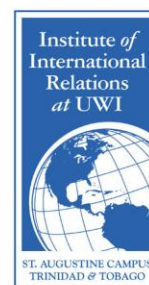


BIIR 173



Annual Report

2018/2019



www.sta.uwi.edu/iir

OVERVIEW OF THE INSTITUTE

The Institute of International Relations at The University of the West Indies is a regional, autonomous academic institution at the St. Augustine Campus, with associate fellows at the Mona and Cave Hill Campuses, and within other organizations. Since its founding in 1966, the Institute has been dedicated to the conduct of advanced research and teaching concerning the international challenges of the contemporary world, with special emphasis upon the Caribbean and Latin American regions. As a vital part of the infrastructure for its teaching and research, the Institute has developed a Library that constitutes one of the best information resources available, regarding the international relations of the Caribbean. In addition to its Postgraduate Diploma, Master of Science and Master of Philosophy/Doctor of Philosophy programmes, the Institute of International Relations, through the Diplomatic Academy of the Caribbean, meets related regional and national human resource development needs by offering short intensive modular training programs for public and private sector and civil society personnel. The Institute also offers international policy research and advisory services and consultancies.

MISSION OF THE INSTITUTE

The mission of the Institute of International Relations is to enhance understanding of Caribbean international relations, applying multidisciplinary perspectives, while contributing to related regional and national human resource development. The Institute of International Relations offers excellent research, teaching and consultative assistance to all stakeholders. The Institute organizes, sponsors or co-sponsors workshops, conferences and seminars relevant to the international challenges of the region, and publishes the online *Caribbean Journal of International Relations and Diplomacy* on a quarterly basis.

VISION OF THE INSTITUTE

The Institute of International Relations brings the expertise and energies of all the international relations academic staff within The University of the West Indies, as well as those of selected Associate Fellows located elsewhere, to bear effectively upon the needs of the Caribbean region's public and private sectors for research, teaching, consultancy and training, concerning the region's international challenges and opportunities, within multidisciplinary fields ranging from finance, business and management to politics, history, economics, education, and law.

GOVERNANCE OF THE INSTITUTE

The governance of the Institute, is vested in the Board of the Institute, which is chaired by The UWI Vice-Chancellor. The management of the Institute rests with the Director, who is responsible to the Board for the proper discharge of its functions.

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1. DIRECTOR'S SUMMARY

The Institute of International Relations had a productive year in 2018/19 despite the need for budgetary cutbacks and compliance with the tight financial regime governing The UWI St Augustine Campus. Nonetheless, we succeeded in advancing the Triple A Strategy by strengthening academic staffing, expanding course offerings to meet new societal demands and improving capacity in international fora, increasing research activity and consolidating our local, regional and international partnerships. Importantly, we focused on the core tasks of revising the curriculum – which we plan to market vigorously once it has been approved; operational planning for 2019-2021, and completed the preliminary stage of our Internal Review, the main phase of which will take place in academic year 2019/2020. The 2018/2019 year was also focused on building a sustainable future for the IIR/DAOC in terms of staffing, future marketing and competitiveness, the maintenance and upgrading of the physical and intellectual infrastructure and the expansion of international networks.

Our teaching and learning directions are guided by The UWI Triple A Strategic Plan 2017-2022. Programme planning and curriculum development emphasize - Access in various ways. In keeping with our mission to support Caribbean development, we introduced new courses on climate change, and security and strategy, areas of top priority to the Caribbean region. Alignment is reflected in the way we seek to position ourselves in line with the priorities and the resources that can be made available by key national, regional and international stakeholders, institutional and business partners.

We continued to raise the profile of the IIR and promote its relevance and that of the University through our engagement with partners at home and abroad. We collaborated with the World Trade Organization (WTO), European Union Delegation to Trinidad and Tobago, EU-LAC Foundation and the Ministries of Trade and Industry and Foreign and CARICOM Affairs. We also maintained a very active dialogue with the Diplomatic community.

The IIR also engaged in conference and workshop collaboration with units within the University. This includes our collaboration with SALISES on the first Children's Rights research conference in the Eastern Caribbean. Our intellectual and material input contributed to the success of that event. Our partnership with the Faculty of Law for the symposium on international careers was well attended by some 70 students and young professionals. We organized several other symposia, public lectures, panel discussions, in-course lectures, student workshops and library exhibitions and events.

We are particularly proud of the supervision record of the Faculty, which is reflected in the throughput of our PhD programme; seven have graduated during the last two years and four others are nearing the completion of the examination process.

The successes of the past year have highlighted even more than before the tremendous value and potential of the IIR's networks and partnerships inside the UWI including with our alumni community, with other universities and academic institutions, with government agencies, civil society, multilateral institutions and the diplomatic/consular corps in Trinidad and Tobago. Our task is to deepen those partnerships and to craft innovative new approaches for cooperation.

2. THE REPORT

A. STAFF

The IIR's academic staffing received a boost in August 2018 with the Full Time appointments of Dr. Keron Niles, Lecturer in the Political Economy of Climate Change and Dr. Michal Pawinski, Lecturer in International Strategy and Security. Drs. Michelle Scobie and Annita Montoute who had been away on sabbatical and study leave respectively, returned to work in August 2019. Major-General Rodney Smart, Trinidad's retired Chief of Defence Staff, joined us as an Adjunct Lecturer offering a Specialized Seminar on Caribbean national security issues, while Professor Winston Dookeran offered another Specialized Seminar on Small States Diplomacy. Dr. Debbie Mohammed's compassionate leave continued. All other academic staffing arrangements remained the same. The presence of the additional staff members improved the IIR's capacity compared to the previous year and gave us greater flexibility in the distribution of administrative and research responsibilities while students enjoyed an increased range of elective courses.

Dr. Michelle Scobie was awarded Indefinite Tenure in November 2019. Dr. Jacqueline Laguardia Martinez was selected for a University Teachers' educational tour to China, organized by the Confucius Institute at UWI St. Augustine, from June 16–30 2019. Dr. Chami is to be commended for her commitment to student development, which produced outstanding performances of four IIR participants in the HNMUN in Boston, March 2019, the inauguration of the UWI St Augustine United Nations Club in September 2018 and a special workshop at the IIR on Mixed Research Methods during the Caribbean Conference on the same subject in March 2019.

Staff Appointments, Promotions, Activities, Achievements

Dr. Michelle Scobie is to be congratulated on the recent publication of her single-authored book *Global Environmental Governance and Small States: Architectures and Agency in the Caribbean*, New Horizons in Environmental Politics United Kingdom: Edward Elgar Publishing, January 2019, likewise Dr. Jacqueline Laguardia, who published an edited collection *El Caribe y sus Relaciones Internacionales: sus Vínculos con Cuba tras 45 años de Relaciones Diplomáticas* 2018, Havana: Editorial de Ciencias Sociales. Altogether, IIR academic staff members published two books, four book chapters, four journal articles and six encyclopaedic entries in 2018/2019 with approximately four other publications currently in the pipeline. Staff members attended and made presentations at 32 conferences or policy workshops during 2018/2019.

Appointment of Full-Time Academic Staff

Dr. Keron Niles –appointed Lecturer in International Political Economy of Climate Change and Sustainable Development - 3-year Full-Time Contract period: 1 Sep 2018 to 31 Jul 20

Dr. Michal Pawinski –appointed Lecturer in International and Human Security – 3-year Full-Time Contract period: 1 Aug 2018 to 31 Jul 2021.

Part-Time/Adjunct Academic Staff

Dr. Godfrey St. Bernard- Part-Time Senior Lecturer taught INRL 6020 – Research Methods and Proposal Writing in Semester I, Academic Year 2018/2019.

Dr. Ana Teresa Romero- Part-Time Senior Lecturer – taught INRL 5001 - International History and Politics in Semester II, Academic Year 2018/2019.

Ms. Candice Lackhansingh – Part-Time Lecturer – taught INRL 6004 – International Trade, Development and Global Integration in Semester I and INRL 5007 – International Trade & Economic Development in Semester II, Academic Year 2018/2019.

Major General Rodney Smart - Part-Time Lecturer, taught INRL 5000 – Specialised Seminar titled: *National Security Studies* to PG Diploma students for the Academic Year 2018/2019.

Mr. Winston Dookeran, Professor of Practice, taught INRL 5000 – Specialised Seminar titled: *The Practice of International Diplomacy* to PG Diploma students for the Academic Year 2018/2019.

Leave

Dr. Debbie Mohammed, Senior Lecturer was granted extended Medical leave (without pay) for the period 1st February, 2019 to 1st August, 2019.

Staff Training and Development

Congratulations to Dr. Jacqueline Laguardia who completed the UWI Graduate Diploma in University Teaching and Learning in June 2019. Dr. Michal Pawinski is currently enrolled in the same programme and he also took part in a Research Supervisors Workshop facilitated by the Office of Graduate Studies and Research. Dr. Laguardia was selected for and attended a University Teachers' educational tour to China, organized by the Confucius Institute at UWI St. Augustine, from June 16–30 2019.

B. STUDENTS

Enrolment Overview

During the Academic Year 2018/2019 23 students were enrolled in the Postgraduate Diploma in International Relations programme, 60 students were enrolled in the MSc in Global Studies programme and 24 students were enrolled in the MPhil/PhD in International Relations programme.

The table below illustrates a slight drop in numbers in the MPhil/PhD programme which is related to the completion by ten PhD students of their programmes during the past three years. It signals the need for more aggressive recruitment into this programme as we now have increased supervisory capacity. Registration in the M.Sc. programme has largely remained stable, but throughput has slowed due to the increasing shift from full time to part time registration. Registration in the PG Diploma programme has been on the decline for the past three years or more largely due to the undergraduate degree in international relations now being offered in the Faculty of Social Science which means the pool of persons with the requirements to enter the MSc increased while the prospective intake for the Diploma declined. This is being taken into consideration in the Curriculum Review exercise that is taking place.

Registration and Throughput

Student registration for 2018/2019 and variations with 2017/2018 are presented in the table below:

MPhil/PhD	M.Sc.	PG Diploma
26 (2017-2018)	55 (2017-2018)	32 (2017-2018)
24 (2018-2019)	60 (2018-2019)	23 (2018-2019)
7% variation downwards	9% variation upwards	26% variation downwards

Source: UWI St. Augustine SAS

Celebrate Outstanding Students

For the period under review our top students are those who graduated with distinctions. There were 4 students (36%) from the Postgraduate Diploma in International Relations and 5 (17%) from the Masters in Global Studies. They are:

Postgraduate Diploma

- Rachel Ramdhan
- Trishana Singh
- Felisha St. Bernard
- Tonicia Williams

Master of Science Global Studies

- Jeremy Edwards
- Priya Harnarine
- Shazana Hosein
- Usha Lakhan
- Asabi Rawlins

Other Student Achievements

Chevening Scholarship

Asabi Rawlins was awarded the coveted Chevening Scholarship by the British Government. Asabi is one of three nationals of Trinidad and Tobago to win the scholarship to undertake an LLM in

International Law and International Relations at the University of Bristol for a year (2019/2020). Chevening Scholarships are awarded through the British Foreign and Commonwealth Office to 'high calibre graduates with the personal, intellectual and interpersonal qualities necessary for leadership'.

