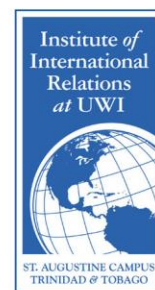




# Annual Report

## 2016-2017

January 2018



## OVERVIEW OF THE INSTITUTE

The Institute of International Relations at The University of the West Indies is a regional, autonomous academic institution at the St. Augustine Campus, with associate fellows at the Mona and Cave Hill Campuses, and within other organizations. Since its founding in 1966, the Institute has been dedicated to the conduct of advanced research and teaching concerning the international challenges of the contemporary world, with special emphasis upon the Caribbean and Latin American regions. As a vital part of the infrastructure for its teaching and research, the Institute has developed a Library that constitutes one of the best information resources available, regarding the international relations of the Caribbean. In addition to its Postgraduate Diploma, M.Sc. and MPhil/PhD programmes, the Institute of International Relations, through the Diplomatic Academy of the Caribbean, meets related regional and national human resource development needs by offering short intensive modular training programs for public and private sector and civil society personnel. The Institute also offers international policy research and advisory services and consultancies.

## MISSION OF THE INSTITUTE

The mission of the Institute of International Relations is to enhance understanding of Caribbean international relations, applying multidisciplinary perspectives, while contributing to related regional and national human resource development. The Institute of International Relations offers excellent research, teaching and consultative assistance to all stakeholders. The Institute organizes, sponsors or co-sponsors workshops, conferences and seminars relevant to the international challenges of the region, and publishes the online *Caribbean Journal of International Relations and Diplomacy* on a quarterly basis.

## VISION OF THE INSTITUTE

The Institute of International Relations brings the expertise and energies of all the international relations academic staff within The University of the West Indies, as well as those of selected Associate Fellows located elsewhere, to bear effectively upon the needs of the Caribbean region's public and private sectors for research, teaching, consultancy and training, concerning the region's international challenges and opportunities, within multidisciplinary fields ranging from finance, business and management to politics, history, economics, education, and law.

## GOVERNANCE OF THE INSTITUTE

The governance of the Institute, is vested in the Board of the Institute, which is chaired by The UWI Vice Chancellor. The management of the Institute rests with the Director, who is responsible to the Board for the proper discharge of its functions.

# CONTENTS

<b>IIR DIRECTOR'S INTERIM REPORT 2016 – 2017 - SUMMARY .....</b>	<b>1</b>
INTRODUCTION.....	1
STAFFING.....	1
IIR LIBRARY.....	2
IIR STUDENTS – REGISTRATION AND THROUGHPUT, TEACHING AND LEARNING, PROGRAMME ENHANCEMENT .....	3
IIR RESEARCH PROJECTS.....	7
EVENTS 2016 – 2017 AND DISTINGUISHED VISITORS TO THE IIR .....	9
DISTINGUISHED VISITORS .....	11
<b>OVERVIEW .....</b>	<b>12</b>
MISSION OF THE INSTITUTE .....	12
VISION OF THE INSTITUTE.....	12
GOVERNANCE OF THE INSTITUTE.....	12
<b>APPENDIX I: STAFF .....</b>	<b>13</b>
ACADEMIC STAFF.....	13
DIRECTOR.....	13
ACADEMIC STAFF LISTING .....	13
HONORARY SENIOR RESEARCH FELLOWS.....	14
ACADEMIC STAFF PROFILES.....	15
MEMBERSHIPS – CAMPUS, NATIONAL, REGIONAL OR INTERNATIONAL BODIES .....	27
APPOINTMENTS/PROMOTIONS .....	30
ADMINISTRATIVE, TECHNICAL AND SUPPORT STAFF .....	32
STAFF TRAINING AND DEVELOPMENT.....	33
<b>APPENDIX II: PUBLICATIONS .....</b>	<b>34</b>
OTHER PAPERS/EDITED COLLECTIONS .....	42
<b>APPENDIX III: IIR LIBRARY.....</b>	<b>43</b>
ACTIVITIES FOR THE PERIOD IN REVIEW .....	43
SERVICE UPGRADES.....	45
FACILITIES UPGRADES.....	46
BUDGETARY ALLOCATION.....	46
SPECIALIZED TRAINING AND WORKSHOPS ATTENDED BY THE LIBRARY STAFF .....	47
MEMBERSHIP ON COMMITTEES AND BOARDS AND OTHER FORMS OF PUBLIC AND PROFESSIONAL SERVICE .....	47
STRATEGIC PLANNING.....	49
OUTREACH ACTIVITIES.....	50
DISTINGUISHED VISITORS .....	50
<b>APPENDIX IV: IIR STUDENTS.....</b>	<b>51</b>
STUDENT REGISTRATION NUMBERS .....	51
2015 2016 CANDIDATES AWARDED OF DEGREES .....	51
POSTGRADUATE DIPLOMA IN INTERNATIONAL RELATIONS .....	51
MSc IN GLOBAL STUDIES.....	52

