved very beneficial to those students who availed themselves of the facilities. The Institute intends to study the feasibility of running such workshops more than once during the academic year.

The Library’s website was redesigned by the staff and has a very attractive appearance in keeping with its function as a major communications tool between the IIR library and its users. During the past year, the NGL organized various educational expositions to highlight the International Day of Tolerance, Disaster Reduction, International Womens’ Day and the Nelson Mandela Centenary. Likewise, it joined in the activities to commemorate the fiftieth anniversary of the establishment of diplomatic relations between the governments of Spain and Trinidad and Tobago in November 2017 and was the beneficiary of a generous presentation of books by the Embassy of Spain. The Norman Girvan Library has also been pleased to extend support services to the Library of the Ministry of Foreign and CARICOM Affairs when asked to do so.

The NGL main social outreach project for 2017–2018, conducted under the aegis of the Nelson Mandela Centenary, has been the organization of a fund-raising drive to support the Adopt-A-Student fund at the UWI. This continues until July 18 2018 and proceeds will then be turned over to the UWI St Augustine Department of Student Services. Finally, in line with the general trend of reducing expenditure, the library undertook a review of its journal subscriptions, removing twenty-three titles from the list.
The administrative technical and support staff of the institute continues to undertake a number of training and development courses to enhance their own personal and professional development. The following table outlines the various courses/programmes of training undertaken by the ATS Staff:

<table>
<thead>
<tr>
<th>Name</th>
<th>Post</th>
<th>Course Name</th>
<th>Start Date</th>
<th>End Date</th>
</tr>
</thead>
<tbody>
<tr>
<td>Bailey, Marion</td>
<td>Grade 1, Cleaner</td>
<td>C3193-Housekeeping Equipment – EHS, HR UWI</td>
<td>30-Nov-2017</td>
<td>14-Dec-2017</td>
</tr>
<tr>
<td>Charles, Malika</td>
<td>Grade 3 Library Assistant</td>
<td>C3071-Microsoft Excel, HR UWI</td>
<td>18-Jun-2018</td>
<td>22-Jun-2018</td>
</tr>
<tr>
<td>Mc Alister, Ekana</td>
<td>Grade 9 Administrative Assistant</td>
<td>M.Sc. in Strategic Leadership and Management</td>
<td>1-Sep-2015</td>
<td>31-May, 2017-Awarded M.Sc. in July 2017</td>
</tr>
<tr>
<td>Mc Alister, Ekana</td>
<td>Grade 9 Administrative Assistant</td>
<td>Certificate of Executive Training – Coaching &amp; Effective Feedback for Managers – The Art of Inspiring Your Team to Achieve their Best, ICT, UWI</td>
<td>28-Sep-2017</td>
<td>29-Sep-2017</td>
</tr>
<tr>
<td>Mc Alister, Ekana</td>
<td>Grade 9 Administrative Assistant</td>
<td>Certificate of Executive Training – Administrative Professional Workshop: Learn...Lead...Grow, Institute of Critical Thinking, UWI</td>
<td>26-Apr-2018</td>
<td>26 – Apr - 2018</td>
</tr>
<tr>
<td>Mc Carter, Joanna</td>
<td>Grade 6, Clerical Assistant</td>
<td>C3025-Customer Service, HR UWI</td>
<td>14-Nov-2017</td>
<td>14-Nov-2017</td>
</tr>
<tr>
<td>Mc Carter, Joanna</td>
<td>Grade 6, Clerical Assistant</td>
<td>C3278-Workplace Bullying, HR UWI</td>
<td>10-Apr-2018</td>
<td>10-Apr-2018</td>
</tr>
<tr>
<td>Melville, Carrill</td>
<td>Grade 5 Library Assistant 11</td>
<td>C3241-Public Speaking &amp; Presentation Skills (2 days), HR UWI</td>
<td>21-Nov-2017</td>
<td>01-Dec-2017</td>
</tr>
<tr>
<td>Seeraj, Michelle</td>
<td>Grade 9, Senior Secretary</td>
<td>C3263-Intro. to Industrial Relations, HR UWI</td>
<td>10-Nov-2017</td>
<td>10-Nov-2017</td>
</tr>
<tr>
<td>Seeraj, Michelle</td>
<td>Grade 9, Senior Secretary</td>
<td>C3031-Intro. To Records Management, HR UWI</td>
<td>20-Mar-2018</td>
<td>20-Mar-2018</td>
</tr>
<tr>
<td>Seeraj, Michelle</td>
<td>Grade 9, Senior Secretary</td>
<td>C3280-Managing Money in Difficult Times, HR UWI</td>
<td>5-Jun-2018</td>
<td>5-Jun-2018</td>
</tr>
<tr>
<td>Williams-Legall, Lucia</td>
<td>Grade 7, Secretary</td>
<td>C3185/3201/3202- Effective Secretary Module I, II, III, HR UWI</td>
<td>21-Feb-2018</td>
<td>13-Mar-2018</td>
</tr>
</tbody>
</table>
Diplomatic Academy of the Caribbean (DAOC)

The Diplomatic Academy's year got off to a flying start with the launch of its new website in September 2017. Dr Roach and his team are to be commended for the exceptional quality and presentation of the website and also of the quarterly newsletters that they circulate internationally with updates on the activities and forthcoming programmes of the DAOC. Unfortunately, the Academy's momentum was slowed somewhat by the physical departure of Manager Dr Khelhon Roach in December 2017 although he continued to support the DAOC's activities from Canada until the end of April 2018. He was replaced by Miss Mary Ann Richards in May 2018 and we are extremely grateful to Miss Richards for responding with great good will and at short notice to take up this responsibility. Miss Zara Weekes-Rhyzer, Project Assistant has provided admirable support throughout the year. Other research and administrative assistance has been provided by two OJT's and by an intern MPhil student at various times during the year.

C. STUDENTS

The IIR records with deep sadness the untimely death of one of its M.Sc. students, Mr T'Vaughn Lewis in October 2017. His family continues to be in our thoughts.

Student registrations and trends for 2016-2017 and 2017-2018 are presented below:

<table>
<thead>
<tr>
<th>M.Phil/PhD</th>
<th>M.Sc.</th>
<th>PG Diploma</th>
</tr>
</thead>
<tbody>
<tr>
<td>31.6% variation downwards</td>
<td>1.7% variation downwards</td>
<td>11% variation downwards</td>
</tr>
</tbody>
</table>

Source: UWI St. Augustine SAS

Lower registration may be partly attributable to the reduced level of tuition subsidy available for graduate programmes from 50% to 25% which came into effect at the start of the current academic year, and to the general downturn in the economic climate. In addition, the IIR has observed a more pronounced tendency towards PT rather than FT registration in its programmes, a trend that has a discernible impact on tuition fee revenue.

With regard to the M.Phil/PhD programme, the IIR chose to delay the intake of some applicants pending the recruitment of new staff with relevant areas of expertise. We have concentrated our resources during the past year on reinforcing the support given to those M.Phil/PhD candidates currently in the system and facilitating their completion. In this regard, five candidates have successfully defended their PhD dissertations between August 2017 and June 2018 while two others have submitted their theses for examination. Three awards of the PhD degree were made in 2016-2017 and three more awards have been made in the current academic year.
The IIR’s strategic response to the falling registration figures lies primarily in the initiatives to overhaul and introduce innovations into the curricula and delivery modes of the taught programmes, to increase the marketing of those programmes, and to continue the thrust towards strengthening our academic staffing in certain areas that are important for teaching and doctoral supervision as well as our research output and policy advising capabilities.

**Award of degrees for 2017 – 2018**

<table>
<thead>
<tr>
<th></th>
<th>PhD</th>
<th>M.Sc.</th>
<th>PG Diploma</th>
</tr>
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<tbody>
<tr>
<td></td>
<td>5</td>
<td>13</td>
<td>20</td>
</tr>
</tbody>
</table>

Source: UWI St. Augustine SAS

**Staff/Student Liaison Committee and Student Development, Academic Enhancement Programmes**

The Staff/Student Liaison Committee continues to be a useful mechanism for dialogue across the IIR community, for getting feedback about student concerns and their proposals for further improvements to their programme and overall experience at the IIR. The six members of the committee comprise library, administrative and teaching staff representatives, FT and PT representatives of all the degree programmes. This year Dr Keron Niles was the lead academic staff member on the committee. While there were smaller meetings held specific to various programmes and issues, the main meeting took place in February 2018.

Matters discussed included internship opportunities, security challenges and constraints, student amenities, the library and the curriculum, codes of conduct for the classroom. All matters raised in these meetings are being addressed by the IIR. In 2017-2018, the Institute prioritized strengthening its security mechanisms and procedures, improving student access to facilities on weekends, organizing postgraduate forums, seminars and field trips.

In addition to the training workshops provided for students by the Library, the Institute organized a one-day academic writing workshop early in Semester Two for the MSc and PG Diploma students. This was facilitated by Mrs Claudette Jessop of the Faculty of Humanities. The IIR also continued the practice of facilitating the attendance of a certain number of graduate students in the DAOC workshops as a form of professional development.

In 2017 – 2018, the IIR drawing on its Student Development Fund, together with the generous support of the Office of Graduate Studies and Research has facilitated the attendance of three PhD students at local and overseas conferences, workshops and field research trips. Approximately six M.Sc and PG Dip. students have also received support for overseas travel and participation in academic development activities.

Notable among these activities was the Harvard National Model United Nations Event 2018, held at Harvard University, Boston February 15 – 18. HNMUN is a simulation of the UNGA which brings together 3000 students and faculty members from colleges and universities.
around the world annually and which enables participants to address and experience the challenges associated with international negotiations and diplomacy. Four IIR students participated as part of a One UWI delegation of twenty students from the Cave Hill, St. Augustine and Mona Campuses. The IIR students were assisted in their preparation by Dr Georgina Chami, Faculty Advisor who accompanied them to Boston, together with colleagues from Mona and Cave Hill. The IIR students found their participation in the 64th HNMUN to be extremely enriching in terms of the personal development impact, the camaraderie and regional unity they experienced.

The IIR students are working towards the establishment of a UN Club at the St. Augustine Campus in 2018-2019 that will enrich the extra-curricular programme of many more students. Dr Georgina Chami, Faculty Advisor for MUN activities is to be highly commended for her leadership and personal commitment of time, investment and financial resources to the Model UN activities at the IIR and on the campus more generally. The IIR and the HNMUN team express deep appreciation also for the support provided by the Office of the Vice Chancellor and the OGS R that allowed them to travel to Boston.

Under the direction of Dr Chami, the IIR continued its efforts to develop partnerships with external stakeholders and identify suitable internship opportunities for its students. The internship programme is envisaged as an annual Summer programme (June – August) although some internships may take place outside of this timeframe. Most internships are tenable in Trinidad and Tobago and most are unpaid. Discussion are ongoing with public and private sector actors as the IIR seeks to expand further the internship opportunities.

Since January 2017, thanks to the determined and well organized efforts of Dr Chami and the generous responses from our external partners, the IIR has received fourteen internship offers: six placements at foreign embassies in Trinidad and Tobago; five positions at regional and international organizations based in Trinidad and Tobago; three positions at a humanitarian NGO in Trinidad. Additionally, the IIR provided one internship from September to December 2017 at the DAOC for a M.Phil/PhD candidate. The feedback from the interns and from their supervisors has been positive thus far and the IIR continues to emphasize to all its students the importance of participating in the internship programme, especially for those with limited previous professional experience.

Due to funding constraints for both the Institute and its students, the IIR has not organized an overseas study trip this academic year. It has sought instead to do field excursions within the country to relevant institutions. In April 2018, students paid visits to the Association of Caribbean States and to the Caribbean Court of Justice. Approximately 13 students took part in each trip. They were warmly received by their hosts with very interesting programmes and generous hospitality. The visits received high approval ratings from the students and the IIR records its profound appreciation to the CCJ and the ACS for their gracious accommodation of our requests. These visits were coordinated by Dr. Jacqueline Laguardia Martinez.

In 2017-2018, through the Erasmus + Caribbean programme that stimulates staff and student mobility across selected Caribbean universities, the IIR accommodated one PhD
student from Universite Antilles, Florence Louis-Edouard, who worked under the supervision of Dr Laguardia Martinez for a semester. Likewise a PhD student from the IIR, Lisa Gordon, did fieldwork for one semester in Guadeloupe on a similar ERASMUS + grant which is facilitating her research on live music industry transactions across the Caribbean. Such mobility exchanges will continue into 2018-2019 when the IIR looks forward to receiving more research student and staff visits from the UA. Finally, in an unrelated scholarly exchange, the IIR is currently accommodating a PhD candidate from Wilfrid Laurier University in Canada while he conducts his fieldwork in Trinidad. Professor Byron is a member of his Advisory Committee.

**Diplomatic Academy of the Caribbean (DAOC)**

During September 6 – 7 2017, Dr Roach attended the International Forum on Diplomatic Training, held in Santiago de Chile, which focused particularly on training to support the implementation of the SDG 2030 Agenda. Dr Roach was the only representative to attend from the English-speaking Caribbean and the conference represented a valuable opportunity to build the international collaborative networks of the DAOC.