Harvard National Model United Nations (HNMUN)

Students of the Institute of International Relations were outstanding at the Harvard National Model United Nations (HNMUN) Event 2018/2019, held at Harvard University, Boston February 14 – 17, 2019. HNMUN is a simulation of the UN General Assembly which brings together 3000 students and faculty members from colleges and universities around the world annually and which enables participants to address and experience the challenges associated with international negotiations and diplomacy. The St. Augustine Campus through the Institute of International Relations has been participating in a One UWI team at the HNMUN since February 2017, together with the other two Campuses. The St. Augustine Campus was represented by four students, all of whom are enrolled in Post Graduate programmes at the IIR. Ms. Asabi Rawlins, Ms. Tonicia Williams, Ms. Terriann Baker and Mr. Nestor Garcia were assigned to Kenya and participated on two committees, namely, the World Health Organization (WHO) and the International Organization for Migration (IOM). Their trip was partly self-financed and partly supported by the IIR and the UWI. They were trained and accompanied by Dr Georgina Chami, their Faculty Advisor.

Mr. Nestor Garcia and Ms. Asabi Rawlins were each awarded 'Diplomatic commendation' for representing Kenya on the International Organization for Migration. Ms. Terriann Baker and Ms. Tonicia Williams were each awarded 'Outstanding delegate' for representing Kenya on the World Health Organization and making UWI St Augustine very proud.

The students from the St. Augustine Campus have considered their participation in the 63rd HNMUN as one of the most enriching experiences in their University life. The joint delegation reinforced the commitment to regional integration and common sense of unity, pride and comradery. Despite the lengthy preparations, rigid deadlines and uncertainties, the Model United Nations event allowed the UWI delegation a unique and amazing experience that would be etched in their minds forever. As the IIR moves ahead, it looks forward to promoting and marketing this event to a wider cross-section of the Campus community and the involvement of people from different disciplines.

UWI STA Model UN Club

In December 2018, the UN Club at the St. Augustine Campus was officially established and will enrich the extra-curricular programme of many students. Several PG Diploma and M.Sc. students have contributed to the initiative to establish the Club at St. Augustine arising from three years of participation in the One UWI HNMUN events. It is expected to enrich the co-curricular activities of the campus and contribute to the moulding of the ideal UWI graduate. Dr. Georgina Chami, Faculty Advisor for the Club is working closely with both internal UWI and external stakeholders to engage and develop the Model UN activities both within and outside the campus. This offers new possibilities for personal and intellectual development to all students on campus. The UN Club has begun its outreach activities by doing brief presentations before classes this Semester across different disciplines to market club and recruit members. Promotional materials are also being developed such as flyers, brochures and bookmarks. It also has been in discussion with the Offices of the United Nations Information Center (UNIC, POS) and United Nations High Commission for Refugees (UNHCR) to discuss possible collaborative events for the upcoming Academic year, 2019/20.

Internship Programme

The IIR continued its efforts to develop partnerships with external stakeholders and identify suitable internship opportunities for its students. The internship programme is envisaged as an annual Summer programme (June–August) although some internships may take place outside of this timeframe. Most internships are tenable in Trinidad and Tobago and most are unpaid. In 2018, the responses from our external partners, the IIR has received four internship offers: three research consultant positions (paid) with the United Nations Development Programme (UNDP) and one position (paid) at the Association of Caribbean States, Trinidad. The feedback from the interns and their supervisors has been optimistic thus far and the IIR continues to emphasize to all its students the importance of participating in the internship programme, especially for those with limited previous professional experience. Discussion are ongoing with public and private sector actors as the IIR seeks to expand further the internship opportunities.

Teaching and Learning, Curriculum Development

IIR's Teaching and Learning directions are guided by the UWI Triple A Strategic Plan 2017 – 2022. Our programme planning and curriculum development emphasize Axis One, Access in various ways. Thanks to the academic recruitments, the IIR added two new MSc electives to its offerings in 2018/2019 - INRL 6101 Strategic Studies: Theory and Practice and INRL 6102 Climate Change:

Economic and Policy Options for SIDS. Two courses that have not been offered for a while were updated and brought back, INRL 6012 Global Environmental Governance and INRL 6005 International Economic Law. The PG Diploma students enjoyed a new Specialized Seminar directed by Professor Winston Dookeran on The Practice of International Diplomacy in Small States, and re-introduced the Specialized Seminar on National Security Studies. The feedback from the students on these offerings has been positive and there have been expressions of interest from other students and departments in accessing them as electives.

New course development is set to continue into the next academic year as the IIR completes its curriculum review of the MSc and PG Diploma programmes. More new courses will come on stream and offerings will be rotated on the basis of student numbers and overall supply and demand factors. Revamping the curriculum is essential for the effective marketing of our programmes and for enhancing our competitiveness as an International Relations Institute in Latin America and the Caribbean.

The curriculum review and restructuring process is now in its final stages before going through the university's approval channels. The proposed changes include the following:

- Normal updating of courses and programmes to reflect the dynamic changes in the field of international relations, and changing demand from the students and the labour market.
- New forms of delivery through blended learning to transcend the time and distance challenges in connecting with potential markets.
- The revamping of the M.Sc. International Relations degree side by side with the M.Sc. Global Studies degree to offer greater choice.
- A more seamless transition from the PG Diploma to the M.Sc. programmes and an extended time in which to complete the M.Sc. research paper.

The timeline for the offering of the restructured programmes should be Academic Year 2020/2021. The restructuring of the programmes has been based on an analysis of graduate International Relations programmes in the Americas, the UK and continental Europe, an examination of mechanisms for Diploma-MSc transitions across the UWI, alignment with the UWI Triple A Strategy and a survey of our stakeholders.

The IIR continued the practice of offering its students a number of professional skills training opportunities. Students were offered a workshop in Academic English, training programmes in Chicago Manual of Style 2017 referencing procedures and in the use of referencing technology. The Library and their research methods instructors offered sessions on proposal writing and research design. A few students were able to access internships at the ACS, certain embassies and the UNDP office in Port of Spain. A few students were also employed as research assistants at the IIR.

In accordance with our Teaching and Learning philosophy, we continued to expose our students to exchanges with national and international public policy practitioners in their courses. The presenters spoke on topics ranging from Peru's foreign relations and diplomatic training practices, to Cuba-US asymmetrical relations, Food Security in the Caribbean, the Internet and Violent Extremism, the Science of Climate Change, Climate Change and Health, Climate Change and Migration, just to name a few. Additionally, students benefited from the IIR's normal public outreach activities in the form of public lectures, panel discussions and symposia. These are discussed in greater detail below.

The IIR did not organize an overseas study and travel visit this year. There was a limited response from students to the proposal, probably because of adverse economic conditions. However, there were three local field trips to the Caribbean Court of Justice, the Association of Caribbean States and the Economic Commission of Latin America and the Caribbean.

The IIR also used its Student Development funding to support the field research overseas of one MPhil/PhD student and to assist a PGDIP student to attend a Summer programme on global health diplomacy at the University of Leicester in the UK.

Staff/Student Liaison Committee

The Staff/Student Liaison Committee met in November 2018. It was composed for 2018/19 of one student representative from each of the three programmes, Lecturer Keron Niles, Academic Programme Secretary Miss Michelle Seeraj, and NGL representative Mrs. Premma Ramsawak. At the November meeting, students raised concerns related to their perceptions of security risks, made suggestions concerning the upgrading of student amenities and discussed curriculum and course-related activities. Their feedback has influenced the Institute's security and infrastructural development agenda, as well as the curriculum review process.

The Norman Girvan Library

The Norman Girvan Library (NGL) continued to render vital support to the Institute's core functions of teaching and research, despite its operational challenges associated with a reduced budget and staffing turnover. At the start of the academic year, the NGL offered student workshops on proposal writing and research design, and later in Semester One, delivered sessions on the use of Endnote technology and the Chicago Manual of Style 2017 referencing procedures.

The NGL continued its practice of teaching and awareness raising via visual displays, mounting five exhibitions during the course of 2018/2019. In September 2019, there was an exhibition to showcase the life and work of former United Nations Secretary General Kofi Annan, which accompanied the IIR's symposium marking his death and honouring his tremendous legacy. In October 2018, the NGL mounted a display to commemorate World Food Day and in collaboration with the UWI Department of Student Services organized a food drive to donate to those in need. Later in the year, there were poster exhibitions marking the International Day for the Elimination of Racial Discrimination, the Day of Reflection on the Rwandan Genocide of 1994, and a display on the Commonwealth organized in collaboration with the Ministry of Foreign and CARICOM Affairs of Trinidad and Tobago.

The NGL has provided technical and material support to the IIR's curriculum review process, notably by the procurement of texts and materials for the new courses being developed in the MSc and Postgraduate Diploma programmes. During 2018/2019, emphasis was placed on ordering texts for INRL 6101 and INRL 6102 and providing support to the lecturers of the Specialized Seminars. These services were provided in spite of the challenge posed by the reduction of the NGL budget by approximately 25% below the 2017/2018 figure. In seeking to respond to its reduced resources, the Library rationalized its journal subscriptions based on usage statistics and non-duplication with the Alma Jordan Library. It also opted for a new partnership with EBSCOHOST to handle all journal acquisitions and database access. The NGL continues to analyze its options concerning the management of acquisitions and data bases in a more constrained budgetary context.

On a more optimistic note, the NGL was the beneficiary of three generous book donations this year. In February 2019 His Excellency Bishwadip Dey, outgoing High Commissioner of India to Trinidad and Tobago, donated 47 books on the foreign policy of India and the international relations of South Asia. A second contribution of approximately 25 books, all valuable international relations texts, was made by Miss Hyeyoung Kim, departing Political and Economic Officer at the Embassy of the Republic of Korea who had become a good friend of the IIR during her time in Trinidad. The two donations

have enhanced the NGL's holdings on the politics and international relations of South Asia and East Asia and are very much appreciated by our community. We wish to record our heartfelt gratitude to the donors. We also feel honoured and humbled by the fact that former lecturer and Interim Director at the IIR, Dr Neville Linton who left in the late 1970s to work at the Commonwealth Secretariat has donated his personal library of 30 boxes of books and some paintings to the Institute of International Relations. Over all the decades since he left the IIR and UWI, Dr Linton's interest in and affection for the IIR have remained strong. The IIR Board joins in conveying our profound gratitude to Dr Linton and his family. We also thank Dr. Anthony Gonzales who was instrumental in organizing the sorting, transport and storage of the collection.

C. RESEARCH AND INNOVATION

Among the research achievements of the IIR Faculty are our original contributions in the form of books on key areas of importance to Caribbean development. Dr. Michelle Scobie's single-authored book, *Global Environmental Governance and Small States: Architectures and Agency in the Caribbean*, New Horizons in Environmental Politics published by Edward Elgar Publishing in January 2019 offers a valuable resource for the academic community and policy makers for navigating the climate change arena, and advancing the Caribbean agenda in international fora. The relevance of Dr. Scobie's contribution is evidenced by a second launch of the publication by the Environmental Management Authority (EMA) and the many commendations by practioners in the field. Two books on Cuba's relations with the rest of the Caribbean fill a gap in knowledge, make original contributions and offer policy insights on the said topic. The first is Dr. Jacqueline Laguardia Martinez' edited collection *El Caribe y sus Relaciones Internacionales: sus Vínculos con Cuba tras 45 años de Relaciones Diplomáticas*, Havana: Editorial de Ciencias Sociales. published in 2018. The second is *Changing Cuba-U.S. Relations: Implications for CARICOM States*, authored by Drs. Jacqueline Laguardia Martinez (lead), Georgina Chami, Annita Montoute and Debbie Mohammed, Cham: Palgrave Macmillan, published in October 2019. The latter benefited from a grant from the UWI Research and Publication Fund. The full listing of publications is provided in section 5.