STAFF/STUDENT LIAISON COMMITTEE .....	54
HARVARD NATIONAL MODEL UNITED NATIONS (HNMUN) 2017 .....	55
INTERNSHIP PROGRAMME .....	56
<b>APPENDIX V: 50<sup>TH</sup> ANNIVERSARY OF THE INSTITUTE .....</b>	<b>57</b>
<b>APPENDIX VI: DIPLOMATIC ACADEMY OF THE CARIBBEAN .....</b>	<b>61</b>
ACTIVITIES .....	61
UPCOMING ACTIVITIES .....	64
OTHER ACTIVITIES.....	65
<b>APPENDIX VII: CARIBBEAN CHILD RIGHTS OBSERVATORY NETWORK.....</b>	<b>66</b>
ABOUT THE CCRON .....	66
BACKGROUND.....	66
MANDATE .....	67
STRUCTURE OF THE HUB .....	67
MEMBERS OF THE NETWORK .....	68
MEMBERS OF THE NETWORK .....	68
<b>APPENDIX VIII: EVENTS .....</b>	<b>69</b>
<b>APPENDIX IX: DISTINGUISHED VISITORS .....</b>	<b>73</b>
<b>APPENDIX X: PROJECTED ACTIVITIES FOR 17/18 .....</b>	<b>78</b>
PROJECTED ACTIVITIES FOR THE 2017/2018 ACADEMIC YEAR .....	78



# IIR DIRECTOR'S INTERIM REPORT 2016 – 2017 - SUMMARY

## INTRODUCTION

The Institute of International Relations (IIR) began the 2016 – 2017 academic year with a new director, Professor Jessica Byron-Reid, who took up office on August 1 2017. The Institute had been guided smoothly and efficiently since Professor Andy Knight's departure in December 2015 by Dr. Mark Kirton. The new Director, staff and students of the IIR express their sincere gratitude to Dr. Kirton for the excellent job he did during this period, particularly in the organization of an impressive programme to celebrate the IIR's fiftieth anniversary milestone. The 2016 – 2017 year marks the beginning of the IIR's second half century and the focus to date has been on succession planning and new academic and administrative staff recruitment, programme and curriculum review, expanding our regional and international outreach and increasing the intake of international students, strengthening and defining more sharply our research focus and output, consolidating the Diplomatic Academy and putting the IIR/DAOC on a sound financial footing in a challenging economic climate in Trinidad and Tobago and indeed the wider Caribbean. The rest of this summary elaborates on these items, highlights the progress that has been made in various areas, signals significant developments and of course indicates the challenges that are being addressed.

## STAFFING

Historically, the IIR has benefited greatly from the loyalty and commitment to customer service exhibited by many staff members. It is currently undergoing a generational transition with respect to both academic and administrative/technical staff and succession planning is a priority for this institution which specializes in graduate teaching and research. The full-time, tenure track academic staff currently number seven – one professor, two senior lecturers, three lecturers and one librarian. In 2016/2017 the MPhil/PhD Coordinator has been Dr Debbie Mohammed, the M.Sc. Coordinator Dr Dave Seerattan and the PG Diploma Coordinator Mr Anselm Francis. There has been considerable fluidity in the movements of the academic staff. Senior Lecturer Dr Matthew Bishop resigned his post in August 2016 and Dr Mark Kirton retires in July 2017. Dr Kirton has been on research leave from January – June 2017. Dr. Michelle Scobie has been on two years' secondment to SALISES and will be absent for a third year on sabbatical leave. Mr Anselm Francis returned from retirement to render sterling service in teaching the Public International Law courses, student supervision and programme coordination, but has indicated that he will not be available after July 31 2017. Dr. Annita Montoute has been granted well-deserved research leave for academic year 2017 – 2018.