A major highlight of the DAOC’s year was its partnership with the Embassy of Spain to commemorate the fiftieth anniversary of the establishment of diplomatic relations between the Kingdom of Spain and the Republic of Trinidad and Tobago on November 9 2017. The celebrations featured a distinguished lecture delivered by H.E. Ambassador Javier Carbajosa Sanchez, an exhibition of the historical ties between the two countries, a symbolic planting of a Chaconia tree in the UWI grounds close to the IIR and a reception offered by the Embassy of Spain. The events were a resounding success.

Between November 2017 and March 2018 the DAOC staged three training modules in Protocol, Diplomacy and Business Etiquette. It is due to offer another training module in the final week of June in Corporate and Diplomatic Communication. It is encouraging to note that one of these modules was organized at the request of the Caribbean Union Conference of the Seventh Day Adventist Church to train the staff of their various churches in the Southern Caribbean and the Guianas and took place at their regional headquarters in Port of Spain. Another noteworthy detail is that in all the modules the registration included participants from other Caribbean territories and from regional organizations including CARICOM, the Eastern Caribbean Central Bank, and various youth organizations. The DAOC also signed a MOU with the Eastern Caribbean-South East Asia Economic and Cultural Chamber and collaborated with the Chamber on March 14 2018 on the livestreaming of a webinar entitled “Introduction to South East Asia: A Cultural Overview on Indonesia”.

Unfortunately, the DAOC was obliged to postpone two Protocol and Diplomacy modules scheduled for June 2018 due to low registration figures. During the course of the year it has also had to postpone training modules that were planned in two other Caribbean territories due in one case to the devastation caused by Hurricane Irma, and in the other case to
administrative schedules. The DAOC continues to work on the development of new training modules to be rolled out in 2018 – 2019 and, in collaboration with its partners, to prepare its schedule for the next academic year.

The DAOC and the IIR work in collaboration to organize annually a series of Diplomatic Dialogues which are short guest lectures and discussions delivered by members of the diplomatic community, representatives of international agencies and visiting scholars. In 2017-2018, there were five such events:-

<table>
<thead>
<tr>
<th>Date</th>
<th>Event</th>
<th>Details</th>
</tr>
</thead>
<tbody>
<tr>
<td>September 26 2017</td>
<td>“Chilean Foreign Policy and Its Interactions with CARICOM”</td>
<td>HE Fernando Schmidt Ariztia, Chilean Ambassador to Trinidad and Tobago</td>
</tr>
<tr>
<td>January 24 2018</td>
<td>“The Falkland Islands: Sovereignty and Economic Challenges”</td>
<td>Hon. Ian Hansen and Hon Mark Pollard, members of the Legislative Assembly of the Falkland Islands</td>
</tr>
<tr>
<td>March 12 2018</td>
<td>“The Fourth Chessboard: Indigenous Rights, Diplomacies and the Practice of Indigenous Sovereignties in Domestic and International Politics”</td>
<td>Dr David MacDonald, University of Guelph, Canada</td>
</tr>
<tr>
<td>April 30 2018</td>
<td>“Reducing Vulnerabilities in the Greater Caribbean through Cooperation: The Case for the ACS”</td>
<td>HE Ambassador June Soomer, Secretary-General of the Association of Caribbean States</td>
</tr>
<tr>
<td>May 18 2018</td>
<td>“Issues relating to the Rule of Law in Venezuela” organized in cooperation with the T&amp;T Association of Jurists and the UWI Faculty of Law</td>
<td>Mr Carlos Ayala Corao, Vice President, International Commission of Jurists</td>
</tr>
</tbody>
</table>

**PUBLIC OUTREACH EVENTS AND ACADEMIC/POLICY WORKSHOPS ORGANIZED AT THE IIR 2017/2018**

The IIR organized a major public event on September 12 2017, a forum entitled “Regional Perspectives on the Venezuelan Crisis” that consisted of two panel discussions and question and answer sessions livestreamed throughout the UWI territories. The sessions were moderated by Professors Jessica Byron of the IIR and Patrick Watson of the SALISES. The eight panellists were drawn from across the Caribbean and Latin American region and included state and regional/international organization representatives, media personnel, academic analysts and civil society. The forum elicited considerable press coverage and
positive feedback from across the Caribbean from viewers and participants who felt it had contributed new insights and aroused greater public awareness of the issues surrounding developments in Venezuela.

Although livestreaming of this nature is undoubtedly the most effective way for the IIR to reach large segments of the regional and international public, it is costly and the IIR's in-house budget can only stretch to one or two such sessions annually. However, our IT staff continue to do their own recordings of most public lectures and symposia which are then uploaded to IIR-TV and consulted at will by visitors to the site.

During October 2-3 2017, the IIR in collaboration with the SIDS Programme in the Woodrow Wilson Centre for Scholars and the Latin American Centre of the American University hosted a scholarly workshop on “The Role of Religion in Responding to Climate Change: Comparative Perspectives from the Caribbean and the Pacific”. There were 20 participants from various Caribbean and Pacific territories, North America and Europe. The event was accompanied by a public forum on October 2 entitled “How is Climate Change affecting Small Islands and what can we do about it?” The panellists included Professor John Agard, climate change scientist and Head of the ORDKT of the UWI, Mr Roger-Mark De Souza Programme Director at the Woodrow Wilson Centre, Mr Ronald Jackson, Executive Director of CDEMA, Brother Harrypersad Maharaj of the Trinidad and Tobago InterFaith Organization and Dr. Elizabeth McLeod of climate scientist of the Nature Conservancy Organization. This event can be accessed on the IIR-TV website.

On November 15 2017, the IIR hosted another workshop on “Creative Industries in the Caribbean and their potential for regional diversification and development” coordinated by Dr Jacqueline Laguardia as part of her own research portfolio. The event was done in collaboration with the Norman Girvan Caribbean Studies Centre of the University of Havana and featured excellent presentations from colleagues at ECLAC and the UTT, the UWI, our Cuban colleagues, and creative industry practitioners in the Caribbean. It has spearheaded ongoing research collaboration and conference presentations, including some at the 43rd annual CSA conference in Havana in June 2018.

Finally, on April 19 2018 the IIR working in collaboration with the Embassy of Chile organized a closed academic workshop entitled “The Second Ministerial Meeting of the China-CELAC Forum: Implications for China-Caribbean Relations and Caribbean engagement with CELAC”. This workshop also made full use of distance technology. Participants were present virtually from UWI Cave Hill and Mona and from the China Centre, University of Alberta (notably in the persons of PVC Richard Bernal and Professor Gordon Houlden), there was participation from the Chilean Embassy and from the University of Havana, in addition to representatives from the T&T Ministry of Trade and UWI STA colleagues. It is hoped that this event, like the Creative Industries workshop will stimulate the development of a new research cluster around China’s engagement with Caribbean and Latin American partners.

Finally, in terms of increasing public outreach and visibility, the IIR is delighted to announce that all four websites – the IIR website, the NGL website, the DAOC website and that of
CCRON – have been revamped and updated during the current academic year. We commend the hard work and creative energy applied to these projects by the DAOC, Library, Secretariat and IT staff members as well as Ms Roberta Clarke with CCRON.

IIR RESEARCH PROJECTS AND COLLABORATIONS

Caribbean Child Rights Observatory Network

CCRON made considerable progress in 2016-2017 towards strengthening its membership structure and governance framework. It also upgraded its website. During 2017-2018, the most significant activity has been the IIR-CCRON contribution to the organization of the 13th Annual Caribbean Child Rights Research Conference in partnership with SALISES (the lead entity), the IGDS and several other participating agencies. The conference will be held at the UWI Inn, the IIR and SALISES November 15 – 16 2018, on the theme “Leaving No Child Behind: the UN 2030 Agenda”. This is the first time the SALISES Child Rights Research Conference will be held at St. Augustine and it has been designated as one of the signature events for the UWI’s 70th anniversary.

EU-LAC Focus Project

Professor Jessica Byron continues to coordinate the UWI input into the Social Policy dimension of this project and various components of the research deliverables for the Caribbean were carried out in 2017-2018 by researchers from the IIR and from SALISES Mona, working in collaboration with teams from the University of Chile and research institutes in Austria and Italy. The final report on the Social Dimension of the EU-LAC Inter-Regional Cooperation was expected for January 2019 but since then the project has been extended and has taken a new dimension.

EU-LAC Foundation Project on CARICOM and CELAC

This project was coordinated by Dr Aninita Montoute and contributed to by Professor Andy Knight, Drs Debbie Mohammed, Dave Seerattan, Jacqueline Laguardia and . It was successfully concluded in 2017-2018 and the final publication The Caribbean in the EU-CELAC Partnership has been published digitally at https://eulacfoundation.org/en/system/files/caribbean_study_en.pdf

UWI Research and Publications Fund Research Grant on Cuba-US-CARICOM Relations

This project has been concluded with the production of a book in draft form US-Cuba Re-Engagement – Implications for CARICOM Countries which is under review by publishers.

WTO Regional Trade Policy Course Programme

In October 2017 the IIR and the DAOC submitted a bid to the World Trade Organization to host the next cycle of Regional Trade Policy Courses in the Caribbean, which will begin in 2019. In May 14 - 15 2018 a team from the WTO paid a site visit to the IIR. We have received
a communication that the IIR/DAOC has won the bid and the 2019 WTO RTPC is scheduled to take place at the IIR/DAOC from June 1st to July 31st 2019.

**Caribbean Journal of International Relations and Diplomacy**

The Caribbean Journal of International Relations and Diplomacy has now been transformed into a digital journal. The IIR is currently in the process of updating its editorial and advisory committees. The first digital issue appeared in March 2018. This was a special issue to commemorate the 70th anniversary of the Organization of American States, guest edited by Jeanelle Van Glaanen-Weygel, Director of the OAS Office in Jamaica (and IIR alumna) and Jacinth Henry-Martin, Chief of Staff to the OAS Secretary-General. This was a very successful collaboration which produced a journal issue featuring academics and practitioners from the Greater Caribbean on various dimensions of the work of the OAS, its contributions to regional development, its future challenges and opportunities. The publication was launched at a ceremony at the UWI Regional Headquarters in Kingston on March 5 2018. The programme included remarks by the Jamaican Foreign Minister, an address by OAS Assistant Secretary-General Ambassador Nestor Mendez and a panel discussion by two contributors to the issue, former Jamaican Prime Minister Bruce Golding and Dr Lisa Vasciannie which was moderated by the Director of the IIR.

Two more issues of the CJIRD are currently in the pipeline.

**Main Strategic Focus of IIR Management 2016 – 2018**

- Staff recruitment to build institutional capacity and to address succession planning – **Progress 60%**
- Curriculum review and development, specifically to rationalize the Diploma and M.Sc. programmes, to incorporate much more blended learning and access for distance students, to broaden and update the course offerings and to enhance the student experience through more field trips, more internships, participation in professional development workshops and international negotiations and conference simulations: **Progress 50%**
- Increase the internationalization of the student body, maintain and if possible increase overall student intake: **Progress limited to date**
- Maintain and where possible increase the IIR’s outreach and visibility across the Caribbean: **Progress 50%**
- Build closer links with the IIR alumni community: **Launch of activity set for 2019**
- Increase on a sustainable basis the programme activity of the Diplomatic Academy: **Progress 25%**
- Boost the IIR’s research output by UWI and international collaborations and partnerships, and by organizing our own researchers into clusters that correspond to key global and regional development priorities, to the research strengths of the IIR staff and research students and to available research funding: **Progress 40%**
- Build the income-generating capacity of both the IIR and its diplomatic academy affiliate: **a long work-in-progress.**
This assessment forms the basic content of the IIR’s operational plan which is being worked on at present and which will be forwarded to the Board in the next few months

**Guest Lecturers and Distinguished Visitors 2017-2018**

The IIR and the DAOC hosted a number of distinguished visitors during the academic year. The full list is attached in the appendices. Notable examples include the new French Ambassador, the Ambassador of Peru, the Bahamian High Commissioner to CARICOM, the Ambassador of Spain, the Secretary-General of the ACS, the Head of the Office of Public Affairs of the US Embassy, the Political Affairs Secretary of the British High Commission and a delegation from the World Trade Organization.

The IIR draws considerably on its networks in the international community and the national public and private sectors and civil society for added value and practitioner insights that enhance curriculum content. Several guest lectures were delivered in various courses at the IIR during 2017-2018 by an array of distinguished speakers and the list can be found in the appendices. We are very grateful to all the individuals who contributed their time and their professional expertise to this engagement with the students and staff of the IIR. They include diplomat staff from the Mexican, Colombian and Spanish embassies, officials of the IMF, the CARICOM OTN, the IDB, Professor Paulo Correia of the University of Amapa in Brazil, academics of UWI and of the University of Havana, retired diplomats of Trinidad and Tobago.

**Events 2017-2018**

The IIR hosted and/or organized several distinguished lectures, graduate seminars and other events during 2017/2018 which are listed below.