D. OUTREACH

The IIR/DAOC has had an extremely active season of public events starting in September 2018. These included four book launches. During Semester One, the EU-LAC 2017 Report *The Caribbean in the EU-CELAC Partnership* authored by Drs. Montoute (lead), Mohammed, Seerattan, Laguardia Martinez and Professor Knight, had its Trinidad launch during a visit by Ambassador Paola Amadei, Executive

Director of the EU-LAC Foundation. The feature address on the report was delivered by H.E. Dr. June Soomer, Secretary-General of the Association of Caribbean States. Also, IIR alumnus and former Trinidadian Ambassador to Nigeria launched a historical monograph on the United States and the Chaguaramas naval base. In January 2019, Dr. Annita Montoute organized a seminar on the future of ACP relations around the launch of her 2017 edited text *The ACP Group and the EU Development Partnership: Beyond the North-South Debate* and in March 2019, Dr. Michelle Scobie launched her single-authored book *Global Environmental Governance and Small States: Architectures and Agency in the Caribbean*.

In September 2018, the IIR held a symposium to honour the life and legacy of former UN Secretary General Kofi Annan. Those presenting were drawn from Trinidad, Ghana, Geneva, Canada and represented the reflections of close friends of Mr. Annan, as well as the perspectives of Caribbean diplomats and international civil servants, scholars in Geneva, North America, Ghana and the Caribbean. Drs. Chami and Montoute organized the symposium and are currently editing an issue of the *Caribbean Journal of International Relations and Diplomacy* which will feature its excellent presentations. Our second symposium, entitled *Whither the Non-Independent Caribbean? Perspectives on Regional Cooperation, Development and Paradiplomacy* took place in October 2018. Presenters were drawn from Guadeloupe and Martinique, the British Virgin Islands and the United Kingdom, Puerto Rico, Barbados and the United States. Both events used Zoom platforms to maximum effect, and drew on our networks with universities and other institutions in the wider Caribbean and further afield. They were well attended and featured stimulating presentations and discussions. In November 2018, the IIR partnered with the European Delegation in Trinidad to organize a public forum *The ACP-EU Post-Cotonou Partnership Negotiations: Caribbean Interests, the Process and Prospects*. The panellists covered themes ranging from migration to trade in professional services and cultural industries, from the history of economic cooperation to the process and prospects for the current negotiations. Our final panel discussion for the academic year took place in Semester Two, held on March 12, 2019, *Contending Perspectives on Governance in Haiti: Whither the Current Crisis?* The panel consisted of Mrs. Sandra Honore, Retired Ambassador of Trinidad and Tobago and Former Representative of the UN Secretary General and Director of MINUSTAH in Haiti, Dr Sabine Manigat of Quisqueya University in Haiti, Dr. Fabienne Alvarez of Université Antilles Guadeloupe and Dr. Jacqueline Laguardia. Their analyses elicited a lively and very informative discussion.

In Semester One, the IIR and the Diplomatic Academy collaborated on running a series of Diplomatic Dialogues. These featured two themes, Climate Change and Caribbean engagement with the Asia-Pacific region. The speakers were Ambassador of France Serge Lavroff "Climate Change and the Need

for Climate Diplomacy”, Ambassador of the Republic of Korea Sung Moon-Up “Korea: The Journey to Lasting Peace” and Ambassador of Japan Mitsuhiro Okada “Developmental Partnerships between Japan and the Caribbean Countries”. Professor Karin Arts, Professor of International Law and Development at the International Institute of Social Studies in The Hague gave a public lecture “Climate Change: A Child Rights-based Perspective” while Dr Luisa Iniguez, University of Havana also gave a lecture to IIR and SALISES students “Cuba’s Demographic Trends: The Youth and Children Situation in Cuba Today” both during November 2018.

One of the IIR’s major initiatives during Semester One was its collaboration with SALISES on the hosting of the Thirteenth Annual Caribbean Research Conference on Children’s Rights November 15–16 2018. The conference was being organized in Trinidad and Tobago for the first time and was a feature event in the commemoration of the 70th anniversary of the founding of the UWI. The IIR was pleased to support this major conference which featured significant regional and international participation, excellent engagement of young people from around the Caribbean and generated rich empirical research on the development challenges facing Caribbean children and youth. We anticipate that it will result in valuable publications that can help to inform public policy on key issue areas concerning Caribbean children. Special note is made of the outstanding contribution of Miss Ekana McAlister to the work of the Conference Organizing Committee.

In Semester Two, our Diplomatic Dialogues continued with Ambassador of Chile Juan Anibal Barria presenting on “Human Rights: The New Challenges” on April 24, 2019. There were also two public lectures, one done in cooperation with the US Embassy Department of Public Affairs, featuring Dr. Evan Ellis from the US Army War College “Patterns, Opportunities and Challenges of Chinese Investment in Latin America and the Caribbean”. The other speaker was Islamic scholar Imran Hosein “Islam, the Great War and Beyond” on April 4, 2019.

Additionally, in April 2018 the IIR partnered with the Faculty of Law to organize a symposium on Global Careers in Law, Diplomacy and the Multilateral System for students and young professionals. This was very well attended and received high ratings from the participants. We would like to thank the generous support received from our partners, former Trinidad and Tobago diplomats and international civil servants from ECLAC and UNIFEM.

One of the IIR/DAOC’s significant achievements in 2018/2019 was the success of our bid to host the 2019 WTO Caribbean Regional Trade Policy Course which was held from June 03 to July 26, 2019. There were 22 trade officials attending from eleven countries in the region. It heralded a new

institutional partnership for the IIR, one which we hope will support our efforts to strengthen our trade policy research capacity and it further strengthens our links with the local and regional Ministries of Trade. The IIR's support team for the course includes Academic Coordinator Dr. Samantha Chaitram, Miss Zara Weekes-Rhyzer Project Assistant, our IT technicians and the staff of the IIR Secretariat.

The IIR is sometimes invited to contribute to policy processes and documents. For example, the Parliament of Trinidad and Tobago asked the IIR to provide information on the status of regional integration in the Caribbean for their "Inquiry into Regional Integration and the Strengthening of the CARICOM Institution" which two IIR staff (Drs. Annita Montoute and Jacqueline Laguardia Martinez) worked on with the Director - Professor Jessica Byron. Please see the link to the report which contains IIR's contributions. <http://www.ttparliament.org/reports/p11-s4-J-20181217-FA-r2.pdf>

Newly-arrived diplomats often request meetings with the IIR with the intention of learning about the region and matters of importance to the international relations of the Caribbean, its challenges, important issues on its agenda etc. Some of these meetings are held at the IIR but sometimes they are hosted by the person or organization making the request. Some of these have been with the South Korean Embassy, the EU Delegation in Trinidad and Tobago, New Zealand representative, and the British High Commission.

Dr. Keron Niles being a prominent person on the cultural industries landscape in Trinidad and Tobago was a member of the CARIFESTA XIV Academic Symposium Committee in 2019.

The Diplomatic Academy of the Caribbean (DAOC)

The DAOC held two four-day training modules during the past year, an in-house module on Protocol and Diplomacy in October 2018 and a customized module on Protocol, Diplomacy and Business Etiquette for the Government of Montserrat. The latter was attended by 22 public officials in Montserrat in February 2019. Both received positive feedback and generated small surpluses. The DAOC spent much time developing a third module on International Sanctions and their Implications for Caribbean Jurisdictions. It was scheduled for April 2019 but unfortunately had to be postponed.

During 2018/2019, the DAOC collaborated in organizing and participating in IIR's numerous public events and exciting academic and policy discussions, notably the Diplomatic Dialogue series, and provided major support for the WTO Regional Trade Policy Course.

Most of our in-house events have been video-taped and uploaded to our website to be accessed at will by a much wider audience.

Other Key Initiatives

The IIR's outreach also takes place through its journal. The Caribbean Journal of International Relations and Diplomacy has been reorganized and relaunched. Dr. Scobie, in collaboration with the Director and two Research Assistants have advanced this project to the point where the online publication of two issues should be expected by mid-2020.

The EULAC Focus 2020 Project has been one of a series of large research projects funded by the European Union during the period 2016–2019. It focused on retrospective examinations and analyses for future cooperation themes between the European Union and the countries of Latin America and the Caribbean in the areas of Cultural Exchanges, Science and Technology Exchanges and Social Policy Development and Cooperation.

The overall coordination of the EULAC Focus project was done by the University of Barcelona and The University of the West Indies was one of 19 or more institutions participating in this project. The Institute of International Relations participated via Professor Jessica Byron who had been asked to lead The UWI's participation in the work programme on Inter-Regional Social Policy Cooperation. Colleagues from the IIR, SALISES Mona and a PhD student from IGDS, St. Augustine all contributed to data gathering and analysis on the origins of social policy thought in the CARICOM/CARIFORUM sub-region, social protection and poverty alleviation programmes in the Caribbean and the role of regional and inter-regional cooperation in shaping and strengthening social policy development in the Caribbean. While the project was ongoing, the IIR worked closely with fellow researchers from the above-mentioned UWI institutes and the University of Chile, the Catholic University of Peru, the Italian Institute for Latin America and the Austrian Institute for Social Innovation.

EULAC Focus 2020 has now come to an end but it is expected that the research findings will influence EU-LAC cooperation policy directions for the next five to ten years, especially where inter-university collaboration is concerned.

We look forward to a number of activities which will continue to enhance our outreach: The DAOC Module on the impact of international sanctions on the Caribbean to be offered in March 2020; public

lectures on US national elections and foreign policy: implications for the Caribbean by Dr. Cary Fraser slated for February 2020, and the evolving situation of International Human Rights protection by Professor Alison Brysk in March 2020.

E. STRATEGY APPRAISAL

Internal Review of the Institute of International Relations

The IIR is subject to the quality control norms of the UWI and is scheduled to undergo an Internal Review in 2019/2020. During Semester One 2019/2020, the preliminary process of a Quality Evaluation was completed. This entailed the Director and the Administrative Assistant completing a detailed questionnaire, followed by a meeting with a team from the UWI Regional Headquarters Quality Assurance Unit and a faculty member from UWI Cave Hill. The evaluation was generally favourable. In terms of improvement recommendations, it suggested the inclusion of student representation on the IIR Board, strengthening the governance and sustainable staffing arrangements of the DAOC and furthering the efforts to improve the support provided to MPhil/PhD students.

This was followed up by a meeting between the Quality Assurance Officer for regional Centres and Institutes and the entire IIR staff in May 2019 to brief us on the objectives, process and timelines for the 2019/2020 Internal Review. The IIR is working towards completing the Self-Assessment Report by January 31, 2020 and preparing to receive the review Team in March 2020.

Finalisation of Operational Plan 2019/2021: The IIR is working towards the finalization of its Operational Plan for 2019/2020 and 2020/2021.

Operational Focus for 2019/2020 – not an exhaustive list

- Completion and approval of Restructured PG Diploma and MSc Curricula. Expected Rollout Academic Year 2020/2021;
- Completion of Internal Review with implementation of findings/recommendations projected for 2020/2021;
- Continued work on institutionalizing IIR Alumni Network and deepening collaborative activities;
- Main recruitment areas: Norman Girvan Library and IIR Secretariat;

- Embark on Security Infrastructure Upgrade;
- Academic/senior administrative staff training in project proposal writing;
- Continued roll out of new courses, learning activities for students;
- Continuation of public outreach programme combined with increased focus on marketing strategies and strengthening online communication with IIR/DAOC various stakeholders; and
- The organization of a symposium on Development Financing Diplomacy for Small States in Semester One 2019/2020.