During the current academic year, the teaching programmes have been delivered by six full time tenure track staff members, two full time staff members on one year contracts and two part-time lecturers. The IIR has also hosted two Visiting Research Fellows.

Two Lecturer/Senior Lecturer posts were advertised in January 2017, one focusing on International Security and the other on the International Political Economy of Climate Change, Sustainable Development and Human Security. The processing of applications is underway. Additionally, the IIR has made arrangements for a number of part-time appointments for academic year 2017 – 2018 to cover the staffing gaps that have been identified. Finally, the IIR is working on the possible accommodation of two to three Visiting Research Fellows to bolster our teaching, supervision, curriculum development and research output during the coming year.

The IIR bade farewell in May 2017 to Mrs Marilyn Ramon-Fortuné, Senior Administrative Assistant who had with great competence and personal dedication steered the administrative affairs of the institute and supported numerous Directors for eighteen years. The IIR salutes Mrs Ramon-Fortuné and Dr. Mark Kirton for their outstanding service, devotion to excellence and to the well-being of students, staff and other stakeholders of the IIR. Miss Ekana Mc Alister continues to lead the Secretariat very effectively and will be supported by the arrival of new administrative staff in the near future. The IIR also said goodbye to one of its support staff members who retired in May 2017 and to Ms Chinaka Nelson, former Assistant Coordinator at the Diplomatic Academy whose contract ended in March 2017. On the other hand, Dr. Khellon Roach joined the staff as Manager of the Diplomatic Academy in January 2017. Finally, the administrative and academic work of the IIR and the Diplomatic Academy has been supported in 2016 - 2017 by eight On-the-Job-Trainees (OJTs), three of whom have now left. The rest of the administrative, technical and support staff remains stable.

## IIR LIBRARY

The Norman Girvan Library undertook numerous facilities and service upgrades at the start of the 2016/2017 academic year. The former included the installation of a new circulations desk, reinforced security mechanisms and the provision of more user lockers. The latter included upgrades to the Library's website and Facebook page, employment of two student assistants and an OJT to increase staffing, continued information literacy sessions for academic staff and students, continuous training to update the skills of the library staff. The Library also extended support services to the Integrated Threat Assessment Centre of the National Security Council Secretariat and to the Ministry of Foreign and CARICOM Affairs in the organization of specific events. The Library continues to welcome members of the UWI Community and also a number of non-campus users who have access via special arrangements.

Although the Library, like the rest of the IIR and the UWI, has experienced a reduced budget in 2016 – 2017, it remains one of the finest repositories of International Relations literature and documents in the Caribbean and an asset to the entire UWI Library collection. The library staff continued to provide valuable support for the IIR and DAOC teaching, research and short term training activities. The Norman Girvan Library is under the overall supervision of the Alma Jordan Library and works closely with the staff of that institution in providing services to the university community and other authorized users, and in making decisions on library acquisitions.

Significant events organized by the Library during 2016/2017 included training sessions for staff and students on using the EndNote x7 programme, on the use of the Chicago Manual of Style 16<sup>th</sup> ed. and on plagiarism and thesis formatting. The Library also contributed to the IIR's Fiftieth anniversary celebrations with a journal article publication featuring the boutique library services it offers (C. Farrell, T. Brathwaite *The Informed Librarian Online* September 2016); various poster displays which included a Timeline of the Library and Documentation Centre in August 2016, research output of the IIR staff in October 2016, commemoration of the formal opening of the IIR in February 1967. The Library also hosted Library Game Days in October 2016 and distributed promotional items as prizes. The game days were well attended by the student population and were designed to increase their information literacy and library awareness.

It should be noted that Miss Yola Alleyne, the first IIR Librarian who established the current library and ran it for over two decades until her retirement passed away in January 2017. A proposal, made by the IIR Senior Collegiate Group, to establish and name a student scholarship in her honour is being considered. For the full Norman Girvan Library report, see **Appendix III**.