**Distinguished Lectures**

- “Chilean Foreign Policy and Relations with CARICOM”
  His Excellency Fernando Schmidt Ariztia, Ambassador of the Republic of Chile to Trinidad and Tobago
  Yves Collart Boardroom
  September 26 2017

- “The Falkland Islands: Sovereignty and Economic Challenges”
  Organized by the IIR in collaboration with the British High Commission and featuring presentations by Honourable Members of the Legislative Assembly of the Falklands, Mr. Ian Hansen and Mr. Mark Pollard
  IIR Lecture Room 1
  January 24 2018

- "The Fourth Chessboard: Indigenous Rights, Diplomacies, and the Practice of Indigenous Sovereignties in Domestic and International Politics"
IIR in collaboration with Professor David MacDonald, University of Guelph, Canada
IIR Lecture Room I
March 12 2018

- “Reducing Greater Caribbean Vulnerabilities Through Cooperation: The Case for the ACS”
  Ambassador Dr. June Soomer, Secretary General of the Association of Caribbean States
  IIR Lecture Room I
  April 30 2018

- “Issues Relating to the Rule of Law In Venezuela”
  Mr Carlos Ayala Corao, Vice President of the International Commission of Jurists
  hosted by the IIR & Law Faculty in collaboration with the Law Association of Trinidad and Tobago
  IIR Lecture Room I
  May 18 2018

Workshops/Forums

- “Regional Perspectives on the Venezuelan Crisis” Livestreamed Forum consisting of two moderated panel discussions
  IIR
  IIR Lecture Room I
  September 12 2017

- “Religion and Climate Change in Cross-regional Perspective: Small Island Vulnerabilities in the Pacific and Caribbean”
  IIR in collaboration with Dr. Robert Albro and Dr. Evan Berry from the Centre for Latin American & Latino Studies at the American University and Mr. Roger-Mark de Souza, Woodrow Wilson Center, Washington D.C.
  IIR Lecture Room I
  October 2-3 2017

- “How is Climate Change Affecting Small Islands and what can we do about it?”
  Public Forum consisting of moderated panel with four presenters
  IIR in collaboration with the Centre for Latin American & Latino Studies at the American University and the Woodrow Wilson Center, Washington D.C.
  IIR Lecture Room I
  October 3 2017

- “Creative Industries in the Caribbean”
  One day symposium organized by IIR in collaboration with the Cátedra de Estudios del Caribe “Norman Girvan,” University of Havana and several other presenters
IIR Lecture Room I
November 15 2017

• Academic Writing Workshop with Mrs. Claudette Jessop
  IIR Lecture Room I
  IIR
  February 23 2018

• “IIR Workshop on the Second Ministerial Meeting of the China-CELAC Forum"
  IIR in collaboration with the Embassy of Chile
  IIR Lecture Room I
  April 19 2018

PhD Thesis Vivas

• “Conceptualizing the Notion of Citizen Participation in the Citizen Security Framework of Countries facing high Levels of Crime and Violence: The Cases of Trinidad and Tobago and El Salvador.” Presented by: Ashaki Dore.
  IIR, Yves Collart Boardroom
  August 16 2017

• “Regionalism and Social Policy in UNASUR: Widening the application of Conditional Cash Transfer: A Case Study of Suriname.” Presented by: Ruben Martoredjo
  IIR, Yves Collart Boardroom
  November 27 2017

  IIR, Yves Collart Boardroom
  March 6 2018

• “The Domestic Impact of International Norms: A Case Study of Tobacco Control in Trinidad and Tobago and Jamaica.” Presented by: Dinah Hippolyte
  IIR, IIR Lecture Room I
  May 21 2018

• “How have different, yet similar small states and farmers responded to the politics of post-preference agriculture?” Presented by: Ricky Ramnarine
  IIR, Yves Collart Boardroom
  May 29 2018
Graduate Seminars

- Presentations by: PhD Student - Indera Sagewan-Alli; MPhil Students - Samantha Allahar; & Amanda Ramlogan
  IIR, Yves Collart Boardroom
  March 9 2018

- Presentations by: PhD Students - Faies Jafar; Kobina Wilson
  IIR, Yves Collart Boardroom
  June 14 2018

- Presentations by: MPhil Students – Gina Granado; Jo Francis; & PhD Student – Anthony Gafoor
  IIR, Yves Collart Boardroom
  June 22 2018

- Presentations by: MPhil Student – Joel Richards;
  IIR, Yves Collart Boardroom
  June 26 2018

- Presentations by: MPhil Student – Richard Lynch;
  IIR, Yves Collart Boardroom
  July 13 2018

Course Guest Lectures

- Lecture by Dr. Courtney Lindsay on Constructivism in IR Theory
  INRL 6001 – Advanced Theory and Methodology: Globalization & Development, IIR
  Lecture Room 1
  Semester I

- “Conventions on Diplomatic Immunities & Consular Relations”
  Lecture presented by Mr. Anselm Francis, former Senior Lecturer at the IIR
  INRL5009 – Theory & Practice of Diplomacy, IIR Lecture Room I
  October 10 and 17, 2017

- “Economic Restructuring to address Current Account deficits”
  Lecture presented by Dr. Vanus James
  INRL 6003 Small States in the Global System, IIR Lecture Room I
  October 25, 2017

- “Protocol & Etiquette”
  Interactive exercise conducted by Ms. Gail Guy, Former Chief of Protocol, T&T
  INRL5009 – Theory & Practice of Diplomacy, IIR Lecture Room I
October 26 2017

- “Position paper & Resolution writing”  
  Interactive exercise conducted by Mr. Brandon Rampersad, Former Head Delegate, HNMUN  
  INRL5009 – Theory & Practice of Diplomacy, IIR Lecture Room I

October 26 2017

- “Cuba’s Economy and Environmental Vulnerabilities”  
  Lecture presented by Dr. Alfredo Carballo and MSc. Antonio Herrada (FLASCO-Cuba Program)  
  INRL 6003 Small States in the Global System, IIR Lecture Room I

November 15, 2017

- “The Recent Developments of Catalonia of emerging as an Independent state”  
  Lecture presented by His Excellency Javier Carbajosa Sanchez, Ambassador of the Kingdom of Spain to Trinidad  
  INRL 6003 Small States in the Global System, IIR Lecture Room I

November 22, 2017

- Lecture presented by Professor Paulo Gustavo Pellegrino Correa, Professor of International Security and Foreign Policy, University of Amapá, Brasil  
  INRL 6007 – Issues in Latin American Politics, IIR Lecture Room I

Semester II

- “Diplomat: Scope & Functions, Duties & Responsibilities”  
  Lecture presented by Mr. Anselm Francis, former Senior Lecturer at the IIR  
  INRL 6008 – Contemporary International Diplomacy, IIR Lecture Room I

February 26 2018

- Lecture presented by Ms. Geneve Phillip-Durham, PhD Candidate, IIR  
  INRL 6006: Multilateralism and Global Governance, IIR Lecture Room I

February 27 2018

- Lecture presented by Professor Alfonso Múnera Cavadía, Ambassador of The Embassy of Colombia in Trinidad and Tobago  
  INRL 6007 – Issues in Latin American Politics, IIR Lecture Room I

March 2018

- Lecture presented by Mr. Malcolm Spence, Senior Coordinator, Intellectual Property, Science and Technology Issues, Office of Trade Negotiations, CARICOM Secretariat  
  INRL 6006: Multilateralism and Global Governance, IIR Lecture Room I

March 15 2018

- “Negotiations and Small States Diplomacy”
Lecture presented by Ms. Michele Lowe  
INRL 6008 – Contemporary International Diplomacy, IIR Lecture Room I  
March 19 2018

- “Business/Professional Etiquette”  
  Lecture presented by Ms. Gail Guy, Former Chief of Protocol, T&T  
  INRL 6008 – Contemporary International Diplomacy, IIR Lecture Room I  
  March 22 2018

- Lecture presented by Mr. Thomas Dowling, Economist - Suriname and Trinidad and Tobago, International Monetary Fund  
  Lecture presented by Ms. Gail Guy, Former Chief of Protocol, T&T  
  INRL 6006: Multilateralism and Global Governance, IIR Lecture Room I  
  March 27 2018

- “Mexico's Foreign Policy and the 2018 Presidential Election”  
  Lecture presented by Ms. María-Elena Alcaraz, Chargé d'Affaires, Embassy of Mexico in Trinidad and Tobago  
  INRL 6007 – Issues in Latin American Politics, IIR Lecture Room I  
  April 2018

- “UN Simulation & Negotiation”  
  Panel discussion by Former Ambassadors Dennis Francis, Eden Charles and Ms. Gail Guy  
  INRL 6006: Multilateralism and Global Governance, IIR Lecture Room I  
  April 9 2018

Other Events

- Interactive session with the students of Georgia Southern University (GSU), Professor Christopher Brown, GSU and the Director IIR  
  IIR  
  Yves Collart Boardroom  
  March 14 2018
APPENDIX I: STAFF

ACADEMIC STAFF

Professor Jessica Byron - Director

B.A. French and Spanish (First Class Hons.), The University of the West Indies (UWI) Cave Hill, Barbados; Postgraduate Diploma (PG Dip) International Relations, Institute of International Relations (IIR), UWI, St. Augustine, Trinidad; Ph.D. Political Science (International Relations), Graduate Institute of International Studies, University of Geneva, Switzerland.

Dr. Georgina Chami, Research Fellow, Programme Coordinator – PG Diploma in IR

BA (Eng. & Spanish); PG Dip., MSc, PhD International Relations, The University of the West Indies (UWI); Certificate in University Teaching and Learning, The UWI.

Mrs. Cherill Farrell, Librarian

BA; PG Dip, (Library and Information Studies), The University of the West Indies (UWI).

Dr. Jacqueline Laguardia Martínez, Lecturer

BA; M.Sc., Universidad de La Habana; M.Sc., Université d’Auvergne; Ph.D., Universidad de La Habana

Dr. Debbie Mohammed, Senior Lecturer

BA; Dip. (Int’l Rel.) The UWI; Dipl. (Info. Tech and Dip), Malta; M.Sc. (Int’l. Rel.) The UWI; MA (Public Ad) Carleton; Ph.D. (Int’l Rel.), The UWI.

Dr. Annita Montoute, Lecturer

BA (History and Sociology); Cert. (Education), Sir Arthur Lewis Community College; PG Dip. (Dist. Int’l Rel.), The UWI; Ph.D. (Int’l Rel.), The University of the West Indies

Dr. Keron Niles, Lecturer

B.Sc. (Government) The UWI St Augustine; LLM (Int’l Law) University of Aberdeen; Ph.D. (Energy Management) University of Otago
Dr. Michelle Scobie, Lecturer
LLB (Hons.); LEC; Dip. (Hons. Int'l Rel.); Ph.D., The UWI

Dr. Dave Seerattan, Lecturer
M.Sc. (Economics), The UWI; Ph.D. (Economics), Brunel University

HONORARY PROFESSORIAL & SENIOR FELLOWS

Dr. Rosina Wiltshire – Ph.D. (1978-1988)
Professor Anthony Bryan – Ph.D. (Director 1980-1991)
Dr. Anthony Peter Gonzales – Ph.D. (Acting Director 2000-2003, 2011/2012)
Mr. Anselm Francis – LLB, LLM, Lond. (Acting Director 1997-2000 & 2006-2007)
Professor W. Andy Knight – Ph.D. (Director 2013-2015)
Dr. Raymond Mark Kirton – Ph.D. (Acting Director Jan - July 2016)
ACADEMIC STAFF PROFILES

Professor Jessica Byron

Professor Jessica Byron is Director of the Institute for International Relations, UWI St. Augustine as of August 1 2016. Previously, she was a Professorial Fellow for 2015 - 2016 in the UWI Mona Sir Arthur Lewis Institute of Social and Economic Studies (SALISES). Her discipline is International Relations and she is the former Head of the Department of Government, University of the West Indies, Mona, Jamaica 2010 - 2013. She is also former UWI Coordinator of a tripartite B.Sc. /M.Sc. programme in Politics and International Cooperation involving the UWI, Universite Antilles-Guyane and the Institut d’Etudes Politiques University of Bordeaux. She serves as Visiting Lecturer in the graduate programme on International and Comparative Politics at the Universite Antilles, Guadeloupe and is a member of the CLACSO Working Group on Crisis, Response and Alternatives in the Caribbean. Her research interests include Caribbean and Latin American regionalism and small states/societies in the global political economy. She was the Caribbean convenor on the Executive Committee of a research and advocacy programme “Building Global Democracy” (www.bgd.org) based at the University of Warwick 2008 – 2012 and is currently on the editorial board of digital journal Small States and Territories and on the international advisory committee of Third World Quarterly.

Courses Taught

- INRL 6001: Advanced Theory and Methodology: International Relations, Globalization and Development
- INRL 6007: Issues in Latin American Politics

Expertise

- Latin American/Caribbean Politics & Foreign Policy
- Global Governance/ Multilateralism Comparative Regionalisms

Students under Supervision

Main Supervisor, M.Phil./Ph.D.

- Latoyaa Roberts
- Anand Munessar

Supervisory Committee, MPhil/PhD

- Anthony Gafoor
- Candia James
- Celia Davidson (SALISES Mona)
- Shiva Mohan (Wilfrid Laurier University, Canada)
Main Supervisor, M.Sc.

- Whitney Alfred
- Kemba Clasp
- Valetia Clement
- Kia Jaikaran
- Sobiana Stewart
- Andrew Lavia

Dr. Georgina Chami

Georgina Chami joined the Institute in 2014 as a Research Fellow. Before taking up this post, she lectured at the undergraduate level in the International Relations Unit, Department of Behavioural Sciences. She was the former Coordinator of the Caribbean Child Rights Observatory Network (CCRON) established in 2014 to monitor and analyse the rights of children within the Caribbean region. She was the recipient of the Central America/Caribbean Fulbright Visiting Scholars Program in 2010 and pursued research at Nova Southeastern University, Florida. Presently, she lectures International Diplomacy and International Relations Theory at the Diploma and Masters levels.