3. DISTINGUISHED VISITORS

The IIR hosted in 2018/2019 a long list of distinguished visitors which included many ambassadors and members of the diplomatic corps, retired ambassadors, officials of international and regional organizations and university academics, in collaboration with the DAOC. Notable examples include the new Chilean Ambassador, the Ambassador of France, the Ambassador of Japan, the Ambassador of Korea, the Executive Director of the EU-LAC Foundation, the Head of the Office of Public Affairs of the US Embassy, the Political Affairs Secretary of the British High Commission and a delegation from the World Trade Organization.

The full list is provided below:

His Excellency Sung Moonup

Ambassador of the Republic of Korea to Trinidad and Tobago,
The Embassy of the Republic of Korea, Port of Spain, Trinidad and Tobago

His Excellency Serge Lavroff

Ambassador of the French Republic to Trinidad and Tobago
The Embassy of France, Port of Spain, Trinidad

His Excellency Mitsuhiro Okada

Ambassador of the Republic of Japan to Trinidad and Tobago
The Embassy of Japan, Port of Spain, Trinidad

His Excellency Ambassador Juan Anibal Barría

Ambassador of the Republic of Chile to the Republic of Trinidad and Tobago
Embassy of Chile, Port of Spain, Trinidad and Tobago

His Excellency Holger Wilfried Michael

Ambassador of Germany to the Republic of Trinidad and Tobago
Embassy of Germany, Port of Spain, Trinidad and Tobago

His Excellency Luis Rodomiro Hernandez Ortiz

Ambassador of Peru to the Republic of Trinidad and Tobago
Embassy of Peru, Port of Spain, Trinidad and Tobago

Her Excellency, Ms. Paola Amadei

Executive Director
EU-LAC Foundation, Germany

Her Excellency Dr. June Soomer

Secretary General
Association of Caribbean States, Port of Spain, Trinidad and Tobago

His Excellency Luis Rodomiro Hernández Ortiz

Ambassador Extraordinary and Plenipotentiary
Embassy of Peru

Professor Karin Arts

International Institute of Social Studies (ISS)
The Hague, Netherlands

Professor Evan Ellis

Research Professor Latin American Studies
U.S. Army War College (USAWC) Strategic Studies Institute (SSI)

Professor Fred Reno

Associate Professor, Université des Antilles
Guadeloupe

Mr. Alex Gonzalez Garcia

First Secretary

Embassy of Cuba in Trinidad and Tobago

Ms. Diane Quarless

Director, Caribbean Subregional Headquarters,

UN Economic Commission for Latin America and the Caribbean, New York

Mr. Anirrhuda Das

Second Secretary (Consular Press and Projects)

High Commission of India, Port of Spain, Trinidad and Tobago

Mr. A.J. Jagelski

Public Affairs Officer

Embassy of the United States of America, Port of Spain, Trinidad

Mr. Curtis J. Raynold

Graduate of the Class of 1980, Senior Advisor,

The Hay Institute: Human Security in Practice, Washington D.C., U.S.A.

Ms. Merissa Chung

Researcher, The Embassy of the Republic of Korea

Embassy of the Republic of Korea to the Republic of Trinidad and Tobago

Mr. Patrick Edwards

Former Ambassador of Trinidad and Tobago

Port of Spain, Trinidad and Tobago

4. PUBLIC & PROFESSIONAL SERVICE OF STAFF

J. Byron

- Member, International Studies Association (ISA)
- Member, Latin American Studies Association (LASA)
- Member, Caribbean Studies Association (CSA)
- Member, CLASCO working group responses and alternatives in the greater Caribbean Coordinadora Red de Investigacion Economica y Social (CRIES)
- International Editorial Board Member and Deputy Editor, Small States and Territories Journal
- Member, International Editorial Advisory Board, Third World Quarterly
- Caribbean Representative, International Affairs Committee of the World Council of Churches

G. Chami

- Member, International Studies Association (ISA)
- Member, Caribbean Studies Association (CSA)
- Member, United Nations Association of Trinidad & Tobago
- Member, Executive Committee, Mixed Methods International Research Association, Caribbean Chapter (MMIRA-CC)
- Member, Postgraduate Conference Committee, Department of Behavioural Sciences, Faculty of Social Sciences, UWI
- Patron of Queen's Hall

J. Laguardia Martínez

- Member, Chair of Caribbean Studies 'Norman Girvan' (Cátedra de Estudios del Caribe 'Norman Girvan'), University of Havana, Cuba
- Regional Coordinator, *Working Group Respuestas y Alternativas en el Gran Caribe* of the Consejo Latinoamericano de Ciencias Sociales (CLACSO), 2016 – 2019.
- Member, Latin American Studies Association (LASA)
- Academic Member, Athens Institute for Education and Research (ATINER)
- Member, Cuba Research Forum, University of Nottingham, UK

- Member of the Editorial Board, *Revista Mexicana del Caribe*, Universidad de Quintana Roo, Mexico (2017 -)
- Member of the Editorial Board, *Revista Anales del Caribe*, Casa de las Américas, Havana, Cuba (2017 -)
- Member of the Editorial Board, *Revista Killkana Sociales*, Universidad Católica de Cuenca, Cuenca, Ecuador (2017 -)

D. Mohammed

- Member, European Union-Latin America and the Caribbean (EU-LAC) Academic Council for the period 2013 to 2015. Reappointed 2016-2018.
- Member, Committee on the Status of Women (CSW) International Studies Association 2016-2018.
- Member, International Relations Disciplinary Group –Faculty of Social Sciences (FSS) Cross Campus Conference.
- Member, Organizing Committee Caribbean Centre *for* Competitiveness.
- Member, Steering Committee-Trinidad and Tobago Extractive Industries Transparency Initiative (TTEITI).
- Member, Trinidad and Tobago Transparency Institute (TTTI)
- UWI Representative, Business and Labour Advisory Committee (BLAC) of the CSME-Trinidad & Tobago.
- UWI Representative, Technical Coordinating Committee (TCC) Ministry of Trade, Industry and Investment.
- UWI Representative, Trade Related Issues (TRI) Sub Committee - Ministry of Trade, Industry and Investment.
- Member, Global South Caucus of the International Studies Association.
- Member, Academic Council of the United Nations (ACUNS).
- Member, Caribbean Studies Association (CSA).
- Member, Economics Association of Trinidad and Tobago
- Member, Trinidad and Tobago Chamber of Industry and Commerce – Trade Negotiation Unit.
- Member, Caribbean Development Bank (CDB) Research Support Group on the CSME
- Member, CDB- Research Group on Knowledge Management.

A. Montoute

- Member, International Studies Association (ISA)
- Member, Caribbean Studies Association (CSA)
- Member, Sir Arthur Lewis Institute of Social and Economic Studies (SALISES) Regional Integration Cluster
- Member, International Society for Third-Sector Research (ISTR)
- Member, Latin American Studies Association (LASA)

K. Niles

- Member, Ignite Young Adults Ministry, Port of Spain, Trinidad & Tobago
- Member, Latin American Studies Association (LASA)
- Advisor, Community Intervention for Transformation and Empowerment (CIT&E)
- Mentor, Global Shapers Port of Spain Hub of the World Economic Forum, Trinidad & Tobago

M. Pawinski

- Member, Department of Global Security and Strategic Studies, Polish Academy of Sciences, Warsaw, Poland (2013-)

M. Scobie

- Member, Caribbean Studies Association
- Member, International Studies Association

- Member, International Studies Association, Long Range Planning Committee
- Member, Earth System Governance Project, International Scientific Steering Committee
- Member, Earth System Governance- New Directions Science Plan for 2018
- Member, Earth System Governance- Harvesting Initiative (synthesis of publications on the ESG) for the 10 Year ESG Science Project
- Caribbean Regional Coordinator, Earth System Governance Project,
- Member, Future Earth Oceans Knowledge Action Network and Development Team
- Member, Earth System Law Taskforce and the Planetary Justice Taskforces - The Earth System Governance Project
- Member, Accountability in Global Environmental Governance - Global Network of Scholars

D. Seerattan

- Member, Regional Financial Stability Coordination Council (RFSCC).
- Member, American Economic Association.
- Member, Central Bank of Barbados Research Review Panel.
- Member, Project Team for the IADB Project on Financial Risk Assessment in an Integrating Region: The Caribbean.
- Assistant Editor, Journal of Business Finance and Economics in Emerging Economies.

ATS STAFF TRAINING AND DEVELOPMENT

Training courses pursued by ATS Staff during the period August 1, 2018 to July 31, 2019.

Name	Post	Course Name	Start Date	End Date
Charles, Malika	Grade 4 Library Assistant	Basic Sign Language	13-Aug-2018	22-Sep-2018
Charles, Malika	Grade 4 Library Assistant	Managing Money in Difficult Times, HR	7-Aug-2018	7-Aug-2018
Mc Alister, Ekana	Grade 9 Administrative Assistant	Website Maintenance Using Drupal, CETL Technology Space	26- Apr- 2018	26 – Apr - 2018
Melville, Carrill	Grade 5, Library Assistant II	Managing Your Customers' Experience in a Digital Age, Department of Management Studies and Institute of Service Quality Management.	25-Oct-2018	25-Oct-2018
Ravello, Gina	Grade 4 Library Assistant	EBSCOhost Platform, AJL	9-Oct-2018	9-Oct-2018
Ramsawak, Premma	Grade 9, Library Assistant III	Lexis Nexis Training, AJL	19-Sep-2018	19-Sep-2018
Ramsawak, Premma	Grade 9, Library Assistant III	Alexa Software, AJL	8-Oct-2018	8-Oct-2018
Ramsawak, Premma	Grade 9, Library Assistant III	EBSCOhost Platform, AJL	9-Oct-2018	9-Oct-2018
Ramsawak, Premma	Grade 9, Library Assistant III	Chicago Manual of Style (Author/Date Format), IIR	16-Oct-2018	16-Oct-2018
Ramsawak, Premma	Grade 9, Library Assistant III	EndNote x8 Training, AJL	23-Oct-2018	23-Oct-2018
Ramsawak, Premma	Grade 9, Library Assistant III	Signs and Symptoms of Depression, HR	14-Feb-2019	14-Feb-2018
Ramsawak, Premma	Grade 9, Library Assistant III	Mastering Library Databases, AJL	2-Apr-2019	5-Apr-2018
Rhyzer- Weekes, Zara	Grade 6, Clerical Assistant	Website Maintenance Using Drupal (1 day), CETL Technology Space	29-Nov-2018	29-Nov-2018
Seeraj, Michelle	Grade 9, Senior Secretary	Protocol and Diplomacy: A Guide to the Modern Professional	3-Oct-2019	2-Nov-2019

APPENDIX I: CONFERENCE ATTENDANCE, PRESENTATIONS, & PUBLICATIONS

Conferences/Workshops

A. Montoute

UWI Belt and Road Research Network Symposium.
The UWI Cavehill Campus, January 29, 2019

A. Montoute

Presenter: The IIR (UWI) - EU - LAC Foundation Report at the Catedra Europa, Universidad del Norte, Barranquilla, Columbia, February 19, 2019

D. Seerattan

The United Nations Economic Commission for Latin America and the Caribbean (UNECLAC) Development in Transition Workshop.
Santiago, Chile, October 2-3, 2018.

D. Seerattan

The Department of Economics, UWI, St. Augustine, Conference on the Economy (COTE).
UWI, St. Augustine, October 10, 2018.

D. Seerattan

The 50th Annual Monetary Studies Conference, held at the Hilton Hotel.
Bridgetown, Barbados, November 6 - 8, 2018.

D. Seerattan

The 49th Meeting of the Network of Central Banks and Finance Ministries.
IADB Headquarters, Washington DC, USA, April 10-11, 2019.