## IIR STUDENTS – REGISTRATION AND THROUGHPUT, TEACHING AND LEARNING, PROGRAMME ENHANCEMENT

### Registration Numbers, Award of degrees, Thesis Vivas

The total number of students registered at the IIR for the 2016 – 2017 academic year can be seen in Table I below. Variations from preceding year 39 MPhil/PhDs; 59 MSc; & 37 PG Diploma.

**Table I**

MPhil/PhD Students	M.Sc. Students	PG Diploma Students
38	56	36

Source: UWI Student Administration Services (SAS)

The number of candidates awarded degrees at the end of the 2015-2016 academic year can be seen in Table II below:-

**Table II**

MPhil/PhD Students	M.Sc. Students	PG Diploma Students
2 PhD Awards (2015/2016); 1 PhD Award (2016/2017)	31	23

Two additional PhD candidates successfully defended their dissertations in 2016/2017. Seven of the students who have been awarded degrees or have defended their dissertations are from other Caribbean territories: The Bahamas, Barbados, Jamaica, Suriname (**Appendix IV**).

The IIR academic staff is engaged in a process of curriculum review, which aims to create a smoother transition from the Diploma to the M.Sc. programme, expand the number of specializations offered within the M.Sc. programme, introduce new course offerings and more professional workshops within the programmes and utilize blended modes of course delivery so as to accommodate more students in a partial distance framework. It is hoped that the Diploma/M.Sc. curriculum review will be completed during the next academic year.

As a precursor to our future skills workshop components of the programme, the IIR organized an Academic Writing and Research Workshop for the M.Sc. and Diploma students on October 28 2016 to strengthen their writing skills. This will be an annual feature.

This year in the MPhil/PhD programme, because of the high turnover of staff, the IIR has gone to great pains to update the supervisory committees for our students and ensure that they are all complete.

### **Staff/Student Liaison Committee and Student Development, Academic Enhancement Programmes**

The Student Liaison Committee is a major tool for communication between the staff and the student community, for getting feedback about student concerns and proposals for further improvements of their programme and overall experience while at the IIR. Two meetings were held for academic year 2016/2017, in November 2016 and in March 2017. Matters discussed included security of the building and its environs, student amenities, the library, the curriculum, the assignments, student engagement, internships and career guidance. All matters are being addressed or are under consideration. Priority has been given in 2016/2017 to strengthening the security mechanisms at the IIR and to improving the student facilities by upgrading the PG Dip/MSc and the MPhil/PhD lounges and study areas, acquiring new computers for the Computer Laboratory and completing renovations in the Library. There are seven members of the Staff/Student Liaison Committee for 2016/2017 comprising library and teaching staff, full time and part time student representatives of all the teaching programmes. For further details, see **Appendix IV**.

### **Harvard National Model United Nations (HNMUN) 2017**

As part of the Vice Chancellor's One UWI initiative, the UWI was represented from February 16<sup>th</sup> – 19<sup>th</sup> 2017 by a delegation of 16 students at the Harvard National Model United Nations (HNMUN). The team consisted of students from the IIR St. Augustine and from the Mona Campus. The IIR students were supported in their preparation by the dedicated efforts of Dr Georgina Chami, and by Miss Ekana Mc Alister who accompanied them to Boston and

assisted the UWI Mona staff member Dr Omar Hawthorne. The IIR and its students wish to record their appreciation for the support and encouragement received from the UWI Vice Chancellor and from the UWI St Augustine Principal.

Four graduate students from the IIR represented Poland and participated in the work of the Disarmament and International Security Committee (GA-DISEC) and the Special Political and Decolonization Committee (GA-SPECPOL). Students analysed and framed resolutions for two main topic areas. HNMUN is a replication of the United Nations General Assembly. It brings together over 3000 students and faculty members for colleges and universities globally and allows participants to experience and tackle challenges associated with international negotiations and diplomacy. The students from IIR St. Augustine considered their participation in the 63<sup>rd</sup> HNMUN to be extremely enriching. Working in unison with UWI Mona students reinforced their camaraderie, unity and commitment to regionalism. The IIR students hope to promote Model UN General Assemblies to a wider cross-section of the St Augustine community and involve students from different disciplines through the formation of a Campus UN Club. **(Appendix IV).**

## **Internship Programme**

Under the energetic direction of Dr Georgina Chami assisted by OJT Miss Fayrial Mohipath, the IIR has renewed its efforts to develop partnerships with external stakeholders and find suitable internship opportunities for its students. Participation in an internship programme offers many personal development, professional training and networking benefits for graduate students. Internship programmes may also be useful for the sponsoring/hosting organizations. The IIR has received favourable responses so far from eight embassies, international organizations and NGOs and expects to place some successful applicants for internships in the near future. The internship programme is envisaged as an annual Summer programme (June-August) although there may be some modification in exceptional cases. Most, if not all of these internships are tenable in Trinidad and Tobago and most are unpaid.