Courses Taught

- INRL 6008: Contemporary International Diplomacy
- INRL 5008: Methodology and Theory of International Relations
- INRL 5009: Theory and Practice of Diplomacy

Expertise

- Peace and security
- International Organizations
- Global Governance

Students under supervision

Main Supervisor, MPhil/PhD

- Candia James

Supervisory Committee, MPhil/PhD

- Anand Munessar
- Vijay Chattu

Main Supervisor, M.Sc.

- Sparkle Amoroso
- Andel Andrew
Dr. Jacqueline Laguardia Martínez

Jacqueline Laguardia Martínez majored in Economics, History and Cultural Studies at the University of Havana. Dr. Laguardia Martínez's work experience includes being an Associate Professor at the University of Havana (Economic History and International Economy) and Researcher Associate at the Cuban Institute for Cultural Research “Juan Marinello”, where she conducted research on cultural economy and creative industries, especially the Cuban publishing industry. She was also the founder and first Director of the Cuban Observatory for Books and Reading at the Cuban Book Institute. Currently Dr. Laguardia Martínez is a Lecturer at the Institute of International Relations at The UWI, St. Augustine where she specializes in International Relations of the Caribbean, specifically Cuba’s relations within the Caribbean region. She has participated in various academic events in Cuba, United States, Canada, Mexico, Colombia, Brazil, among other nations. She has several publications in Cuban and international journals, as well as contributions in books published in Cuba and other Latin American countries.

Courses Taught

- INRL 5000: Specialised Seminar - “Contemporary Cuba”
- INRL 5004: International Relations of the Caribbean
- INRL 6003: Small States in the Global System

Expertise

- Cuba – CARICOM Relations
- Cuba-US Relations
- Latin American and Caribbean Relations
- Small Islands Developing States (SIDS)
- Climate Change and Sustainable Development
- Cultural Industries

Students under Supervision

Main Supervisor, MPhil/PhD

- Samantha Allahar
- Avernel Romeo
Supervisory Committee, MPhil/PhD

- Lisa Gordon
- Nikita Pardesi
- Callixtus Joseph
- Amanda Ramlogan

Main Supervisor, M.Sc.

- Balinda Ramlochan
- Shaunna Sankar
- Leanna Seelochan
- Alicia Shepherd
- Tzi Yeates
- Sharane Mohammed
- Lorena Nagir
- Farah Hassan

Dr. Debbie Mohammed

Dr. Debbie A. Mohammed lectures on International Trade at the Institute of International Relations, UWI, St Augustine and the Trade component of the Trade, Logistics and Procurement MBA at the Arthur Lok Jack Graduate School of Business. Her publications in the area of Caribbean trade and development issues include a 2018 edited collection on the Caribbean and Endogenous Sustainability, a book on competitiveness, several articles published in academic journals and book chapters..

Dr. Mohammed is on special leave for the AY 2017/2018.

Courses Taught by Ms. Candice Lackhansingh in Dr. D. Mohammed’s absence:

- INRL 5007: International Trade and Economic Development
- INRL 6004: International Trade, Development and Global Integration

Expertise

- Economic Development and Regional Economic Integration
- Product Diversification, market expansion
- CARICOM-China Economic Relations
- Economic Diversification Policies, Competitiveness and Firm Strategies
- Renewable Energy and Economic Growth
- Governance, democracy and economic development
Students under Supervision

Main Supervisor, MPhil/PhD

- Alexander Gittens

Supervisory Committee, MPhil/PhD

- Jo Francis
- Avernel Romeo

Dr. Annita Montoute

Annita Montoute first worked at the Institute of International Relations (IIR) in 2008 as a Research Assistant. She became an Assistant Lecturer in 2009 and Lecturer in 2010. In 2012, she was a Research Fellow at the European Centre for Development Policy Management (ECDPM) – a highly regarded Think Tank by both European and ACP governments – which conducts research on topics relating to the African Caribbean and Pacific (ACP) Group and the European Union (EU) relations. She has also collaborated with other international as well as regional organisations, including, the German Marshall Fund of the United States, Project Ploughshares, the Centre for Conflict Resolution (CCR), the Caribbean Policy Development Centre (CPDC), and the Coalition for Development and the Reduction of Armed Violence (CDRAV). Dr. Montoute has been linking her work to policy and practice through her work with civil society organizations and think tanks at the national, regional and international levels and by extension networking the IIR to the policy arena at various levels. She has taught International Relations of the Caribbean, Theory and Methodology of International Relations, International History and Politics, Global Governance and Multilateralism and Political Economy of International Development and Organisation. She was instrumental in advancing student career development, notably through the IIR Mentorship Programme which she pioneered. She currently serves as the faculty representative on the Student – Staff Liaison Committee.

Dr. Montoute was on study leave for the AY 2017/2018.

Expertise

- Civil Society
  - Civil society in global governance
  - Civil society in trade policy and the development process
  - Civil society response to globalisation

- Relations between the African Caribbean and Pacific (ACP) Group and the European Union
  - The future of the ACP – EU relationship after Cotonou
  - The future of ACP group post 2020
• Rising Powers
  o Rising powers and global governance
  o Rising powers in the Caribbean
  o China in the Caribbean

• Peace and Security
  o Private security
  o Security and development
  o Human security

**Students under supervision**

*Main Supervisor, MPhil/PhD*

- Marlon Bascombe
- Jo Francis
- Callixtus Joseph
- Richard Lynch

*Supervisory Committee, MPhil/PhD*

- Nikita Pardesi
- Samantha Allahar

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**Dr. Keron Niles**

Dr Keron Niles is currently a Lecturer at the IIR at The UWI, St Augustine Campus. Prior to that appointment, he was employed as the Business Unit Manager for Research and Policy at the Economic Development Advisory Board of Trinidad and Tobago. The secretariat to the Board is located within the Ministry of Planning and Development but the Board itself reported directly to the Office of the Prime Minister. He was directly responsible for the production of briefs that sought to outline the steps required to facilitate a sustainable green economy transition in Trinidad and Tobago. Within his portfolio, Dr Niles also had responsibility for promoting and facilitating economic diversification, particularly with respect to agriculture, the creative sector and the energy sector. He has previously served as a Visiting Fellow in the Department of Physics at the University of Otago (New Zealand). His research (which was a continuation of his doctoral work done at the same University) focused on mechanisms and policies necessary to facilitate a transition to renewable electricity generation in Small Island Developing States (SIDS) in the Caribbean and Pacific in order to enhance their capacity to mitigate and adapt to climate change and peak oil. As a certified youth worker and a published poet, Dr. Niles has been involved in international outreach projects in Guyana, Suriname, Haiti and Kenya. He holds a Bachelor’s degree in Government (with minors in History and International Relations) from The University of West Indies and a Master’s Degree in International Law from the University of Aberdeen. Dr.
Niles also serves as an advisor to the Port of Spain Hub of the Global Shapers Network – a global youth movement founded by the World Economic Forum.

**Courses Taught**

- INRL 5005: Political Economy of International Development and Organizations
- INRL 6006: Multilateralism and Global Governance

**Expertise**

- Renewable Energy Policy in Small Island Developing States
- Climate Change & Energy and Environment Policy
- The Green and Circular Economy
- The Creative Economy
- Tourism and International Trade Policy

**Students under Supervision**

*Main Supervisor, M.Sc.*

- Latoya Pope
- Sumier Sookdeo
- Nigel Williams
- Ahmad Ali
- Tishelle Dhoray
- Anikki Hannibal

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**Dr. Michelle Scobie**

Michelle Scobie is an attorney at law with practice in Trinidad and Tobago and Venezuela. She has lectured International Law, Global Environmental Governance and International Economic Law courses. Her present research includes global and regional environmental governance trends and challenges, especially in relation to institutional architectures, climate change, marine governance, private governance, environmental ethics and trade and environment issues. She is a member of the Network on Accountability in Global Environmental Governance, the Caribbean Studies Association, the International Studies Association and The University of the West Indies Oceans Governance Network. She is a Research Fellow and the Regional Research Fellow Coordinator for the Earth System Governance Research Project for the Caribbean Region. She has served as a Senior Economic Policy Analyst with the Ministry of Finance of the Government of Trinidad and Tobago and as the first Corporate Secretary of the Trinidad and Tobago Heritage and Stabilisation Fund.

*Dr. Scobie is on sabbatical leave for the AY 2017/2018.*

**Expertise**

- Global and Regional Environmental Governance
including climate change impacts on governance and development, marine governance, fisheries governance, biodiversity and regional frameworks, environmental justice and environmental security

- the competing concepts/ issues (development, common but differentiated responsibilities, stewardship, international commitments and moral suasion) facing domestic decision makers and global environmental groups
- the architecture of environmental governance in the Caribbean and the extent to which global debates have resonated, supported or strengthened the institutionalization of global environmental norms
- issues of environmental justice as they intersect with other norms of inter and intra-generational equity for developing states
- tourism and energy in environmental governance
- Accountability and environmental governance

- **International Law**

  - Subjects of international law: the non-state sector’s legal responsibilities (individuals and criminal justice, Transnational corporations and corporate social responsibility)
  - International Environmental Law
  - Law and ethics - perspectives of developing states
  - Legal Implications of declaring the Caribbean Sea a Special Area in the context of sustainable development - Caribbean Sea Initiative of the Association of Caribbean States

- **International Economic Law**

  - Trade and the Environment
  - Intellectual property and developing states
  - Trade and sustainable development
  - International economic law and the Environment - trade and development challenges for SIDS

**Students under Supervision**

*Main Supervisor, MPhil/PhD*

- Dinah Hippolyte

*Supervisory Committee, MPhil/PhD*

- Faies Jafar
- Ricky Ramnarine
- Natasha Lalla
- Richard Lynch
- Amanda Ramdeen
Dr. Dave Seerattan

Dave Seerattan obtained his Ph.D. in Economics from Brunel University, London, UK, with a specialization in Foreign Exchange Markets. He holds Master of Science and Bachelor of Science degrees in Economics from the University of the West Indies. Dr. Seerattan joined the Institute of International Relations as a Lecturer in 2014.

Courses Taught

- INRL 5003: International Money and Finance
- INRL 6002: International Money and Finance: Selected Policy Issues

Expertise

- Financial Regulation and Reform
- Tax Reform and Financial Development
- Monetary Policy
- Efficiency of Government Expenditure in the Caribbean
- Financing Risk Assessment in the Caribbean
- Management of Budgetary Processes in the Caribbean

Students under Supervision

Main Supervisor, MPhil/PhD

- Etta Greenaway
- Natasha Lalla

Supervisory Committee, MPhil/PhD

- Lisa Gordon

Supervisor, MSc

- Tishana Daniel
- Leigh-Ann Giles
- Krista Marie Hankey
- Simone Maundy
- Giselle Wilson-Kelly
PUBLIC AND PROFESSIONAL SERVICE OF STAFF

J. Byron

- Member-International Studies Association (ISA)
- Member-Latin American Studies Association
- Member-Caribbean Studies Association (CSA)
- Coordinadora Red de Investigacion Economica y Social (CRIES)
- Member-CLASCO working group responses and alternatives in the greater Caribbean.
- International Editorial Board Member and Deputy Editor of Small States and Territories
- Member, International Editorial Advisory Board, Third World Quarterly
- Caribbean Representative, International Affairs Committee of the World Council of Churches

G. Chami

- Member, Habitat for Humanity
- Patron of Queen’s Hall
- Member, Global Studies Community
- Member, United Nations Association of Trinidad & Tobago
- Postgraduate Conference Committee – Department of Behavioural Sciences, Faculty of Social Sciences, UWI

J. Laguardia Martínez

- Member of the Chair of Caribbean Studies ‘Norman Girvan’ (Cátedra de Estudios del Caribe ‘Norman Girvan’), University of Havana, Cuba
- Member of the Latin American Studies Association (LASA)
- Academic Member of the Athens Institute for Education and Research (ATINER)
- Member of the Cuba Research Forum, University of Nottingham, UK
- Member of the Editorial Board of Revista Mexicana del Caribe, Universidad de Quintana Roo, Mexico (2017 -)
- Member of the Editorial Board of Revista Anales del Caribe, Casa de las Américas, Havana, Cuba (2017 -)
- Member of the Editorial Board of Revista Killkana Sociales, Universidad Católica de Cuenca, Cuenca, Ecuador (2017 -)

D. Mohammed

• Member, International Relations Disciplinary Group – Faculty of Social Sciences (FSS) Cross Campus Conference.
• Member, Organizing Committee Caribbean Centre for Competitiveness.
• Member, Steering Committee–Trinidad and Tobago Extractive Industries Transparency Initiative (TTEITI).
• Member, Trinidad and Tobago Transparency Institute (TTTI)
• UWI Representative on the Business and Labour Advisory Committee (BLAC) of the CSME-Trinidad & Tobago.
• UWI Representative - Technical Coordinating Committee (TCC) Ministry of Trade, Industry and Investment.
• UWI Representative - Trade Related Issues (TRI) Sub Committee - Ministry of Trade, Industry and Investment.
• Member, Global South Caucus of the International Studies Association.
• Member, Academic Council of the United Nations (ACUNS).
• Member, Caribbean Studies Association (CSA).
• Member, Economics Association of Trinidad and Tobago
• Member, Trinidad and Tobago Chamber of Industry and Commerce – Trade Negotiation Unit.
• Member, Caribbean Development Bank (CDB) Research Support Group on the CSME
• Member, CDB- Research Group on Knowledge Management.