D. Seerattan

The 45th Annual Conference of the Eastern Economic Association held at the Sheraton New York Hotel and Towers.
New York City, USA, February 27 to March 2, 2019.

D. Seerattan

Presenter: Optimizing Development Finance in the Caribbean: The Key to Sustainable Development by Dave Seerattan. CEPAL Development in Transition Workshop.
Santiago, Chile, October 2-3, 2018.

D. Seerattan

Presenter: Central Bank Credibility and the Effectiveness of Monetary Policy in the Caribbean by Dave Seerattan. COTE Conference, UWI, St. Augustine, October 10, 2018.

D. Seerattan

Presenter: The Effectiveness of Fiscal Consolidation and Exchange Rate Policy in Dealing with Balance of Payments Problems in Latin America and the Caribbean by Dave Seerattan. The 50th Annual Monetary Studies Conference. Hilton Hotel in Bridgetown, Barbados, November 6 - 8, 2018.

D. Seerattan

Presenter: The Effectiveness of Fiscal Consolidation and Exchange Rate Policy in Dealing with Balance of Payments Problems in Latin America and the Caribbean by Dave Seerattan. The 50th Annual Monetary Studies Conference. Hilton Hotel in Bridgetown, Barbados, November 6 - 8, 2018.

G. Chami

Co-chair and Chair of Marketing Committee: Third Regional Mixed Methods Research Conference in the Caribbean, "Integrating Qualitative and Quantitative *Approaches: Tensions, Challenges and Possibilities*."

Arthur Lok Jack Global School of Business, Mt Hope, March 26th – 28th 2019,

G. Chami

Chair of Panel discussion: Third Regional Mixed Methods Research Conference in the Caribbean, "Integrating Qualitative and Quantitative *Approaches: Tensions, Challenges and Possibilities*,"

Arthur Lok Jack Global School of Business, Mt Hope, March 27th 2019,

G. Chami

Facilitator and Presenter: "Business Etiquette and Protocol," Independent Senators Retreat, Office of the President of the Republic of Trinidad and Tobago.

Port – of – Spain, December 7th and 8th 2018.

J. Byron

Institutional Visit: Institutional Visit to the Graduate Institute, Geneva, meetings with the Director and with selected academic staff members concerning closer collaboration and academic exchanges, attendance of Graduate Institute Alumni Reunion events.

Geneva, September 14 – 18 2018

J. Byron

Presenter: "Security and the Political Situation in the Caribbean Region: the State of Play" at the EU-ACP Joint Parliamentary Assembly for the Caribbean Region.

Paramaribo, Suriname, February 28 2019

J. Byron

Presenter: "The Evolution of Caribbean Regionalism" at the ACP Inter-regional High Level Consultation on Region-Building in Africa, the Caribbean and the Pacific.

Christchurch, Barbados, March 26 – 27 2019

J. Byron

Diplomatic Week: Hosted by Ministry of Foreign Affairs, St Kitts and Nevis:

- (i) Feature Lecture: “The Role of Diplomacy in Resilience Building and the Achievement of the SDG Agenda”;
- (ii) Participation in Ministry of Foreign Affairs Staff Development Workshop;
- (iii) UWI Open Campus lecture: “The Venezuelan Crisis and its Implications for the Caribbean”.

St Kitts and Nevis, April 7-12 2019

J. Laguardia Martinez

Title of presentation: Integración regional en el Caribe insular

Panelist in the Panel on “Políticas de integración y geopolítica mundial” at the 8th Latin American and Caribbean Conference on Social Sciences, organized by the Latin American Council of Social Sciences (CLACSO)

Buenos Aires, November 18 - 24, 2018

J. Laguardia Martinez

Second Workshop of the Regional Program “The Cuban economic and social update and Cuba’s foreign policy in a changing global context: new factors in the analysis of prospective scenarios” organized by the Coordinadora Regional de Investigaciones Económicas y Sociales (CRIES)

Panama, October 1 and 2, 2018

J. Laguardia Martinez

Presenter: *La integración de Cuba en el CARICOM. The Encuentro Internacional “La economía de América Latina ante el nuevo entorno internacional: Principales Desafíos”.*

Havana, Cuba, September 11 -14, 2018

K. Niles

IAM Youth Conference

San Fernando, 25th August, 2018

K. Niles

Trinidad & Tobago Film Festival

Business Seminar

Port of Spain, 20th September, 2018

K. Niles

Caribbean Energy Policy

Societies and Law Conference

Port of Spain, 4th October, 2018

K. Niles

Animae Caribe

Creative Industry Seminar – the Ugly Truth

Port of Spain, 22nd November, 2018

K. Niles

Caribbean Summit on Youth Violence Prevention

Department of Public Information.

Guyana, 15 - 16 January, 2019

K. Niles

Island States/Island Territories

Sharing Stories of Island Life, Governance & Global Engagement

Aruba, 26 – 29 March 2019

M. Scobie

Presenter: *Planetary Justice and the Law of the Sea, on the panel on Justice, Equity, and Accountability in Environmental Governance.*

Presentation of Paper on The Climate Change-Human Rights-Migration Nexus on the panel on Migrant and Refugee Policy. The International Studies Association 60th Annual Convention

Toronto, Canada March 2019

M. Scobie

Presenter: *Conference on Regional Cooperation for the Protection of the Marine Environment.* Centre for International Law (CIL). Paper Presented: International Environmental Agreements and the Caribbean.

National University of Singapore, Singapore, 15-16 January 2019

M. Scobie

Risk and Resilience in the Coastal Caribbean Workshop.

Input- Governance and Justice Perspectives. Co organised in Jamaica by the University of York and the Overseas Development Institute, October 2018

M. Scobie

Presenter: *Workshop at the Volkswagen Foundation*

Dealing with Climate Change on Small Islands: Toward Effective and Sustainable Adaptation? Caribbean SIDS, justice and burden-sharing dimensions of adaptation.

Hannover, Germany, July 2018

M. Pawinski

Presenter: *From Linearity To Complexity: Studying The War System From A Cultural Perspective.* Twelfth Global Studies Conference, Global Studies Community, The 'End of History' 30 Years on: Globalization Then and Now, Jagiellonian University, Krakow, Poland. June 27-28, 2019.

Books

Scobie, Michelle. Global Environmental Governance and small states: architectures and agency in the Caribbean, New Horizons in Environmental Politics. UK: Edward Elgar Publishing, 2019.

Journals

Pawinski, M. (2018) Going Beyond Human Terrain System: Exploring Ethical Dilemmas. *Journal of Military Ethics*, Vol. 17, Issue 2 (2018): 122 – 139.

Laguardia Martínez, J. Los territorios no independientes del Caribe: notas sobre su actualidad y circunstancias. *CariCen. Revista de Análisis y Debate sobre el Caribe y Centroamérica*, UNAM, 5 (2018): 46-62.

Chan, S., I. Boran, H. van Asselt, G. Iacobuta, N. Niles, K. Rietig, **M. Scobie**, J. S. Bansard, D. Delgado Pugley, L. L. Delina, F. Eichhorn, P. Ellinger, O. Enechi, T. Hale, L. Hermwille, M. Honegger, A. Hurtado Epstein, S. La Hoz Theuer, R. Mizo, Y. Sun, P. Toussaint and G. Wambugu. Promises and Risk of Nonstate Action in Climate and Sustainability Governance. *Wiley Interdisciplinary Reviews: Climate Change*, (2019): e572.

Leach, M., B. Reyers, X. Bai, E. S. Brondizio, C. Cook, S. Díaz, G. Espindola, **M. Scobie**, M. Stafford-Smith and S. M. Subramanian. Equity and sustainability in the Anthropocene: a social-ecological systems perspective on their intertwined futures. *Global Sustainability 1* (2018).

Chapters in Edited Collections

Byron, J., Laguardia Martínez, J. "EU and Caribbean: Towards the Reconfiguration of the Inter-Regional Landscape" in *EU and Latin America: A Stronger Partnership?*, ed. Mori Antonella (Milan: Ledizioni LediPublishing, 2018), 101 – 134.

Scobie, Michelle. "Actors, Frames and Contexts in Fossil Fuel Subsidy Reform" in *The Politics of Fossil Fuel Subsidies and their Reform*, eds. Skovgaard, J, van Asselt, H (Cambridge, England: Cambridge University Press 2018), 283 – 304.

Laguardia Martinez, Jacqueline. "Cuba: A Caribbean SIDS Reinventing Itself" in *Development, Political, and Economic Difficulties in the Caribbean*, ed. Bissessar, A (New York: Palgrave Macmillan, Cham, 2019), 215-233.

Laguardia Martínez, J. "Los territorios no independientes del Caribe: notas preliminares" in *El Caribe y sus relaciones internacionales. Sus vínculos con Cuba tras 45 años de relaciones diplomáticas*, ed. Ciencias Sociales (Cuba: La Habana, 2018), 99 – 124.

Encyclopedic Entries

Byron, J. Updated political and economic reviews for Guadeloupe, French Guyane, Martinique in *Europa Regional Surveys of the World: South America, Central America and the Caribbean*. London: Routledge, 2018

APPENDIX II: The Norman Girvan Library Interim Annual Report

SUMMARY

The academic year 2018 to 2019 was a year marked by several challenges, including one of natural disasters such as the 6.9 earthquake which rattled the country and the Library on August 22nd, 2018 and country wide flooding on October 19th, 2018. In spite of further budget cuts facing the Library, the staff continued to soldier on with getting the job done and engaged in the Operational planning process to this end. In September 2018, “Library Labs” were rerun as part of the Orientation programme for students with one session on Proposal Writing and the other on Research Design. Two further sessions on EndNote x8 and Referencing using the Chicago Manual of Style Author/Date format (16th edition) were also proffered. At the request of academic staff members Drs Georgina Chami and Annita Montoute, the Library mounted an exhibition in support of the Forum celebrating “The Life and Legacy of Kofi Annan”; organized a display and engaged in a food donation drive in collaboration with the Division of Student Services for World Food Day in October 2018; assisted with the curriculum review exercise being conducted by the Institute with the completion of the necessary forms for Dr Niles and Dr Pawinski and streamlined its journal expenditure through the selection of one supplier, EBSCO International, for the handling of subscriptions and all pertinent issues related to renewals and claims. The Library also received a gift of several books from the High Commission of India. The Library’s Procedure and Policy Manual was revised and updated and has been submitted to the Librarian for review. Library Assistant I, Miss Gina Ravello, was afforded an acting appointment as an Accounting Assistant in the Department of Life Sciences during the months of November to December 2018, while Miss Carrill Melville, resigned from her position of Library Assistant II, Grade 5 effective April 2nd, 2019.

ACTIVITIES FOR THE PERIOD IN REVIEW 2018/2019

- Major accomplishments of the reporting section

At the beginning of the academic year, in September 2018, the Library repeated its hosting of “Library Labs” as part of the Orientation programme. This took the form of two sessions: one module of instruction titled ‘A Working Title for your Proposal’ and the other ‘Research Design and Methodology’. Two further training sessions were also arranged for students and staff of the Institute during the academic year: - one on EndNote x8 training facilitated by Ms Mariella Pilgrim, Librarian at the Alma Jordan Library on October 23rd, 2018 and the other on Referencing with the Chicago Manual of Style, Author/Date format (16th edition), facilitated by Ms Jolie Rajah, Law Librarian at the AJL, on October 16th, 2018.