Discussion are ongoing with some other public and private sector actors. The IIR would be grateful if Board members would also consider using their influence and networks to identify institutional and financial opportunities to enhance the internship programme **(Appendix IV).**

## **Study Tour August 2016**

The IIR's study tours have been championed in recent years by Dr Mark Kirton who has worked tirelessly to arrange the itineraries and encourage the students in their fundraising efforts for the tours. We thank Dr Kirton for his efforts in this context. From August 14<sup>th</sup> to 21<sup>st</sup> 2016, Twenty-Six (26) IIR students accompanied by Drs. Kirton and Laguardia and Miss Ekana McAlister travelled to Cuba and Panama on a study tour. In Cuba they visited the University of Havana's Centre for Caribbean Studies and benefited from presentations on Cuba's internal transformations and international relations. They were received at the

Trinidad and Tobago Embassy, visited Mariel Port and Industrial Development Zone and several places that are of cultural and historical interest. In Panama, the students visited the Panama Canal Zone and Museum, as well as other tourist sites. There was very appreciative feedback from the participants on this trip. The IIR is currently preparing a study tour in August 2017 to Guyana and Suriname, but the tour's materialization is contingent on the economic situation, the number of students registering and students' ability to cover a portion of the costs.

### **Support afforded to MPhil/PhD students**

During 2016/2017 support has been granted to three MPhil/PhD students by the UWI Research and Development Fund to conduct fieldwork overseas or to attend conferences that are related to their thesis research. The IIR wishes to express its gratitude to the Office of Graduate Studies and Research for the support provided for these students. Additionally the IIR has used its Student Development Fund to support conference participation of some other M.Sc. and MPhil students during the academic year.

### **Diplomatic Academy of the Caribbean (DAOC)**

Miss Chinaka Nelson, Asst. Coordinator, left the DAOC in December 2016. As of 2017, the DAOC has been staffed by Dr Khellon Roach, Manager, Miss Zara Weekes-Rhyzer Project Assistant and Mr Josef Walker OJT, who will also be leaving at the end of May 2017. Between August 2016 and February 2017, the DAOC attempted to stage two training modules but these had to be postponed because of insufficient enrolment. The DAOC runs its programmes on the strict principle that they must break even or make a profit. By March 2017 under the energetic leadership of Dr Roach, the DAOC was reenergized, holding several productive activities and initiating creative measures to increase the level of participation in its training sessions. The following activities were held between March 2017 and the present:-

- A DAOC/IIR diplomatic dialogue "Cuba's Economy and Foreign Policy after the Re-establishment of Diplomatic Relations" March 15 2017. Presentations were made by retired Cuban Ambassador Dr Carlos Alzugaray Treto and Dr Ricardo Torres Perez, Associate Professor at the University of Havana.
- Training Module "Protocol and Diplomacy: A Guide for the Modern Professional" 20 – 23 March 2017, facilitated by retired Trinidadian diplomats Miss Gail Guy and Ambassador Dennis Francis and attended by a cohort of 25 participants.
- Intensive short course "Brazilian foreign policy in the 21<sup>st</sup> century" 25 – 26 April 2017, facilitated by Professor Paulo Gustavo Pellegrino Correia, Professor of International Relations and Pro-Rector for Cooperation and International Relations, Federal University of Amapa, Brazil. A cohort of 18 participants, including colleagues from The UWI Mona and the Ministry of Foreign and Caricom Affairs, Trinidad and Tobago completed this course.