A. Montoute

• Member, International Studies Association (ISA)
• Member, Caribbean Studies Association (CSA)
• Member, Sir Arthur Lewis Institute of Social and Economic Studies (SALISES) Regional Integration Cluster
• IIR Staff Student Liaison Committee (Faculty Representative).
• Faculty Advisor, Dominica Disaster Relief Fundraising Initiative and the Caribbean Treasure Trust (permanent IIR student led initiative for Disaster Relief).

K. Niles

• Member, Ignite Young Adults Ministry, Port of Spain, Trinidad & Tobago
• Advisor, Community Intervention for Transformation and Empowerment (CIT&E)
• Mentor, Global Shapers Port of Spain Hub of the World Economic Forum, Trinidad & Tobago

M. Scobie

• Member, Caribbean Studies Association
• Member, International Studies Association
• Research Fellow: Earth System Governance Research Project http://www.earthsystemgovernance.org/people/person/michelle-scobie
• Member, UWI Network on Caribbean Regional Sea Governance- to support the work of the Association of Caribbean States’ Caribbean Sea Initiative
• Project Coordinator: Projects in Education Ltd. (Non-profit organisation fostering women's development in Trinidad and Tobago) and responsible for one of UWI’s most long standing mentorship programs SUMMON - Recipient of the 2012 Excellence in UWI life award.

**D. Seerattan**

• Member, Regional Financial Stability Coordination Council (RFSCC).
• Member, American Economic Association.
• Member, Central Bank of Barbados Research Review Panel.
• Member, Project Team for the IADB Project on Financial Risk Assessment in an Integrating Region: The Caribbean.
• Assistant Editor, Journal of Business Finance and Economics in Emerging Economies.
APPOINTMENTS/PROMOTIONS

Full-Time Academic Staff

**Dr. Keron Niles** – temporary appointment as Lecturer – 2nd August, 2017 to 31st July, 2018.

Part-Time Academic Staff


**Dr. Ana Teresa Romero**- Part-Time Senior Lecturer – taught INRL 5001 - International History and Politics in Semester II, Academic Year 2017/2018.


Research Assistants

**Mr. Anand Munessar** appointed Part-Time Research Assistant from 11th October, 2017 to 31st December, 2017.


Specially Contracted Staff

**Ms. Mary Ann Richards** – appointed Manager of the DAOC for the period 9th May to 31st December, 2018. Ms. Richards replaces Dr. Khellon Roach who resigned as Manager effective 30th April, 2018.

Visiting Fellows

**Ms. Roberta Clarke** – Visiting Fellowship from 1st August, 2017 to 31st July, 2018

Professor of Practice

Mr. Winston Dookeran – appointed Professor of Practice in International Diplomacy for a two year period effective 1st June, 2018.
## On the Job Trainees

<table>
<thead>
<tr>
<th>TRAINEE ID</th>
<th>NAME</th>
<th>START DATE</th>
<th>TERMINATION OR END DATE</th>
<th>POSITION</th>
</tr>
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<tbody>
<tr>
<td>MADI 177907</td>
<td>Diaz, Marissa</td>
<td>01-Sep-16</td>
<td>30-Aug-18</td>
<td>Research Assistant</td>
</tr>
<tr>
<td>YEHE 146041</td>
<td>Heller, Yentil <em>(Resigned)</em></td>
<td>02-Aug-16</td>
<td>11-Sep-17</td>
<td>Library Assistant</td>
</tr>
<tr>
<td>SIPH 166249</td>
<td>Phagoo, Simone <em>(Resigned)</em></td>
<td>21-Mar-16</td>
<td>12-Jan-18</td>
<td>Research Assistant</td>
</tr>
<tr>
<td>ANPH 163326</td>
<td>Phillips-Spencer, Anthony</td>
<td>21-Mar-16</td>
<td>15-Mar-18</td>
<td>Research Assistant</td>
</tr>
<tr>
<td>MEMA 144280</td>
<td>Mackoon, Megan</td>
<td>08-Jan-18</td>
<td>05-Sep-18</td>
<td>Research Assistant</td>
</tr>
<tr>
<td>ASFR 181524</td>
<td>Francis, Astra</td>
<td>08-Jan-18</td>
<td>25-Jan-19</td>
<td>Research Assistant</td>
</tr>
</tbody>
</table>

## Leave

**Cherill Farrell, Librarian** was granted medical leave for the period 2\textsuperscript{nd} – 24\textsuperscript{th} October, 2017 to facilitate eye-surgery. Approval has also been granted for her to proceed on study leave for the period 15\textsuperscript{th} June, 2018 to 3\textsuperscript{rd} August, 2018. In her absence Ms. Premma Ramsawak, Library Assistant III, Grade 9 was given the responsibility to oversee the Library.

**Dr. Debbie Mohammed, Senior Lecturer** was granted extended medical leave for the period 1\textsuperscript{st} August, 2017 to 31\textsuperscript{st} December, 2017; and No-Pay leave for the period 1\textsuperscript{st} January, 2018 to 30\textsuperscript{th} September, 2018.

**Dr. Annita Montoute, Lecturer** was granted study leave for the period 24\textsuperscript{th} September, 2017 to 26\textsuperscript{th} November, 2018; and Special Leave for Scholarly Activities for Semester II Academic Year 2017/2018 i.e. 21\textsuperscript{st} January, 2018 to 18\textsuperscript{th} May, 2018.

**Dr. Michelle Scobie, Lecturer** was granted sabbatical leave for the Academic Year 2017/2018.
ADMINISTRATIVE, TECHNICAL AND SUPPORT STAFF

Appointments/Promotions

Ms. Marion Bailey – permanent appointment as Cleaner, Grade I effective 1st October, 2017.

Mr. John Maloney – permanent appointment as Technical Assistant I, Grade 6 effective 1st August, 2017.


Specially Contracted Staff

Miss Zara Weekes-Rhyzer – contract renewal – temporary appointment as Clerical Assistant III, Grade 6 (DAOC) for the period 1st August, 2017 to 31st July, 2019.

Special Leave

Miss Joanna Mc Carter – was granted No-Pay Leave for the period 29th January, 2018 to 2nd March, 2018.
## Staff Training and Development

Training courses pursued by ATS Staff during the period August 1, 2017 to July 31, 2018.

<table>
<thead>
<tr>
<th>Name</th>
<th>Post</th>
<th>Course Name</th>
<th>Start Date</th>
<th>End Date</th>
</tr>
</thead>
<tbody>
<tr>
<td>Bailey, Marion</td>
<td>Grade 1, Cleaner</td>
<td>C3193-Housekeeping Equipment – EHS, HR UWI</td>
<td>30-Nov-2017</td>
<td>14-Dec-2017</td>
</tr>
<tr>
<td>Charles, Malika</td>
<td>Grade 3 Library Assistant</td>
<td>C3071-Microsoft Excel, HR UWI</td>
<td>18-Jun-2018</td>
<td>22-Jun-2018</td>
</tr>
<tr>
<td>Mc Alister, Ekana</td>
<td>Grade 9 Administrative Assistant</td>
<td>Certificate of Executive Training – Coaching &amp; Effective Feedback for Managers – The Art of Inspiring Your Team to Achieve their Best, ICT, UWI</td>
<td>28-Sep-2017</td>
<td>29-Sep-2017</td>
</tr>
<tr>
<td>Mc Alister, Ekana</td>
<td>Grade 9 Administrative Assistant</td>
<td>Certificate of Executive Training – Administrative Professional Workshop: Learn...Lead...Grow, Institute of Critical Thinking, UWI</td>
<td>26-Apr-2018</td>
<td>26-Apr-2018</td>
</tr>
<tr>
<td>Mc Carter, Joanna</td>
<td>Grade 6, Clerical Assistant</td>
<td>C3025-Customer Service, HR UWI</td>
<td>14-Nov-2017</td>
<td>14-Nov-2017</td>
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<tr>
<td>Mc Carter, Joanna</td>
<td>Grade 6, Clerical Assistant</td>
<td>C3278-Workplace Bullying, HR, UWI</td>
<td>10-Apr-2018</td>
<td>10-Apr-2018</td>
</tr>
<tr>
<td>Melville, Carrill</td>
<td>Grade 5 Library Assistant 11</td>
<td>C3241-Public Speaking &amp; Presentation Skills (2 days), HR UWI</td>
<td>21-Nov-2017</td>
<td>01-Dec-2017</td>
</tr>
<tr>
<td>Seeraj, Michelle</td>
<td>Grade 9, Senior Secretary</td>
<td>C3263-Intro. to Industrial Relations, HR UWI</td>
<td>10-Nov-2017</td>
<td>10-Nov-2017</td>
</tr>
<tr>
<td>Seeraj, Michelle</td>
<td>Grade 9, Senior Secretary</td>
<td>C3031-Intro. To Records Management, HR UWI</td>
<td>20-Mar-2018</td>
<td>20-Mar-2018</td>
</tr>
<tr>
<td>Seeraj, Michelle</td>
<td>Grade 9, Senior Secretary</td>
<td>C3280-Managing Money in Difficult Times, HR UWI</td>
<td>5-Jun-2018</td>
<td>5-Jun-2018</td>
</tr>
<tr>
<td>Williams-Legall, Lucia</td>
<td>Grade 7, Secretary</td>
<td>C3185/3201/3202 - Effective Secretary Module I, II, III, HR UWI</td>
<td>21-Feb-2018</td>
<td>13-Mar-2018</td>
</tr>
</tbody>
</table>
APPENDIX II: CONFERENCE ATTENDANCE AND PRESENTATIONS, PUBLICATIONS

Conferences/Workshops

J. Byron
Small States Research Proposals Workshop
Organizers: host institution Queen Mary University of London, University of Sheffield and University of Southampton
September 17 – 19, 2017

J. Byron
Keynote Lecture: A Geopolitical Update on the Caribbean in 2017
Latin America-Caribbean Institute for Geopolitics, Annual Winter Seminar
University of Curacao, November 6 – 8 2017

J. Byron
Futures of Global Cooperation
Centre for Global Cooperation Research, Universitat Duisburg-Essen, Germany, November 9 – 10 2017

J. Byron
Memorial reflections as the UWI Coordinator of the Programme France-Caraibe for the first eight years
Tenth Anniversary of the Establishment of the Filiere Integree Programme France-Caraibe, Joint B.Sc/M.Sc in Politics and International Cooperation
The University of Bordeaux SciencesPoBordeaux, Universite Antilles and The University of the West Indies, January 19 – 20 2018

J. Byron
BREXIT and its Caribbean Implications
Public Lecture, The Mairie, Pointe-a-Pitre, Guadeloupe, January 25 2018

J. Byron
The CARICOM region in 2018: A Political and Socio-Economic Update
Presentation to Meeting of International Labour Organization Directors of the Latin American and Caribbean region
Port-of-Spain Trinidad, February 20 2018

J. Byron
Moderation of a discussion on The OAS, its contemporary achievements and challenges
Launch of Special Issue of Caribbean Journal of International Relations and Development to commemorate the 70th anniversary of the founding of the OAS
UWI Regional Headquarters, Mona, Jamaica, March 5, 2018
J. Byron
Visit to Seoul, South Korea as a member of the *Distinguished Visitor Programme on Security and Foreign Policy*
The Korea Foundation
Seoul, South Korea, April 8 – 14 2018

J. Byron
*The Changing Geopolitics of the Caribbean: Is there a Trump Administration Policy for the CARICOM Sub-Region?*
43rd Annual Caribbean Studies Conference
Havana, Cuba, June 4 – 8 2018

J. Byron
*Diaspora, Citizenship and the Achievement of the SDG 2030 Agenda*
St. Kitts and Nevis Diaspora Conference
St. Kitts, June 27 2018

J. Byron
Presentation in RoundTable on *Vulnerabilities and Resilience-Building in Small States*
ISA-FLACSO Regional Conference
Quito, Ecuador, July 25 – 27 2018

G. Chami
*Peacebuilding and Development*
42nd Caribbean Studies Association 2017, Culture and Knowledge Economies,
Nassau, Bahamas, June 5-10 2017

G. Chami
*Civil Society and Peacebuilding*
Bridging the Gap: International Studies, Policy and Global Politics, International Studies Association South
Orlando, Florida, October 19 – 21 2017

J. Laguardia Martinez
*Small Island Vulnerabilities in the Pacific and Caribbean, Religion And Climate Change In Cross-Regional Perspective*
American University’s Center for Latin American & Latino Studies, The Woodrow Wilson International Center for Scholars’ Population, Environmental Security and Resilience Program and the Institute of International Relations, St. Augustine, Trinidad,
St. Augustine, Trinidad, October 2-3, 2017

J. Laguardia Martinez
*Notas sobre las Industrias Culturales en el Caribe*
Industrias culturales en el Caribe y Cuba, XI International Conference of Caribbean Studies, “Cuba y el Caribe: 45 años de relaciones”
The University of Havana, Havana, December 6-8, 2017
J. Laguardia Martinez
Lecturer and Organizer: 1st International Posgraduate School on *Paradigmas críticos de la emancipación en el Caribe y América Latina*
Consejo Latinoamericano de Ciencias Sociales (CLACSO)
Havana, Cuba, October 10 – 13, 2017