As pertains to staffing, Ms Gina Ravello, Library Assistant I, Grade 4, was offered an acting appointment as Accounting Assistant, Grade 6, in the Department of Life Sciences from November 19th to December 21st, 2018. Approval was also granted for Ms Ravello to act as Library Assistant II, Grade 5, during the initial leave period of Miss Carrill Melville from January 1st to May 5th, 2019. Miss Rene Brito’s employment as a Student Assistant with the

Library continued for both semesters of this academic year and involved Saturday duty with an assignment on Tuesday afternoons, 12.30 pm to 4.30pm. Mr Javan Meridin was employed in the temporary position of Library Assistant I to fill the position left vacant with the acting appointment of Miss Ravello as Library Assistant II. Miss Carrill Melville submitted her letter of resignation from the position of Library Assistant II with effect from April 2nd, 2019.

This year also featured another undertaking with regard to the Library's social media presence; - an upgrade from a Facebook profile to a Facebook page. Ms Premma Ramsawak, Library Assistant III, Grade 9, consulted with Ms Jolie Rajah, the Law Librarian at the Alma Jordan Library, with regard to information on accessing the statistical data pertinent to the Facebook page. This statistical information is now included in the Library's monthly report.

The displays mounted in the Library this year featured:- The Study and Practice of International Relations; Kofi Annan – His Life and Legacy; World Food Day (October 16th); Have No Fear, Semester II is here, Resources for your Courses; International Day for the Elimination of Racial Discrimination (March 21st); International Day of Reflection on the 1984 Genocide Against the Tutsi in Rwanda (April 7th); and Commonwealth Day March 11th which was mounted during the month of April at the request of the Ministry of Foreign and CARICOM Affairs.

The outreach activity of the Library which marked the centenary of Nelson Mandela's birth as its Mandela Day Initiative for July 2018, was featured in the UWIToday magazine of August 2018. The article was prepared by Jeanette Awai of Marketing and Communications. World Food Day which was the focus of an exhibition in October 2018, was also spearheaded as a Food donation drive by the Library Staff, again in collaboration with the Division of Student Services and Development (DSSD). Along with the Institute of International Relations, five departments participated in the drive. A selection of food items and toiletries were collected and distributed to needy students.

The High Commission of India gifted a collection of some forty seven books on the foreign relations and foreign policy of India to the Library of the Institute. On February 21st, 2019, Mr Aniruddha Das, Second Secretary (Consular, Press, Projects), met with the Director of the Institute, Professor of Practice Winston Dookeran, Lecturer Annita Montoute, and Library Assistant, Ms Premma Ramsawak (in the absence of the Librarian) to make the presentation.

Given the prevailing financial situation at the University and following consultation with the relevant personnel at the Alma Jordan Library, the Librarian put forward a request to the Director for the consolidation of its journal subscriptions through the use of one supplier for both print and online subscriptions – EBSCO International. With sixty nine (69) active subscriptions provided by sixteen (16) different publishers, the Library took the decision to utilize the services of one supplier, EBSCO International, to manage the renewal of these subscriptions, to liaise with publishers for the claiming of missing issues and to ensure that access is maintained to online subscriptions, (with services being provided for a two percent service charge of the cost). Following on the approval of this proposal by the Bursary, the Library noted that its expenditure for the year had gone over budget, and took the decision to curb further expenditure until the beginning of the new financial year, 2019 to 2020.

The initial draft of the Library's upgraded Procedure and Policy Manual was completed and submitted to the Librarian for review and the necessary amendments.

In support of curriculum and pedagogical reform at the Institute, Library impact statements were completed for two new teaching proposals at the Institute: Introduction to Strategic Studies and Climate Change- Policy and Economic Options for SIDS (Small Island Developing States).

Ms Premma Ramsawak continued serving on the Staff/Student Liaison Committee of the Institute as the Library's Representative.

The Library received a request from a volunteer offering her services in the Library during the period Friday 16th to Monday 19th November 2018.

Service upgrades

- Upgrade of the Library's Facebook profile to a Facebook page
- Consolidation of journal subscriptions for the Library using one supplier, EBSCO International
- Upgrade and revision of the Library's Procedure and Policy Manual
- Continued hosting of Library Instruction sessions, 'Library Labs', on Research Design and Proposal Writing
- Continuation of Information Literacy Sessions to Academic Staff/Students
- Library Representative serving on the IIR Staff-Student Liaison Committee
- Continuous updating of the skills of Staff through training and development, to enhance quality service delivery.
- Continued employment of Student Assistants on Saturday duty during Semesters and to work on special projects during the Semester break of June to August.
- Interactive engagement of the staff/student body through the continued hosting of a 'What's on board' and a 'How are you feeling today' board'.

Facilities Upgrades

- Annual cleaning/polishing of the Library's floors
- Servicing of the air-conditioning units
- Relocation of the security lock/feature at the Circulations desk
- Interim adjustment to the lock on the Library's entrance door

<u>BUDGETARY ALLOCATION (2018 to 2019):</u>	\$465, 526.00
<u>BUDGETARY ALLOCATION (2017 to 2018)</u>	\$612, 127.00

The Library was apprised of a further reduction in estimates to the sum of \$465,526 for the academic year 2018 to 2019.

- Expenditure to date- April 30th, 2019 \$478,107.29
- Outstanding commitment

(re: journal handling proposal) \$101,039.43

– Projected Expenditure re: 2018/ 2019 \$579,146.72

Monographs	Serials
<u>\$70,244</u>	<u>\$39,282.00</u>

- Books purchased: 80 Donated 62, Total (142)
- Journal Subscriptions renewals: 77 [27 titles with Electronic access]
- Items sent for binding: 68 (59 Journals, 9 Books)
- Items copy catalogued: 150

An income generating account which was set up for the Library for the receipt of fines/lost books/replacement charges and the receipt of monetary gifts stood at \$44,327.61 as of April 30th, 2019.

SPECIAL INITIATIVES IN WHICH THE SECTION IS INVOLVED

The Institute organized a Symposium in memoriam of Kofi Annan, former UN Secretary General on Friday September 21st, 2018 (International Day of Peace). In support of this event titled “The Life and Legacy of Kofi Annan: Global Statesman, Diplomat and Peacemaker Extraordinaire” the Library mounted an exhibition aimed at showcasing Mr Annan’s lifetime works and achievements. This initiative featured a display both in print and digital format. The exhibition engaged the attention of the participants at the end of the Forum

SPECIALIZED TRAINING AND WORKSHOPS ATTENDED BY THE LIBRARY STAFF:

Cherill Farrell

- Work/Life Balance and Ageing Conference, The University of the West Indies, St. Augustine, Trinidad and Tobago: Teaching and Learning Complex, April 26-27, 2018

Membership on committees and boards and other forms of public and professional service

Public and professional service of staff i.e., membership of staff on committees and boards and other forms of public and professional service deemed worthy of mention

Cherill Farrell

Member – Library Association of Trinidad and Tobago (LATT)
Member - Chartered Institute of Library and Information Professionals (CILIP)
Member - Association of College and Research Libraries (ACRL)
Member – American Library Association (ALA)
Member – Patron of Queens Hall

Malika Charles

- Managing Money in Difficult Times, HR, August 7th, 2018
- Basic Sign Language, HR, August 13th- September 22nd, 2018

Carrill Melville-

- Managing Your Customers' Experience in a Digital Age, Department of Management Studies and Institute of Service Quality Management, October 25th, 2018

Premma Ramsawak

- Lexis Nexis Training, AJL, September 19th, 2018
- Alexa Software, AJL, October 8th, 2018
- EBSCOhost Platform, AJL, October 9th, 2018
- Chicago Manual of Style (Author/Date Format), IIR, October 16th, 2018
- EndNote x8 Training, AJL, October 23rd, 2018
- Signs and Symptoms of Depression, HR, February 14th, 2019
- Mastering Library Databases, AJL, April 2nd/5th, 2019

Gina Ravello

- EBSCOhost Platform, AJL, October 9th, 2018

STRATEGIC PLANNING

Mission Statement of the St. Augustine Campus Libraries: *'To be the gateway to unique Caribbean content as we advance learning and knowledge creation'*

With reference to the St. Augustine Campus Libraries Operational Plan 2017 – 2019, the following action items were highlighted with the progress achieved to date in these areas at the Norman Girvan Library:

Access

Activity One: Curriculum and Pedagogical Reform: curriculum review to upgrade programmes

Strategic action: Curriculum review exercise initiated for Dr Pawinski and Dr Niles

Performance Indicator: Two Library Impact statements completed for new teaching proposals

Activity Two: To enhance the quality of teaching and learning and student development

Strategic action: Utilize new and alternative strategies for teaching Information Literacy (IL)

Performance Indicator: Second installation of Library labs / library instruction sessions on Proposal Writing and Research Design as part of the Orientation session

Activity Three: Renovate, repurpose and invest in library spaces

Strategic action: Create a welcoming and secure environment

Performance Indicator: Submit recommendations based on student feedback (Suggestion Box) for changing of the Library's entrance door; recommendations for linkup of the library's panic buttons to the University's control room

INTERNAL PROCESS REVIEW

Strategic action: Ensure the currency of policies and protocols

Performance Indicator: First updated draft of the Library Procedure and Policy Manual completed, for review

Strategic action: Review supplier contracts to ensure best value for money in providing collections, resources and services

Performance Indicator: Consolidation of journal subscriptions using EBSCO International, approved by the Bursary

Strategic action: Identify and support relevant campaigns for library value through the provision of supporter, community engagement projects and events

Performance Indicator: Partnership with the University community through the hosting of events such as the World Food Day campus wide drive (October 16th, 2018)

Strategic action: Support the Staff in developing core professional skills to help improve the Library's services, collections and resources

Performance Indicator: Continuous training of the Library Staff for overall strengthening of the team.

ENGAGEMENT ACTIVITIES 2018/2019 ACADEMIC YEAR

As part of its engagement process, the Library continued to extend its outreach activities to campus and community stakeholders as follows:

- Support services to the Ministry of Foreign and CARICOM Affairs (which included the mounting of a display for Commonwealth Day as part of the Ministry's commemoration)

-Interactive boards engaging the feedback of Staff and students, including undergraduate students in the Faculty of Social Sciences, who make full use of the Library. These two boards include a "What's On" board inviting comments, and a 'How Do you Feel Today' board, also engaging feedback.

-Campus wide drives/initiatives in support of the University's Division of Student Services and Development.

PROJECTED ACTIVITIES FOR THE 2019/2020 ACADEMIC YEAR

- Proposed new areas of activity
 - Action items coming out of the campus Libraries Operational Plan, 2017 to 2019
 - Consolidation of journal subscriptions using one supplier, EBSCO International
 - Filling of position of Library Assistant II, Grade 5

- Planned events /special initiatives
 - The continued support of Institute related initiatives
 - The continued hosting of Library Lab sessions for the students
- Planned restructuring of functions/activities
 - Upgrade from a profile to a Facebook page
 - Review of the Library's Procedure and Policy Manual
 - Training of the Grade 9 Library Assistant to assist with functions such as bibliographic reviews and the curriculum review process

Further Upgrade of the library's space given students' request for additional electrical outlets

DISTINGUISHED VISITORS

Mr. Patrick Edwards
Former Ambassador of Trinidad and Tobago
Port of Spain, Trinidad and Tobago

Mr. Anirrhuda Das
Second Secretary (Consular Press and Projects)
High Commission of India
Port of Spain, Trinidad and Tobago

APPENDIX III: IIR STUDENTS

STUDENT REGISTRATION NUMBERS

The total number of registered students for the Academic Year 2018/2019:

MPhils & PhDs - **24**

M.Sc. - **60**

PG Diploma - **23**

2017 2018 AWARDED DEGREES

POSTGRADUATE DIPLOMA IN INTERNATIONAL RELATIONS

1	DIPG	ALI	Wasim
2	DIPG	BRYAN	Benedict
3	DIPG	DEONARINE	Vanessa
4	DIPG	DIAZ**	Nikita
5	DIPG	DURHAM	Avery
6	DIPG	EDWARDS	Naomi
7	DIPG	GUZMAN	Abigail
8	DIPG	JOHNSON	Abi-Gail
9	DIPG	LA ROSA	Nichole
10	DIPG	LAWKARAN	Ananda
11	DIPG	LIVERPOOL	Latifah
12	DIPG	MORGAN	Stacia
13	DIPG	NICHOLAS **	Kafi
14	DIPG	NIXON **	Cherisse
15	DIPG	ORR	Samantha
16	DIPG	PORTER	Candace
17	DIPG	SEECHARAN **	Krystal
18	DIPG	SEECHARAN	Lisa Marie
19	DIPG	SIMON	Michael
20	DIPG	THOMAS	Orissa

** Four of the twenty successful students graduated with Distinction from the Postgraduate Diploma in International Relations programme.