- Publication of a new quarterly newsletter in March 2017 from the DAOC to raise visibility and profile, and enhance its outreach with its wide cross-section of stakeholders nationally, regionally and internationally.
- Likewise in November 2016, the IIR signed a MOU with the Instituto Matias Romero (IMR) of the Ministry of Foreign Affairs of the Government of Mexico. The aim of the MOU is to strengthen institutional cooperation by developing diplomatic training activities in areas of mutual interest. The IIR Director delivered a guest lecture by distance on CARICOM as a system of regional cooperation to the class of junior diplomats at the IMR on April 25 2017 and this will soon be reciprocated with a lecture by the IMR staff to students of the IIR and the DAOC.
- The Director of the IIR also delivered a guest lecture entitled “CARICOM countries experiences of South-South Cooperation in the 21<sup>st</sup> Century: exchanges with Cuba and Venezuela” to the students of the Cuban Instituto Superior de Relaciones Internacionales (ISRI) with which the IIR also has a MOU, in December 2016. It is hoped that there will also be reciprocal forms of cooperation in diplomatic training between ISRI and the DAOC in the future.
- 

#### **Upcoming DAOC activities June – July 2017:-**

- Summer Executive Programme for Young Professionals: Two sessions on “Protocol, Diplomacy and Business Etiquette 101” in June 2017, aimed at youth groups and students. The response has been encouraging, with enrolment targets already practically met.
- Training module “The Art of Corporate and Diplomatic Communication” June 27 – 30 2017. This will be facilitated by Ms Sharon Welsh, US based Communications Consultant and Adjunct Professor, Georgetown University.
- The DAOC will also launch its new website by the end of June 2017 for more effective communication with its stakeholders across the region.

The DAOC continues to hold discussions with a number of partners concerning the scheduling of new diplomatic dialogues, and is deepening its engagement with partner institutions on other types of diplomatic and technical training. For further details on the DAOC, see **Appendix VI**.

## **IIR RESEARCH PROJECTS**

### **1. CCRON**

In 2014 the IIR concluded a MOU with UNICEF to establish a regional observatory as a mechanism for engagement with CARICOM member states to, among other things, monitor and support compliance with the Convention on Children’s Rights. The MOU on which CCRON was based expired in 2016. Ms. Roberta Clarke from UN Women is currently Visiting

Research Fellow at the IIR and she has been assisting with revamping the CCRON project. An Advisory Committee has been constituted, consisting of the IIR, Caribbean Centre for the Development of Children, the Institute of Gender Studies Regional HQ and IGDS St Augustine, URAP from the UWI Faculties of Law, SALISES Mona and UNICEF and the membership is being expanded to include various other regional universities and policy observatories. CCRON will now function as a network with the IIR as its secretariat. Principles to underpin and structure the cooperation among the partners have been agreed on. Currently its work includes a regional review of Caribbean reports to the CRC Committee which is being done by Ms Clarke with some research assistance. SALISES Mona and CCRON are collaborating on the preparation of a special issue of the CJIRD on Children's Rights for publication by the end of 2017. The IIR will also collaborate with SALISES Mona on the holding of the 2018 Caribbean Child Research Conference in Trinidad. Finally, collaborative work is starting on the design of a cross-faculty course on Children's Rights. The IIR records its appreciation for the painstaking work of Roberta Clarke to reignite and relaunch the CCRON on a more sustainable footing and looks forward to working with her for the coming academic year **(Appendix VII)**.

## **2 and 3. EU-LAC Projects**

In December 2015 the IIR won a grant of 21,000 Euros for an EULAC Foundation project to conduct research on the Caribbean in the EU-CELAC strategic partnership. The research team for this project has been led by Dr Annita Montoute with the other members being Professor Andy Knight, Dr Jacqueline Laguardia, Dr Dave Seerattan and Dr Debbie Mohammed. The research attempts to answer the broad question of how the Caribbean's participation in CELAC can be strengthened to boost both CELAC and the EU-CELAC relationship. The second revised version of the final study was submitted to the EU-LAC Foundation in February 2016. The team leader was invited by the CARIFORUM Directorate, in consultation with the EULAC Foundation, to make a presentation of the report's findings at the CARIFORUM Retreat and Consultation in Jamaica in March 2017.