J. Laguardia Martinez
*U.S. - Cuba relations and the Cuban Revolution. Fidel Castro vs. the United States*
SALISES Symposium, *Whither The Left In The Caribbean: Assessing the legacies of Maurice Bishop, Forbes Burnham, Fidel Castro, Hugo Chavez, Cheddi Jagan and Michael Manley*
SALISES, UWI, St. Augustine Campus, March 13, 2018

J. Laguardia Martinez
*The Second Ministerial Meeting of the China- CELAC Forum*
Institute of International Relations
UWI, St. Augustine Campus, April 19, 2018

J. Laguardia Martinez
Presenter: *Las Industrias Culturales en los PEIDS caribeños: oportunidades para un nuevo tipo de integración regional en el mundo transnacional*
Chair of the Round Table: *Repensando los estudios del Caribe en LASA*
Discussant of the panel: *Inserción externa del Caribe: las particularidades de Cuba*
The XXXVI International Latin American Studies Association (LASA) Congress
Barcelona, Spain, May 23- 26, 2018

J. Laguardia Martinez
*Industrias culturales en el Caribe. Oportunidades para el desarrollo, La cooperación entre Cuba y el Caribe como ejemplo de cooperación Sur-Sur. El caso de la Asociación de Estados del Caribe*
43rd Annual Conference, Caribbean Studies Association (CSA)
Havana, Cuba, June 4 - 8, 2018

K. Niles
*A Sustainable Energy Transition in Trinidad & Tobago: What this means in Practice*
Energiewende, The Travelling Exhibition
The National Institute of Higher Education, Research, Science and Technology (NIHERST)
Trinidad and Tobago, 27th September, 2017

M. Scobie
*New Approaches to Knowledge Generation: The Ideas and Innovations Forum*
The Future Earth in partnership with the Stockholm Resilience Centre 7th International Conference on Sustainability Science (ICSS)
Stockholm, Sweden, August 2017
M. Scobie

*Climate change and SDGs governance across scales and issue areas: SIDS and benefit and burden sharing* and *A Sustainable and Resilient Caribbean - Benefit sharing*
The 2017 Lund Conference on Earth System Governance
Lund University, October 2017

M. Scobie

*Transformation Towards Sustainable Societies*
2017 Sustainable Development Transition Forum, SDG Mainstreaming and Means of Implementation: A Retrospective and Prospective View
Republic of Korea, November 2017

M. Scobie

*Planetary Justice and International Law at the Earth System Governance*
Planetary Justice Workshop
University of Utrecht, Netherlands, February 2018

M. Scobie

*Governance Perspectives on Risk and Resilience*
Risk and Resilience in the Coastal Caribbean
University of York, March 2018

M. Scobie

*SIDS and Energy Governance*
Futures Forum: The Future of Energy and The Environment
University of Ontario Institute of Technology, May 2018

M. Scobie

*Island conservation issues in international conventions and agreements “Humans and Island Environments”*
7th International Conference on Environmental Future: Humans and Island Environments
Honolulu, Hawaii, April 2018

M. Scobie

*Caribbean Small Island Developing States (SIDS) and the Emerging BBNJ Legal Regime: Legal and Governance Opportunities and Climate Change, the SDGs, the SAMOA Pathway, and Caribbean SIDS: Small Scales, Balancing Multiple Forums, and Multiple Goals*
ISA Annual Convention
San Francisco, April 2018

D. Seerattan

CITE Conference 2017
Becker Friedman Institute, University of Chicago, Saieh Hall, August 7-9, 2017
D. Seerattan
*The Exchange Rate and Adjustment*
Post-Budget Review
Noor Hassanali Auditorium, Department of Economics, UWI, October 5 2017

D. Seerattan and M. Mackoon
*Optimal External Reserves in the Caribbean*
49th Annual Monetary Studies Conference
Belize City, Belize, November 8-10 2017

D. Seerattan
*Caribbean Economic Performance Report November 2017*
Meeting of the Committee of CARICOM Central Bank Governors
Central Bank of The Bahamas, November 31 - December 1, 2017

D. Seerattan
Chair of the Conference, *Addressing Challenges to Achieve a Higher Growth Path in Small Open Economies*
The 2nd Annual Central Bank of Curacao and St. Maarten (CBCS) Central Banking Conference
CBCS Curacao, March 22-23, 2018

D. Seerattan
The 47th Meeting of the Network of Central Banks and Finance Ministries
IADB Headquarters, Washington D.C., U.S.A., April 18-19 2018

D. Seerattan
*Do We Really Need to Pay Attention to Climate Change and Global Financial Systems?*
Faculty of Food and Agriculture, UWI St. Augustine Food and Nutrition Security Symposium
University Inn and Conference Centre, May 10 2018

**Books**


Journals


Chapters in Edited Collections


APPENDIX III: The Norman Girvan Library Interim Annual Report

SUMMARY

Two issues stood out during this academic year which both served to have an impact on service delivery at the Norman Girvan Library: the need for oversight of the Library and assistance with thesis checking during the leave of the Librarian for eye surgery during Semester I, and the Town Hall meeting held by the Principal at the beginning of Semester II. Ms Joy Smith and Dr Shamin Renwick of the Alma Jordan Library both provided oversight of the Norman Girvan Library during the absence of the Librarian on sick leave for eye surgery during the months of August and October 2017. Following on the Town Hall Meeting held by the Principal to highlight the financial constraints and economic challenges facing the University, the Library revisited its budgetary allocation and began engaging in a deselection of journals exercise as part of its overall reduction in expenditure. The Library also undertook another Mandela Day initiative this year by commemorating the 100th anniversary of Mandela's birth with a dollar a day 100 to 100 donation drive. This initiative has been rolled out to the campus community with the proceeds from this drive going toward the Adopt-a-Student Fund which is supported by the Division of Student Support and Development (DSSD). In October 2017, the efforts of the Library Staff were acknowledged and commended when the Librarian received Thank You correspondence from a Law student of the University, a letter which spoke to the culture of quality service meted out ‘as a staple’ at the Norman Girvan Library.

ACTIVITIES FOR THE PERIOD IN REVIEW 2017/2018

At the beginning of the academic year, in September 2017, “Library Labs” were introduced as part of the Orientation programme. This took the form of two sessions, one on Proposal Writing and the other on Research Design, representing a collaborative effort with a former Faculty member. The two modules of instruction comprised: - ‘A Working Title for your Proposal’ and ‘Research Design and Methodology’. These sessions were facilitated by former Lecturer Dr Marlon Anatol. Two further training sessions were also arranged for students and staff of the Institute during the academic year: - one on EndNote x8 training on November 14th, 2017 and another on the Chicago Manual of Style Author/Date format (16th edition) on February 1st, 2018.

It being the end of the Institute's fiftieth anniversary celebrations, the banner on display in the Library was dismounted in January 2018 and a call issued to the campus community for the signing of the banner which would now be held as a keepsake for the Library.

In the absence of the IIR Librarian on leave for eye surgery during the months of August and October 2017. Dr Shamin Renwick, Senior Librarian, and Ms Joy Smith, Librarian, of the Alma
Jordan Library, both provided professional oversight of the Norman Girvan Librarian. Dr Shamin Renwick and Mariella Pilgrim, Faculty Liaison Librarian also assisted with thesis reviews.

With regard to staffing, Miss Yentil Heller, the On-the-Job trainee, resigned with effect from September 11\textsuperscript{th}, 2017. Miss Aisha Harvey was hired as a Student Assistant for Saturday duty for Semesters I and II of the academic year, while Miss Camille Jackman served as Student Assistant during the semester break from July 24\textsuperscript{th} to August 18\textsuperscript{th}, 2017. The outstanding issue of the completed job evaluation form of the Library Assistant II, Grade 5, was raised by the Director with Dr Linda Steele of Human Resources, for consideration and potential upgrade to the position of Library Assistant III, Grade 9.

Work on the redesign of the Library's website was a major undertaking this year. It was initially begun by Ms Carrill Melville and continued by Mrs Premma Ramsawak on her return from maternity leave. Both members of staff were provided with the requisite training and skill set to complete the exercise. The website is targeted to be launched in June 2018, along with the Institute's website. A YouTube page has also been created. The Library enjoys high visibility among the students with its Facebook page.

The displays featured this year included What to Do with a Degree in International Relations, Resources on Research Proposal and Thesis Writing, International Day of Tolerance, International Day for Disaster Reduction, International Women’s Day, Information Resources on courses offered for Semester II and The Nelson Mandela Centenary 2018, 100 days countdown to July 18, 2018.

The Norman Girvan Library continued with its outreach activities, on this occasion to the campus community with a campus wide fund raising drive in support of the Division of Student Services and Development ‘Adopt-A-Student Fund.’ With the Mandela Day Foundation marking this year 2018 as the centenary of Nelson Mandela's birth, and the Foundation promoting a one hundred (100) day countdown to his birth date on July 18, #100 to 100, the Library sought the campus community’s participation in a dollar a day donation drive, with persons having the opportunity to contribute one dollar a day for every day of the 100 day countdown. The Library chose this initiative in an effort to raise even greater awareness of the Adopt-A-Student Fund to the campus community and to significantly boost its contributions. Both Ms Carrill Melville, the brainchild of this project, and the Librarian attended a reception hosted by the High Commissioner of South Africa in celebration of South Africa’s Freedom Day in April 2018, and apprised the High Commissioner of the Library’s initiative in support of Mandela Day 2018.

The Embassy of Spain in Trinidad and Tobago, and the Diplomatic Academy of the Caribbean at the Institute hosted an Evening of Celebration in November 2017, in recognition of 50 years of diplomatic relations between Trinidad and Tobago and Spain. On this occasion, the Embassy presented the Library with a gift of documents in Spanish for addition to the Library’s collection.
Termites were observed in a wooden partition in a select area of the Library and brought to the attention of the relevant authority. A quotation was sought from Rentokil Initial and funding approval was granted to proceed with the fumigation of the Norman Girvan Library during the semester break, May to June, 2018.

An upgrade was sought to the Tab 16 configuration of Aleph 500 to allow borrowing privileges to members of the retired academic staff, facilitating the borrowing of two items on 7 day loan by this patron status. This request was facilitated by the Alma Jordan Library and took effect on April 30th, 2018.

With the financial situation facing the University, and the adverse effects on expenditure, the Library proceeded to undertake a journal deselection exercise, with some twenty three titles being deselected over the last two years when the initial cuts took effect. Consultation was sought with the academic staff for their input into this exercise.

Three theses were reviewed during the course of this academic year.

**Service upgrades**

- Redesign of the Library’s website with a launch planned for June 2018
- Gift packages collected by respective primary schools following the Book Donation/Educational Drive for three primary schools as part of the Nelson Mandela Day Initiative, 2017
- Hosting of Library Instruction sessions, ‘Library Labs’, on Research Design and Proposal Writing
- Implementation and rollout of the New Thesis Guide, 2015 to IIR Students and Staff
- Upgrade to Aleph 500- change to circulations, effecting loan of two items to Academic Retired staff
- Removal and signing of the Library’s fiftieth anniversary banner (as a mark to the end of the 50th anniversary celebrations)
- Conduct of Patron Satisfaction survey of the Monographic collection
- Continuation of Information Literacy Sessions to Academic Staff/Students
- Library Representative serving on the IIR Staff-Student Liaison Committee
- Continuous updating of the skills of Staff through training and development, to enhance quality service delivery.
- Continued employment of Student Assistants on Saturday duty during Semesters and to work on special projects during the Semester break of June to August.
- Interactive engagement of the staff/student body through the continued hosting of a ‘What’s on board’ and a ‘How are you feeling today’ board’.
- Receipt of acknowledgment of the exemplary service meted out by members of the Library Staff
Facilities Upgrades

- Annual polishing of the Library's floors
- Further upgrade to the air-conditioning units
- Replacement of the photocopier and copy card unit for the Library
- Impending fumigation of the Library for termite treatment, May to June 2018

**BUDGETARY ALLOCATION:** $612,127.00

Given the current financial climate with continuous cuts in funding, the Library was apprised of a reduction in estimates to the sum of $612,127 for the academic year 2017 to 2018.

- Expenditure to May 1st, 2018 $454,943.42 (Unspent – $157,183.58)

<table>
<thead>
<tr>
<th>Monographs</th>
<th>Serials</th>
</tr>
</thead>
<tbody>
<tr>
<td>$61,706</td>
<td>$393,237.42</td>
</tr>
</tbody>
</table>

- Books purchased: 87 Donated 6, Total (93)
- Journal Subscriptions renewals: 39 [incl. 5 titles with Electronic access]
- Items sent for binding: 43 (39 Journals, 4 Books), For treatment – 15 journals
- Items copy catalogued: 157
- Theses scrutinized: 3

An income generating account which was set up for the Library for the receipt of fines/lost books/replacement charges and the receipt of monetary gifts stood at $41,330.11 as of May 1st, 2018. Funds were utilized from this account for the preparation of gift vouchers for the three primary schools which were part of the Nelson Mandela Day 2017 initiative.