MSC IN GLOBAL STUDIES

1	MSc	ALI **	Ahmad
2	MSc	HENRY	Aleksei
3	MSc	LEOTAUD	Toni
4	MSc	MOHAMMED	Sharane
5	MSc	OUDIT	Mishanna
6	MSc	POPE	LaToya
7	MSc	PURCELL	Avrill
8	MSc	RAMLOCHAN **	Balinda
9	MSc	SANKAR	Shaunna
10	MSc	SEELOCHAN	Leeanna
11	MSc	SHEPHERD	Alicia
12	MSc	WILKINSON	Yolande
13	MSc	WRIGHT **	Kristin

** Three of the thirteen successful students graduated with Distinction from the MSc in Global Studies programme.

PHD IN INTERNATIONAL RELATIONS

1	PhD	HENRY	Clement
2	PhD	HIPPOLYTE-BLAKE	Dinah
3	PhD	MARTOREDJO	Ruben
4	PhD	RAMNARINE	Ricky
5	PhD	ST BERNARD	Kirt

STAFF/STUDENT LIAISON COMMITTEE

Two meetings of the Student Liaison Committee were held for the academic year 2018/2019 on February 15, 2019 and November 18, 2018. Matters discussed included security challenges and constraints of the building and its environs, student amenities, the IIR journal, the curriculum and course-related issues.

The 2018/2019 Staff/Student Liaison Committee (SSLC) representatives were:

Level	Name
Lecturer	Dr. Keron Niles
P.G. Diploma	Ms. Rachel Ramdhan
M.Sc.	Mr. Nyahuma Obika
MPhil/PhD	Ms. Genève Philip-Durham
IIR Secretariat	Ms. Michelle Seeraj
Norman Girvan Library Representative	Ms. Premma Ramsawak

HARVARD NATIONAL MODEL UNITED NATIONS (HNMUN) 2018

Notable among the activities under the IIR is participation at the Harvard National Model United Nations Event 2019, held at Harvard University, Boston February 14 – 17, 2019. HNMUN is a simulation of the UN General Assembly which brings together 3000 students and faculty members from colleges and universities around the world annually and which enables participants to address and experience the challenges associated with international negotiations and diplomacy. The St. Augustine Campus through the Institute of International Relations has been participating in a One UWI team at the HNMUN since February 2017, together with the other two Campuses. The St. Augustine Campus was represented by four students, all of whom are enrolled in Post Graduate programmes at the Institute of International Relations (IIR). Ms. Asabi Rawlins, Ms. Tonicia Williams, Ms. Terriann Baker and Mr. Nestor Garcia were assigned to Kenya and participated on two committees, namely, the World Health Organization (WHO) and the International Organization for Migration (IOM).

Mr. Nestor Garcia and Ms. Asabi Rawlins were each awarded 'Diplomatic commendation' for representing Kenya on the International Organization for Migration. Ms. Terriann Baker and Ms. Tonicia Williams were each awarded 'Outstanding delegate' for representing Kenya on the World Health Organization. Mona Campus was also successful winning three awards. The IIR students were assisted in their preparation by Dr Georgina Chami, Faculty Advisor who accompanied them to Boston. The IIR and the HNMUN team express deep appreciation for the financial support provided by the Office of the Vice Chancellor and the School for Graduate Studies and Research that allowed them to travel to Boston. Congratulations to the winning delegates of the St. Augustine Campus, great achievement for UWI!

HNMUN is a replication of the United Nations General Assembly. It brings together over 3,000 students and faculty members from colleges and universities globally and allows participants to experience and tackle challenges associated with international negotiations and diplomacy. Delegates gain insights into the works of the United Nations by actively participating in the resolution of global issues. Participants work with hundreds of other motivated students with the common goals of strengthening international awareness. The conference reflected intense international diplomacy and negotiations. Students

The students from the St. Augustine Campus have considered their participation in the 63rd HNMUN as one of the most enriching experience in their University life. The joint delegation reinforced the commitment to regional integration and common sense of unity, pride and comradery. Despite the lengthy preparations, rigid deadlines and uncertainties, the Model United Nations event allowed the UWI delegation an unique and amazing experience that would be etched in their minds forever. As the IIR moves ahead, it looks forward to promoting and marketing this event to a wider cross-section of the Campus community and the involvement of people from different disciplines.

UWI STA Model UN Club

In December 2018, the UN Club at the St. Augustine Campus was officially established and will enrich the extra-curricular programme of many students. Dr Georgina Chami, Faculty Advisor for the Club is working closely with both internal UWI and external stakeholders to engage and develop the Model UN activities both within and outside the campus. This offers

new possibilities for personal and intellectual development to all students on campus. The UN Club has begun its outreach activities by doing brief presentations before classes this Semester across different disciplines to market club and recruit members. Promotional materials are also being developed such as flyers, brochures and bookmarks. It also has been in discussion with the Offices of the United Nations Information Center (UNIC, POS) and United Nations High Commission for Refugees (UNHCR) to discuss possible collaborative events for the upcoming Academic year, 2019/20.

INTERNSHIP PROGRAMME

The IIR continued its efforts to develop partnerships with external stakeholders and identify suitable internship opportunities for its students. The internship programme is envisaged as an annual Summer programme (June – August) although some internships may take place outside of this timeframe. Most internships are tenable in Trinidad and Tobago and most are unpaid. In 2018, the responses from our external partners, the IIR has received four internship offers: three research consultant positions (paid) with the United Nations Development Programme (UNDP) and one position (paid) at the Association of Caribbean States, Trinidad. The feedback from the interns and their supervisors has been optimistic thus far and the IIR continues to emphasize to all its students the importance of participating in the internship programme, especially for those with limited previous professional experience. Discussion are ongoing with public and private sector actors as the IIR seeks to expand further the internship opportunities.

APPENDIX IV: THE DIPLOMATIC ACADEMY OF THE CARIBBEAN



1. Staff Turnover

- Ms. Mary-Ann Richards assumed duty as Manager (Ag) for the period May 9th, 2018 to December 31st 2018.
- Mr. Anand Munessar, functioned as Research Assistant from October 11th to December 31st, 2017.
- Ms. Marissa Diaz, O.J.T. functioned as Research Assistant, from April 2018 to 30th August, 2018.

2. Training Programmes executed

(June 2017 to May 2018)

DATE	EVENT	DETAILS
October 30th to November 2nd, 2018	FOUR-DAY TRAINING MODULE: Protocol and Diplomacy: A Guide for the Modern Professional	Facilitators: Ms. Gail Guy, Retired Diplomat and Protocol Consultant and Mr. Dennis Francis, Former Ambassador of Trinidad and Tobago
February 19th to 22nd, 2019	CUSTOMISED TRAINING MODULE: for the Government of Montserrat	Facilitators: Ms. Gail Guy, Retired Diplomat and Protocol Consultant and Mr. Dennis Francis, Former Ambassador of Trinidad and Tobago

APPENDIX V: DISTINGUISHED VISITORS & EVENTS

The IIR has in 2018/2019 hosted a long list of distinguished visitors which include many ambassadors and members of the diplomatic corps, retired ambassadors, officials of international and regional organizations and university academics, in collaboration with the DAOC which are listed below:

His Excellency Sung Moonup

Ambassador of the Republic of Korea to Trinidad and Tobago,
The Embassy of the Republic of Korea, Port of Spain, Trinidad and Tobago

His Excellency Serge Lavroff

Ambassador of the French Republic to Trinidad and Tobago
The Embassy of France, Port of Spain, Trinidad

His Excellency Mitsuhiro Okada

Ambassador of the Republic of Japan to Trinidad and Tobago
The Embassy of Japan, Port of Spain, Trinidad

His Excellency Ambassador Juan Anibal Barría

Ambassador of the Republic of Chile to the Republic of Trinidad and Tobago
Embassy of Chile, Port of Spain, Trinidad and Tobago

His Excellency Holger Wilfried Michael

Ambassador of Germany to the Republic of Trinidad and Tobago
Embassy of Germany, Port of Spain, Trinidad and Tobago

His Excellency Luis Rodomiro Hernandez Ortiz

Ambassador of Peru to the Republic of Trinidad and Tobago
Embassy of Peru, Port of Spain, Trinidad and Tobago

Her Excellency, Ms. Paola Amadei

Executive Director
EU-LAC Foundation, Germany

Her Excellency Dr. June Soomer

Secretary General
Association of Caribbean States, Port of Spain, Trinidad and Tobago

Professor Karin Arts

International Institute of Social Studies (ISS)
The Hague, Netherlands

Professor Evan Ellis

Research Professor Latin American Studies
U.S. Army War College (USAWC) Strategic Studies Institute (SSI)

Ms. Diane Quarless

Director, Caribbean Subregional Headquarters,
UN Economic Commission for Latin America and the Caribbean, New York

Mr. Anirrhuda Das

Second Secretary (Consular Press and Projects)
High Commission of India, Port of Spain, Trinidad and Tobago

Mr. A.J. Jagelski

Public Affairs Officer
Embassy of the United States of America, Port of Spain, Trinidad

Mr. Curtis J. Raynold

Graduate of the Class of 1980, Senior Advisor,
The Hay Institute: Human Security in Practice, Washington D.C., U.S.A.

Ms. Merissa Chung

Researcher, The Embassy of the Republic of Korea
Embassy of the Republic of Korea to the Republic of Trinidad and Tobago

EVENTS 2018-2019

The IIR hosted and/or organized several diplomatic dialogues, seminars, conferences and symposiums during the 2018/2019 academic year which are listed below. Pictures from key events can be seen in the appendices (**see Appendix VII**).