The IIR contributes to another EULAC Foundation Project entitled the EULAC Focus Project which involves a consortium of 19 European and LAC universities and centres examining EU-LAC cooperation across various sectors. UWI's participation in Work Programme Five on the Social Dimension of EU-LAC Cooperation is led by Professor Jessica Byron working in collaboration with SALISES Mona colleagues Professor Aldrie Henry-Lee, Dr Terri-Ann Gilbert-Roberts and research assistants. This project runs from 2016 – 2018 and the grant allocated to their part of Work Package Five is approximately 17,000 Euros.

## **4. Project "Changing Cuba-US Relations: What Implications for CARICOM States?"**

This study is supported largely by the UWI Research and Development Fund and the in-house resources of the IIR and the researchers, Drs Mohammed, Laguardia, Chami and Montoute. It is intended to examine the responses of the US, Cuba and the CARICOM to the

new dynamic of US-Cuba relations and explore the potential areas for enhancing relations between CARICOM and Cuba. The project is ongoing.

## EVENTS 2016 – 2017 AND DISTINGUISHED VISITORS TO THE IIR

The IIR hosted a large number of seminars, guest lectures and diplomatic dialogues in collaboration with the DAOC which are listed below:-

- September 12 2016 - Farewell seminar by outgoing Visiting Research Fellow Dr. Teruyuki Tsuji “Moved by Mary: Inspiration and Seduction for the Construction of Religions in Colonial Trinidad”.
- September 14 2016 – Diplomatic dialogue by H.E. Ambassador Nikolay Smirnov of Russia “ Russia in a changing global and hemispheric landscape”.
- October 12 2016, Diplomatic dialogue on Small States Multilateral Diplomacy by former Ambassador of Antigua and Barbuda Miss Debra-Mae Lovell.
- November 7 2016, diplomatic dialogue with H.E. Ambassador Paulo Traballi Bozzi of Brazil, “Brazil’s Engagement with the Caribbean”.
- November 8 2016 – Roundtable discussions between the German ambassadors of the Caribbean region and a selection of UWI academics from St Augustine, Mona and Cave Hill.
- November 10 2016 – seminar delivered by Professor Antonio Romero, Mrs Milagros Martinez and two other colleagues from the University of Havana on Cuba’s Changing Economy and Society.
- November 15 2016 – Seminar delivered by Professors Paulo Correia and Yuri Cavlak of the federal University of Amapa on Brazilian Foreign Policy and on the historical relationship between Brazil and French Guyane.
- February 16 2017 – Professor Mike Smith, former UN Assistant Secretary-General, “Stopping Terrorism: How the United Nations is contributing to the Global Effort”.
- March 6 2017 – Lecture by H.E. Chandradath Singh, Former High Commissioner of Trinidad and Tobago to India and Ambassador to China, “The Relations of China and India with the Caribbean: Diplomatic Manoeuvrings in a Changing World”.
- March 13 2017 – Miss Michele Lowe CARICOM OTN and UWI Mona, presentation on international negotiations to graduate diplomacy class.
- March 10 2017 – Guest lecture on Africa in a New Era of Globalization by former IIR Director Professor Tim Shaw.
- March 15 2017 – IIR/DAOC Diplomatic Dialogue with Cuban scholars.

- March 28 2017 – Seminar entitled “Gender, Culture and Power: Change, Persistence and resistance” presenters Ms. Roberta Clarke, Deputy Principal Professor Rhoda Reddock and Dr Gabrielle Hosein, Director of the IGDS St Augustine.
- April 24 2017 – Dr Natalie Dietrich-Jones UWI Mona, special seminar for students “Work it! Tips and points for working in the international development sector”.

## **IIR Workshops and Conferences**

The IIR hosted two very significant workshops this academic year. The first was the facilitation of a Future Threat Assessment workshop for the Integrated Threat Assessment Centre of the National Security Unit in the Office of the Prime Minister, February 6 – 7 2017. The workshop had approximately 30 participants and was deemed to be highly successful by its organizers.

The second workshop was a joint effort by the IIR and colleagues from the University of Havana’s Centre for Caribbean Studies, held on March 13 2017. The theme was “Cuba-US Relations in the New Environment: Possible Implications for the Caribbean”. Approximately 30 persons participated, including three colleagues from the University of Havana, Ambassador Carlos Alzugaray, Mrs Milagros Martinez and Dr Ricardo Torres, officials from the Ministry of Foreign and CARICOM Affairs, the Ministry of Trade, the private sector, trade unionists and civil society representatives, members of the university community from UWI STA, UWI Mona and Cave Hill, the OECS and CARICOM Secretariats.