**SPECIALIZED TRAINING AND WORKSHOPS ATTENDED BY THE LIBRARY STAFF:**

Cherill Farrell
- Work/Life Balance and Ageing Conference, The University of the West Indies, St. Augustine, Trinidad and Tobago: Teaching and Learning Complex, April 26-27, 2018

Membership on committees and boards and other forms of public and professional service
C. Farrell
Member – Library Association of Trinidad and Tobago (LATT)
Member - Chartered Institute of Library and Information Professionals (CILIP)
Member - Association of College and Research Libraries (ACRL)
Member – American Library Association (ALA)
Member – Patron of Queens Hall
Member - Latin American Studies Association (LASA)

Malika Charles
- Introduction to Records Management, HR, March 20th/21st, 2018

Carrill Melville-
- Creating and Setting up Facebook and YouTube pages, CETL, October 11th, 2017
- Using Animation for Teaching and Learning: An Introduction to PowToons, CETL, November 2nd 2017
- Public Speaking and Presentation Skills, HR, November 21st, / December 1st, 2017

Premma Ramsawak
- Drupal Training for Webpage Design, CETL, November 7th, 2017
- EndNote x8 Training, AJL, November 14, 2017
- Application of Brain based Learning to Tertiary Education, CETL, November 17th, 2017
- Cool Tools in Education, CETL, November 30th, 2017
- Chicago Manual of Style (Author/Date Format), IIR, February 1st, 2018
- Patents and Patent Mining Workshop, AJL, February 28th, 2018
- Using Technology to Support Learning, CETL, March 9th, 2018

STRATEGIC PLANNING

Mission Statement of the St. Augustine Campus Libraries: ‘To be the gateway to unique Caribbean content as we advance learning and knowledge creation’

Following on the drafting of the St. Augustine Campus Libraries Operational Plan 2017 – 2019, the NGL Librarian attended a professional staff meeting in the AJL which was called in March 2018 to highlight the relevant action items and the progress achieved to date in these areas. The following were noted with regard to Operational planning at the Norman Girvan Library:
-the curriculum review process at the Institute and the role for the Library (Strategic action: Develop additional communities/collections in the UWISpace Institutional Repository)

-the use of “Library Lab” sessions with the teaching of Information Literacy (Strategic action: Utilize alternative strategies for teaching IL and outreach activities to accomplish IL objectives)

-the focus on the creation of a welcoming and more secure environment (Library Initiative/Strategic action: Renovate, repurpose and invest in library spaces; With available resources, spaces will be furnished and equipped)

-the conduct of a user satisfaction survey of the monographic collection (Library Initiative: Develop improved user engagement)

-the redesign and intended launch of the Library’s website (Library Initiative: Engage in a Library Support Systems overhaul to achieve well defined, efficient and effective support and enabling processes to impact on core business operations and to improve stakeholder satisfaction)

With reference to the strategic direction of Innovation and Entrepreneurship, the Library Assistant III, Grade 9 attended a workshop on ‘Patents and Patent Mining’ which was held by the Alma Jordan Library in collaboration with The Office of Research Development and Knowledge Transfer and the Intellectual Property Office of the Ministry of the Attorney General and Legal Affairs. This Workshop was held on February 28th, 2018.

The Library did not have an input in this year’s Accreditation exercise at the University.

OUTREACH ACTIVITIES

As part of its engagement process, the Library continued to extend its outreach activities to campus and community stakeholders as follows:

-The extension of support services to the Library at the Ministry of Foreign and CARICOM Affairs

-Interactive boards engaging the feedback of Staff and students, including undergraduate students in the Faculty of Social Sciences, who make full use of the Library. These two boards include a “What’s On’ board inviting comments, and a ‘How Do you Feel Today’ board, also engaging feedback.

- Special initiative in which the section is involved

- In commemoration of Nelson Mandela Day, July 18, 2018, which celebrates the centenary of his birth, the Norman Girvan Library is hosting a dollar a day donation
drive as part of the countdown to his birth date. This initiative has been rolled out to the departments on the St. Augustine campus. The proceeds of this drive will be deposited in the Adopt-A-Student Fund which is supported by the Division of Student Support and Development, in an effort to raise greater awareness of the fund to the campus community.

PROJECTED ACTIVITIES FOR THE 2018/2019 ACADEMIC YEAR

- Proposed new areas of activity
  - Action items coming out of the campus libraries Operational Plan 2017 to 2019
  - Participation in the First Year Experience (FYE) Information Village, September 2018

- Planned events /special initiatives
  - The continued hosting of Mandela Day or related initiatives

- Planned restructuring of functions/activities
  - Upgrade of the library’s webpage
  - Updating of the Library’s Operations Manual
  - Training of the Grade 9 Library Assistant to assist with functions such as Thesis reviews and curriculum reviews
  - Further Upgrade of the library’s space given students’ request for additional electrical outlets

DISTINGUISHED VISITOR

His Excellency, M. Serge Lavroff
Ambassador of the Republic of France
Embassy of France
Port of Spain, Trinidad and Tobago
APPENDIX IV: IIR STUDENTS

STUDENT REGISTRATION NUMBERS

The total number of registered students for 2017/2018 academic year:

MPhil/PhD - 26
M.Sc. - 55
PG Diploma - 32

2016 2017 CANDIDATES AWARDED DEGREES

POSTGRADUATE DIPLOMA IN INTERNATIONAL RELATIONS

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## MSc in Global Studies

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<td>ALI</td>
<td>Sheena</td>
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<tr>
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<td>BAKSH</td>
<td>Khadine</td>
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<td>MSc</td>
<td>BAPTISTE</td>
<td>Claire</td>
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**PhD IN INTERNATIONAL RELATIONS**

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<td>Courtney</td>
</tr>
<tr>
<td>3</td>
<td>PhD</td>
<td>SKEETE</td>
<td>Kai-Ann</td>
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STAFF/STUDENT LIAISON COMMITTEE

One meeting of the Student Liaison Committee was held for the academic year 2017/2018 on February 15, 2018. Matters discussed included internship opportunities, security challenges and constraints of the building and its environs, student amenities, the library, the curriculum and course-related issues.

The 2017/2018 Staff/Student Liaison Committee (SSLC) representatives were:

<table>
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<th>Level</th>
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<tr>
<td>Lecturer</td>
<td>Dr. Keron Niles</td>
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<tr>
<td>P.G. Diploma</td>
<td>Ms. Rachel Ramdhan</td>
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<tr>
<td>M.Sc.</td>
<td>Mr. Nyahuma Obika</td>
</tr>
<tr>
<td>MPhil/PhD</td>
<td>Ms. Genève Philip-Durham</td>
</tr>
<tr>
<td>IIR Secretariat</td>
<td>Ms. Michelle Seeraj</td>
</tr>
<tr>
<td>Norman Girvan Library Representative</td>
<td>Ms. Premma Ramsawak</td>
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</table>
As part of the Vice Chancellor’s One UWI initiative, the UWI was represented from February 15th – 18th 2018 by a delegation of 20 students at the Harvard National Model United Nations (HNMUN). The team consisted of students from the three campuses. The IIR students were supported in their preparation by Dr. Georgina Chami who accompanied them to Boston and assisted the other UWI staff members, Dr. Kai-Ann D. Skeete, Dr. Kristina Hinds Harrison and Mr. Glenville Mcleod. Four graduate students from the IIR represented Turkmenistan and participated in the work of the Historical General Assembly (1956) and the Economic and Financial Committee (ECOFIN).

NESTOR GARCIA: In two words my experience at HNMUN 2018 was rigorous, but rewarding throughout. From the opening ceremony onwards, I was struck yet pleased by the eclectic mix of people gathered together with a collective singularity of purpose.

USHA LAKHAN: The 2018 HNMUN has been exhilarating experience which allowed me to sharpen my skills and learn a lot from my fellow delegates.

KAFI NICHOLAS (left): The experience of actively participating at the 64th HNMUN can only be summarized as one of the most engaging and enriching moments of my life.

LEEANNA JOY SEELOCHAN (right): The HNMUN experience is one that I would recommend to any university student if granted the opportunity. It was beneficial in terms of revealing individual strengths and weaknesses; it helped develop interpersonal skills as a delegate partner and as team player in a wider committee.
**INTERNSHIP PROGRAMME**

The Institute of International Relations (IIR) is committed to developing partnerships with external stakeholders to find suitable internship opportunities for its students. Participation in an internship program offers many benefits to a graduate student. First, it allows a student to both make and develop professional contacts. Second, students can develop greater understanding of their own strengths and weaknesses. Third, students can refine their career goals. Internship programs also hold benefits for the field supervisors and sponsoring organizations, such as providing motivated workers at no or relatively low cost to an organization and furnishing the opportunity to train possible future employees for the organization.

Communication and networking on the IIR Internship programme commenced in January 2017 and to date, favourable responses have been received from the following Institutions:

- The Embassy of the Federative Republic of Brazil - Paid position (1)
- The Embassy of the Republic of Costa Rica - Non-paid position (1)
- Delegation of the European Union - Non-paid position (1)
- The Embassy of the Federal Republic of Germany - "One Day with the Ambassador" (graduate student will visit and be entertained by Embassy).
- The Embassy of the Republic of Peru - Non-paid position (2)
- The Embassy of Spain - Non-paid position (1)
- The Embassy of the United States of America - Opportunities available in Communications, Public Affairs and Outreach (non-paid)
- Living Waters Community (Refugee programme) - Non-paid positions

The internship programme is an annual summer programme (June to August period). Currently, the IIR is also in discussion with the following stakeholders who have expressed interest in supporting the programme:

- Trinidad & Tobago Chamber of Commerce
- Office of the Parliament, Trinidad and Tobago
- American Chamber of Commerce (AMCHAM)

Internship programmes provide opportunities for fruitful collaboration between the University and organizations for the development of a cadre of young persons to succeed the current generation of professionals. For this reason, Board members may consider identifying Institutions and opportunities (funding) which may enhance the IIR internship programme. Participation in internship programmes allows the field supervisor and organization to maintain a working relationship with the university in which the students are enrolled. In several cases, special projects can be accomplished more inexpensively by using student expertise.
APPENDIX V: DIPLOMATIC ACADEMY OF THE CARIBBEAN

1. Staff Turnover

- Dr. Khellon Roach migrated on November 30th, 2017 but continued to support the DAOC as Manager remotely for the period December 1st, 2017 to April 30th, 2018. For this period, The DAOC operated with 1 staff member: Ms. Zara Weekes-Rhyzer (Clerical/Project Assistant).
- April 30th, 2018, Dr. Roach resigned as Manager.
- Ms. Mary-Ann Richards assumed duty as Manager (Ag.) May 9th, 2018.
- Mr. Anand Munessar, functioned as Research Assistant from October 11th to December 31st, 2017.
- Ms. Marissa Diaz, O.J.T. Research Assistant, previously working at the IIR, joined The DAOC team in April 2018.

2. Training Programmes executed
(June 2017 to May 2018)

<table>
<thead>
<tr>
<th>DATE</th>
<th>EVENT</th>
<th>DETAILS</th>
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<tbody>
<tr>
<td>February 27th and 28th, 2018</td>
<td>TWO-DAY PRIVATE TRAINING WORKSHOP: for the staff of The Caribbean Union Conference of the Seventh-Day Adventist Church</td>
<td>Facilitators: Ms. Gail Guy, Retired Diplomat and Protocol Consultant and Mr. Dennis Francis, Former Ambassador of Trinidad and Tobago</td>
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### 3. Other Events
**(June 2017 to May 2018)**

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<tr>
<th>DATE</th>
<th>EVENT</th>
<th>DETAILS</th>
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<tbody>
<tr>
<td>August, 2017</td>
<td><strong>DAOC VOLUNTEER PROGRAMME PILOT</strong></td>
<td>Liu Chin</td>
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<tr>
<td>September 6th – 7th, 2017</td>
<td><strong>CONFERENCE/SUMMIT</strong>: International Forum on Diplomatic Training (IFDT), Santiago, Chile</td>
<td>Attended by Dr. Khellon Roach, Manager, DAOC, as only representative from the English-speaking Caribbean</td>
</tr>
<tr>
<td>September 26th, 2017</td>
<td><strong>DIPLOMATIC DIALOGUE</strong>: Chilean Foreign Policy and its Interaction with CARICOM</td>
<td>Presenter: Ambassador of the Republic of Chile to Trinidad and Tobago, His Excellency Fernando Schmidt Ariztía</td>
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<tr>
<td>September, 2017</td>
<td><strong>LAUNCH OF NEW WEBSITE</strong></td>
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<td>November, 2017</td>
<td><strong>SIGNING OF MOU</strong>: DAOC and Eastern Caribbean-Southeast Asia Economic and Cultural Chamber</td>
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<tr>
<td>November 9th, 2017</td>
<td><strong>AN EVENING OF CELEBRATION</strong>: 50 Years Diplomatic Relations between Trinidad and Tobago &amp; Spain</td>
<td>Diplomatic Dialogue by His Excellency Javier Carbajosa Sánchez, Ambassador of Spain to Trinidad and Tobago; Historic Commemorative Exhibition; Ceremonial Tree Planting of Chaconia plant and Cocktail reception</td>
</tr>
<tr>
<td>January 24th, 2018</td>
<td><strong>DIPLOMATIC DIALOGUE</strong>: “The Falkland Islands: Sovereignty and Economic Challenges”</td>
<td>Presenters: Honourable Members of the Legislative Assembly of the Falklands, Mr. Ian Hansen and Mr. Mark Pollard</td>
</tr>
<tr>
<td>March 14th, 2018</td>
<td><strong>LIVE-STREAMED WEBINAR</strong>: “Introduction to Southeast Asia with a Cultural Overview on Indonesia”</td>
<td>The first collaboration after the signed MOU with the Eastern Caribbean-Southeast Asia Economic and Cultural Chamber</td>
</tr>
<tr>
<td>April 30th, 2018</td>
<td><strong>DIPLOMATIC DIALOGUE</strong>: “Reducing Greater Caribbean Vulnerabilities Through Cooperation: The Case for the ACS”</td>
<td>Ambassador Dr. June Soomer, Secretary General of the Association of Caribbean States</td>
</tr>
<tr>
<td>May 14th and 15th</td>
<td><strong>COURTESY VISIT TO THE IIR/DAOC BY WTO DELEGATION</strong></td>
<td>WTO Officials: Mr. Johann Human, Ms. Bridget Chilala, Mrs. Janet Chakarian</td>
</tr>
<tr>
<td>June 26th – 29th, 2018</td>
<td><strong>TRAINING MODULE</strong>: The Art of Corporate and Diplomatic Communication</td>
<td>Facilitator: Ms. Sharon Welsh</td>
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<tr>
<td>May 18th, 2018</td>
<td><strong>DIPLOMATIC DIALOGUE</strong>: Issues Relating to the Rule of Law in Venezuela</td>
<td>Presenter: Mr. Carlos Ayala Corao, Deputy President of the International Commission of Jurists</td>
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### 4. Possible Collaborations/Modules