Conferences

- **“The 13th Annual Caribbean Child Research Conference: Leaving No Child Behind: The UN 2030 Agenda.”** A two-day conference hosted by the Sir Arthur Lewis Institute of Social and Economic Studies (SALISES), in partnership with the IIR and the Institute of Gender and Development Studies (IGDS), The UWI, St Augustine. The conference featured presentations by Caribbean researchers and students from schools at the secondary and tertiary levels.
Venues: The University Inn & Conference Centre; SALISES and IIR
November 15 and 16 2018

Diplomatic Dialogues

- **Developmental Partnerships between Japan and the Caribbean Countries.**
His Excellency Mitsuhiko Okada
Ambassador Extraordinary and Plenipotentiary of Japan to the Republic of Trinidad and Tobago
Embassy of Japan
IIR Lecture Room I
March 9 2019
- **Human Rights, the New Challenges.**
His Excellency Juan Anibal Barría
Ambassador of Chile to the Republic of Trinidad and Tobago
Embassy of Chile
IIR Lecture Room I
April 24 2019
- **Korea: The Journey to Lasting Peace.**
His Excellency Sung Moonup
Ambassador of the Republic Korea to the Republic of Trinidad and Tobago
Embassy of the Republic of Korea
IIR Lecture Room I
October 17 2018
- **Climate Change: A Challenge to Stability and Security in the World of Tomorrow. The Urgent Need for Climate Diplomacy.**
His Excellency Serge Lavroff
Ambassador of France to the Republic of Trinidad and Tobago
Embassy of France
IIR Lecture Room 1

October 31 2018

Public Forums

- **Contending Perspectives on Governance in Haiti: Whither the Current Crisis?**
One day public forum organised by the IIR consisting of a moderated panel with four presenters.
IIR Lecture Room I
March 12 2019
- **Life and Legacy of Kofi Atta Annan: Global Statesman, Diplomat and Peacemaker Extraordinaire.** One day forum organised by the IIR consisting of a panel of international and regional presenters followed by a discussion.
IIR Lecture Room 1
September 21 2018
- **ACP-EU Post Cotonou Partnership Negotiations: Caribbean Interests, the Process and Prospects.** Public Forum organised by the IIR in collaboration with the Delegation of the European Union to Trinidad and Tobago.
Noor Hassanali Auditorium
November 27 2018

Seminars

- **World Trade Organisation (WTO) Regional Trade Policy Course.**
The Opening of the WTO's Regional Trade Policy Course (RTPC) was held on Monday 3rd June, 2019, at the Institute of International Relations (IIR), the official host of the eight (8) week training course.
IIR Lecture Room I
June 3 – July 26 2019
- **Patterns, Opportunities and Challenges from Chinese Investment in Latin America and the Caribbean.**
IIR in collaboration with the Embassy of the United States of Port of Spain featured a guest lecture by Dr. Evan Ellis, Strategic Studies Institute of the U.S. Army War College
IIR Lecture Room 1
March 19 2019
- **Climate Change: A Child Rights Based Perspective**
A presentation by Professor Karin Arts, Institute of Social Studies, The Hague
IIR Lecture Room I
November 13 2018

Symposia

- **“Whither the Non-Independent Caribbean? Perspectives on Regional Cooperation, Development and Paradiplomacy”**

One day symposium organized by IIR in collaboration Professor Fred Reno, Universite Antilles, Guadeloupe and several other presenters.

IIR Lecture Room I

October 5 2018

APPENDIX VI: PICTURES FROM KEY EVENTS

**BOOK LAUNCH OF THE PUBLICATION
“GLOBAL ENVIRONMENTAL GOVERNANCE AND SMALL STATES
ARCHITECTURES AND AGENCY IN THE CARIBBEAN”
BY: MICHELLE SCOBIE, PHD- APRIL 2019**



Figure 1: Director of the IIR, Professor Jessica Byron delivers the Feature address at the Global Environmental Governance and Small States: Architectures and Agency in the Caribbean by one of the Institute's Lecturers, Dr. Michelle Scobie - April 15 2019



Figure 2: Dr. Michelle Scobie, Lecturer at the IIR, presents at the launch of her book “Global Environmental Governance and Small States: Architectures and Agency in the Caribbean” - April 15 2019

**PUBLIC FORUM: “CONTENDING PERSPECTIVES ON GOVERNANCE IN HAITI:
WHITHER THE CURRENT CRISIS?” – MARCH 2019**



Figure 3: Seated from left: Mrs. Sandra Honoré Former UN Representative in Haiti and ambassador to Trinidad and Tobago; Dr. Jacqueline Laguardia Martinez Lecturer at IIR; Prof. Jessica Byron, Director, IIR; were some of the members of the Panel at the Public Forum, "Contending Perspectives Contending Perspectives on Governance in Haiti: Whither the Current Crisis?" – March 12 2019

**DAOC'S PROTOCOL, DIPLOMACY AND BUSINESS ETIQUETTE MODULE
HELD IN MONTSERRAT – FEBRUARY 2019**



Figure 4: Presentation by the Deputy Governor of Montserrat, Her Excellency Lyndell Simpson at the Launch of the Protocol, Diplomacy and Business Etiquette module in Montserrat – February 19 2019



Figure 5: Ms. Daphne Cassell, Permanent Secretary, Office of the Premier, Montserrat, Module Facilitators Ms. Gail Guy, retired Diplomat and Protocol Consultant, Mr. Dennis Francis, Former Ambassador of Trinidad and Tobago and DAOC Project Assistant Ms. Zara Weekes-Rhyzer are surrounded by participants of the Protocol, Diplomacy and Business Etiquette, posing proudly with their Certificates of Training – February 19 – 22 2019

BOOK DONATIONS – FEBRUARY 2019



Figure 6: From Left: Ms. Premma Ramsawak, Library Assistant, Norman Girvan Library, Professor Jessica Byron, Director of the IIR poses with books donated by Ms Hailey Kim, Senior Researcher, on behalf of the Ambassador, Embassy of the Republic of Korea to Trinidad and Tobago – March 21 2019



Figure 7: Book Donation from the High Commission of India. Presented by Aniruddha Das, Second Secretary, High Commission of India (left) to Professor Jessica Byron, Director of the IIR, (middle) and Winston Dookeran, Professor of Practice – February 21 2019

HARVARD National Model United Nations (HNMUN) – FEBRUARY 2019



*Figure 8: The St. Augustine Delegation of the Harvard National Model United Nations (HNMUN) - February 14– 17 2019
From left: Ms. Terriann Baker, Mr. Nestor Garcia, Ms. Asabi Rawlins and Ms. Tonicia Williams, Students of the IIR.*



Figure 9: The St. Augustine Delegation to the Harvard National Model United Nations (HNMUN) 2019 pose with their first place certificates - February 14– 17 2019

13TH ANNUAL CHILD RESEARCH CONFERENCE



Figure 10: Professor Aldrie Henry-Lee, University Director, SALISES (second from left) and Dr Godfrey St Bernard, Conference Chair (second from right) inset with the most outstanding student Researchers of the 13th Annual Child Research Conference – November 15 – 16 2018



Figure 11: Professor Jessica Byron presents token to student at the 13th Annual Child Research Conference under the theme: "Leaving No Child Behind: the 2030 Agenda" – November 15 – 16 2018

ACP-EU POST-COTONOU PARTNERSHIP NEGOTIATIONS: CARIBBEAN INTERESTS, THE PROCESS AND PROSPECTS – NOVEMBER 2018



Figure 12: From left: Dr. Keith Nurse Senior Fellow UWI SALISES Cave Hill, Ms. Nneka Luke, General Manager, Film Company TT, Ms. Angela Lee Loy, Executive Chair, Aegis Business Solutions, Dr. Kusha Haraksingh, Honorary Consultant, Office of the Vice-Chancellor, UWI; & Fellow, IIR & Dr. Anthony Gonzales, Honorary Senior Fellow, IIR.



Figure 13: Professor Jessica Byron, Director, IIR presents at the Public Forum “ACP-EU Post-Cotonou Partnership Negotiations: Caribbean Interests, the Process and Prospects” – November 27 2018



Figure 14: His Excellency Arend Biesebroek, Ambassador/Head of Delegation, Delegation of the European Union to Trinidad and Tobago delivers remarks at the Panel Discussion on “ACP-EU Post-Cotonou Partnership Negotiations: Caribbean Interests, the Process and Prospects” – November 27 2018

DIPLOMATIC DIALOGUES – OCTOBER 2018



Figure 15: His Excellency Serge Lavroff, Ambassador of the French Republic to Trinidad and Tobago addresses the audience at the Diplomatic Dialogue, held at the Institute of International Relations on October 31 2018

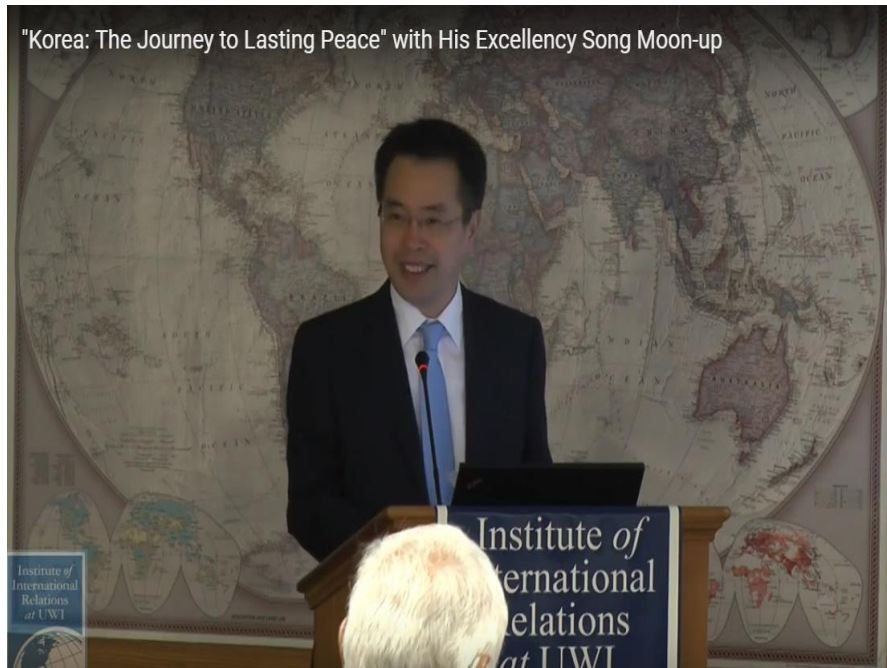


Figure 16: His Excellency Sung Moonup, Ambassador of the Embassy of the Republic of Korea to Trinidad and Tobago delivers his presentation "Korea: The Journey to Lasting Peace" at Lecturer Room I of the Institute of International Relations (IIR) - October 17 2018

PANEL DISCUSSION IN MEMORIAM OF FORMER USNG KOFI ANAN – SEPTEMBER 2018



Figure 17: Mr. Bruce Lai, Director, European Division, Ministry of Foreign and CARICOM Affairs gives remarks on behalf of the Ministry of Foreign & CARICOM Affairs at the Panel Discussion in memoriam of former USNG Kofi Anan: "The Life and Legacy of Kofi Annan: Global Statesman, Diplomat and Peacemaker Extraordinaire" – September 21 2018

WORLD TRADE ORGANIZATION'S REGIONAL TRADE POLICY COURSE



Figure 18: Participants of the World Trade Organization's Regional Trade Policy Course at the Opening Ceremony. Seated from left: Mr. Roberto Fiorentino, Counsellor, ITTC, WTO; Prof. John Agard, Director, Office of Research Development and Knowledge Transfer, The UWI; Prof. Jessica Byron, Director, IIR; Mr. Norris Herbert, Permanent Secretary, Ministry of Trade and Industry; and Ms. Lissette Nonalaya, WTO Facilitator – June 3 2019



Figure 19: Mr. Norris Herbert, Permanent Secretary, Ministry of Trade and Industry, (left) underscores the value of the partnership between the WTO, The UWI and the Ministry and Mr. Roberto Fiorentino, Counsellor, (right) ITTC, WTO, gives remarks on behalf of the WTO – June 3 2019

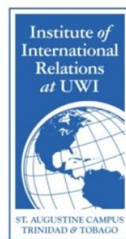
PARTICIPANTS IN TRAINING



Figure 20: Participants begin training at the Protocol, Diplomacy and Business Etiquette in Montserrat – February 19 – 22 2019



Figure 21: Participants begin training at the World Trade Organization's (WTO) Regional Trade Policy Course (RTPC) – June 3 – 26 July 2019



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