- Trade Sanctions and their impact on the Caribbean
- Human Rights-Women in Focus
- Global Health Diplomacy
- Energy Diplomacy
- Module on United Nations SDGs with focus on marine environment
APPENDIX VI: DISTINGUISHED VISITORS

The IIR has in 2017/2018 hosted a long list of distinguished visitors which include many ambassadors and members of the diplomatic corps, retired ambassadors, officials of international and regional organizations and university academics, in collaboration with the DAOC which are listed below:

**His Excellency Luis Rodomiro Hernández Ortiz**  
Ambassador of the Republic of Peru to Trinidad and Tobago,  
The Embassy of the Republic of Peru, Port of Spain, Trinidad and Tobago

**His Excellency Serge Lavroff**  
Ambassador of the French Republic to Trinidad and Tobago  
The Embassy of France, Port of Spain, Trinidad

**His Excellency Reuben L. Rahming**  
High Commissioner of The Bahamas to CARICOM  
Nassau, The Bahamas

**His Excellency Javier Maria Carbajosa Sanchez**  
Ambassador of the Kingdom of Spain  
Embassy of the Kingdom of Spain, Port of Spain, Trinidad and Tobago

**His Excellency Ambassador Fernando Schmidt**  
Ambassador of the Republic of Chile to the Republic of Trinidad and Tobago  
Embassy of Chile, Port of Spain, Trinidad and Tobago

**Her Excellency Dr. June Soomer**  
Secretary General  
Association of Caribbean States, Port of Spain, Trinidad and Tobago

**The Honourable Mr. Ian Hansen**  
Member of the Legislative Assembly  
The Falkland Islands

**The Honourable Mr. Mark Pollard**  
Member of the Legislative Assembly  
The Falkland Islands

**Professor Robert Albro**  
Research Associate Professor  
Centre for Latin American and Latino Studies, American University, U.S.A.
Professor Dr. David MacDonald  
Department of Political Science  
University of Guelph, Canada

Dr. Evan Berry  
Associate Professor  
Department of Philosophy and Religion, American University, U.S.A.

Mr. Carlos Ayala Corao  
Deputy President,  
The International Commission of Jurists, Geneva, Switzerland

Mr. Roger-Mark de Souza  
Former Director of Population, Environmental Security, and Resilience, President and CEO of Sister Cities International  
Woodrow Wilson Centre for Scholars, U.S.A.

Mr. Michael Guy  
Assistant Secretary, Minister of Foreign Affairs  
Nassau, The Bahamas

Mr. Johann Human  
Director of the Rules Division,  
World Trade Organization, Geneva, Switzerland

Mr. A.J. Jagelski  
Public Affairs Officer  
Embassy of the United States of America, Port of Spain, Trinidad

Mr. Jae-Lark Park  
Chargé d’ Affaires  
Embassy of the Republic of Korea to the Republic of Trinidad and Tobago, Port of Spain, Trinidad and Tobago

Mr. Curtis J. Raynold  
Graduate of the Class of 1980, Senior Advisor,  

Ms. Janet Chakarian  
Regional Trade Policy Course, World Trade Organization  
Geneva, Switzerland

Ms. Bridget Chilala  
Director of Institute for Training and Technical Cooperation, World Trade Organization  
Geneva, Switzerland
Ms. Merissa Chung  
Researcher, The Embassy of the Republic of Korea  
Embassy of the Republic of Korea to the Republic of Trinidad and Tobago, Port of Spain, Trinidad and Tobago

Mrs. Natasha Rahming  
Wife of the High Commissioner of The Bahamas to CARICOM  
Nassau, The Bahamas
APPENDIX VII: PICTURES FROM KEY EVENTS

Figure 1: Panel Discussion on "Regional Perspectives on the Venezuelan Crisis" - September 12 2017

Figure 2: Panelists who presented at the Public Forum "How is Climate Change Affecting Small Islands and what can we do about it" - October 3 2017
Figure 3: His Excellency Javier Carbajosa Sánchez, Ambassador of the Kingdom of Spain to Trinidad and Tobago delivers the Feature Address at Lecturer Room I of the Institute of International Relations (IIR) - November 9 2017

Figure 4: Dr. Jacqueline Laguardia Martínez (Ag.) Director of the IIR delivers remarks at the Distinguished Lecture “An Evening of Celebration: 50 Years of Diplomatic Relations, Spain and Trinidad and Tobago,” held at the IIR- November 9 2017
Figure 5: His Excellency Javier Carbajosa Sánchez, Ambassador of the Kingdom of Spain to Trinidad and Tobago (middle) hands over books to Mrs. Cherill Farrell, Librarian of the Norman Girvan Library, IIR. His Excellency is flanked by Dr. Jacqueline La Guardia Martínez (left) and Ms. Reita Toussaint and Professor Brian Copeland (right) - November 9 2017

Figure 6: Members of the panel observe as His Excellency Javier Carbajosa Sánchez turns the sod at the symbolic 'Chaconia' Tree planting ceremony - November 9 2017
Figure 7: Members of the Cristina Heeren Foundation of Seville, Spain perform an entertaining flamenco piece at the cocktail reception - November 9 2017

Figure 8: Professor Jessica Byron, Director, IIR (middle); Ms. Gail Gay, Retired Diplomat and Protocol Consultant (left of Director); and Dr. Khellon Roach, Manager, DAOC (right of Director) are surrounded by participants of the Executive Certificate in Protocol, Diplomacy and Business Etiquette, posing proudly with their Certificates of Training - November 13 – 15 2017
Figure 9: Protocol and Business Etiquette for staff of the Caribbean Union Conference of the Seventh-Day Adventist Church- November 28 2017

Figure 10: The St. Augustine Delegation to the Harvard National Model United Nations (HNMUN) 2018 with Faculty Advisor, Dr. Georgina Chami - February 15– 18 2018
Figure 11: Turkmen SSR Delegation, Nestor Garcia and Usha Lakhan, with members of HGA 1956 DAIS, including Director, Mr. Will Strang - February 15–18 2018

Figure 12: Turkmenistan Delegation, Leeanna Joy Seelochan and Kafi Nicholas, with members of ECOFIN DAIS, including Director Chico Payne - February 15–18 2018
Figure 13: Colombian Ambassador, Professor Alfonso Múnera address to the INRL 6007 class - March 2018

Figure 14: The Panel: Former Jamaican Prime Minister, Bruce Golding (left), Professor Jessica Byron, Director of the IIR (middle), and Dr. Lisa Vasciannie, Lecturer in the Department of Government, UWI Mona campus (right) at the Symposium and Launch of the CJIRD (Caribbean Journal of International Relations and Diplomacy) Special OAS 70th Anniversary Issue – March 15 2018
Figure 15: Presentation by Ambassador Nestor Mendez - Assistant Secretary General, Organization of American States at the Symposium and Launch of the CJIRD (Caribbean Journal of International Relations and Diplomacy) Special OAS 70th Anniversary Issue – March 15 2018

Figure 16: Participants of the “IIR Workshop on the Second Ministerial Meeting of the China-CELAC Forum” – April 19 2018
Figure 17: IIR Students at the Caribbean Court of Justice – April 26 2018

Figure 18: IIR Students visit to the Association of Caribbean States – April 27 2018
Figure 17: Ambassador Dr. June Soomer, Secretary General of the Association of Caribbean States presenting "Reducing Greater Caribbean Vulnerabilities Through Cooperation: The Case for the ACS" - April 30 2018

Figure 20: Mr. Carlos Ayala Corao, Vice President of the International Commission of Jurists (centre) poses with the Director of the IIR, Professor Jessica Byron (left) with along with Ms. Roberta Clarke of the IIR (right) after his presentation "Issues Relating to the Rule of Law In Venezuela" - May 18 2018
## APPENDIX VIII: PROJECTED ACTIVITIES FOR 18/19

### PROJECTED ACTIVITIES FOR THE 2018/2019 ACADEMIC YEAR

- Continuation and completion of the Review of the Curriculum of the Postgraduate Diploma and MSc programmes;
- Caribbean Child Rights Research Conference hosted by SALISES in collaboration with the IIR & IGDS, November 8th & 9th 2018.
- Visiting professor from Universite Antilles, guest lectures and symposium on the engagement of the non-independent territories in the Caribbean with the rest of the region.
- Diplomatic dialogue series featuring the Asia-Pacific region, also specific global and regional development themes and issues
- Up to three visiting lecturers on the themes of Children’s Rights and Protection, Non-Western International Relations Perspectives, Foreign Policy of the Global South.
- The consolidation of three new research clusters at the IIR
- The development of up to five new training modules at the DAOC
- The introduction or re-introduction of 2 – 3 new elective courses in the MSc and PG Diploma programmes.

## ACCESS

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<tr>
<th>Strategic Objective</th>
<th>Faculty Initiatives</th>
<th>Faculty Target 18/19 – SEMESTER 1</th>
<th>Faculty Target 18/19 – SEMESTER 2</th>
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<tbody>
<tr>
<td><strong>AC1:</strong> To be a University for All.</td>
<td>Public fora, lectures on international themes which are open to the public. A greater focus on the livestreaming of such events so they can be accessed remotely. DAOC short courses delivered on campus and abroad, distance delivery where feasible. Phased introduction of blended delivery of IIR teaching programmes for greater distance access. Marketing drive to recruit more international students.</td>
<td>Three to four public events At least one course per semester delivered by blended methods</td>
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<td>Campus Specific Project Area: <strong>CPR &amp; Access</strong></td>
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<td><strong>AC3:</strong> Improving the quality of Teaching and Learning and Student Development.</td>
<td>Complete curriculum review process Continue internship programme for IIR students Increase number of field trips, if possible organize overseas study visit Emphasize student access to professional skills workshops Increase range of courses available for students in M.Sc. and Diploma programmes Strengthen the support structures for MPhil/PhD students Strengthen contact and communication between the IIR and MPhil/PhD students</td>
<td>Submit revised curriculum for academic approval Complete recruitment of two new academic staff members Two student field trips Student placements in DAOC modules Student exposure to academic writing and referencing workshops Consultation process with</td>
<td>At least five new internships Get UN Club off the ground Introduce/reintroduce two new elective courses</td>
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<td>Campus Specific Project Area: <strong>CPR &amp; Access</strong></td>
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<td>M.Phil/PhDs to better ascertain needs and interests</td>
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<td>AC4: Improving the quality, quantity and impact of Research, Innovation and Publication.</td>
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<td>Campus Specific Project Area:</td>
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<td>- HR Review</td>
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<td>Staff research projects, development of new research clusters, provision of support where possible to staff members to facilitate their research activity Publication of the CJIRD</td>
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<tr>
<td>AL1: Promote greater activism and public advocacy AL2: Increase and Improve Academic/Industry Research Partnerships.</td>
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<td>Campus Specific Project Area:</td>
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<td>- Innovation &amp; Entrepreneurship</td>
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<tr>
<td>Continue the IIR’s public fora and lectures on issues of global and regional significance Development of Alumni Association and network Continue working on partnerships with employers, diplomatic community, public and private sector agencies and civil society on internships and other forms of collaboration Creative Industry research, climate change governance research</td>
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<td>2 – 3 events per semester</td>
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**AGILITY**

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<th>Faculty Target 18/19 Semester Two</th>
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<td>AG2 Restore financial health</td>
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<td>AG5 Foster the virtualization of the UWI</td>
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<td>Complete the process of revising the tuition fee structure for the IIR Increase numbers of international students Blended learning approaches as outlined above</td>
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<td>Complete a revised fee proposal, submit to F&amp;GPC for approval 5 – 10 more regional/international students in 2019 - 2020</td>
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