## **Other Events**

### **Signing of MOUs**

On November 2 2016, the Principal of the UWI St Augustine and H.E. Ambassador Socorro Flores Liera, Secretary of Foreign Affairs of Mexico signed a five year MOU between the IIR and the Instituto Matias Romero, Diplomatic Academy of the Ministry of Foreign Affairs of Mexico. The two institutes have already embarked on concretizing their cooperation. In May 2017, a MOU was concluded between the IIR and the organization of Eastern Caribbean States which should lead to greater collaboration in future. The IIR has a number of other MOUs and is working to expand its cooperation agenda with the correspondent institutions in China, Cuba and Argentina among others.

### **Conclusion of the 50th anniversary celebrations**

The IIR’s 50<sup>th</sup> anniversary celebration concluded in fine style with three final events. In Havana Cuba in December 2016, at the annual conference of the University of Havana’s Caribbean Studies Centre, the IIR received a special citation from the University of Havana’s Catedra del Caribe. The IIR also presented a panel at the conference on the history and contribution of the Institute, one which featured a video of various alumni speaking about

the IIR's impact on their professional and intellectual development. On February 15 2017, authors Mark Kirton and Khellon Roach launched the commemorative history book of the IIR that they had compiled. The launch was very well attended and many copies of the book have already been purchased as well as distributed to the IIR's large circle of friends and well-wishers. Finally, on May 12 2017, the IIR held a retirement luncheon in honour of Mrs Marilyn Ramon-Fortune and Dr Mark Kirton. A significant feature of this very pleasant event was the presentation of long service awards to ten staff members.

## DISTINGUISHED VISITORS

The IIR has in 2016/2017 hosted a long list of distinguished visitors which include many ambassadors and members of the diplomatic corps, retired ambassadors, officials of international and regional organizations and university academics. See Appendix XI.

## OVERVIEW

The Institute of International Relations at The University of the West Indies is a regional, autonomous academic institution at the St. Augustine Campus, with associate fellows at the Mona and Cave Hill Campuses, and within other organizations. Since its founding in 1966, the Institute has been dedicated to the conduct of advanced research and teaching concerning the international challenges of the contemporary world, with special emphasis upon the Caribbean and Latin American regions. As a vital part of the infrastructure for its teaching and research, the Institute has developed a Library that constitutes the prime information resource in the world, regarding the international relations of the Caribbean. The Institute of International Relations meets related regional and national human resource development needs by offering short intensive modular training programs, for Foreign Ministry as well as private sector personnel. The Institute also offers international policy research and advisory services, and business environment assessment consultancies.

## MISSION OF THE INSTITUTE

The mission of the Institute of International Relations is to enhance understanding of Caribbean international relations, applying multidisciplinary perspectives, while contributing to related regional and national human resource development needs. The Institute houses the most comprehensive collection of information resources in the world on the international relations of the Caribbean. The Institute of International Relations offers excellent research, teaching and consultative assistance to all stakeholders. The Institute organizes, sponsors or co- sponsors workshops, conferences and seminars relevant to the international challenges of the region, and publishes the *Caribbean Journal of International Relations and Diplomacy*.

## VISION OF THE INSTITUTE

The Institute of International Relations will bring the expertise and energies of all international relations academic staff within The University of the West Indies, as well as those of selected Associate Fellows located elsewhere, to bear effectively upon the needs of the Caribbean region's public and private sectors for excellent research, teaching, consultancy and training, concerning the region's international challenge and opportunities, within multidisciplinary fields ranging from finance, business and management to politics, history, economics, education, and law.

## GOVERNANCE OF THE INSTITUTE

The governance of the Institute, chaired by the Vice Chancellor, is vested in the Board of the Institute. The management of the Institute rests with the Director, who is responsible to the Board for the proper discharge of his functions.

# APPENDIX I: STAFF

## ACADEMIC STAFF

### DIRECTOR

Professor Jessica Byron was appointed Director, Institute of International Relations with effect from 1<sup>st</sup> August, 2016

## ACADEMIC STAFF LISTING

### **Dr. Marlon Anatol-** Lecturer

B.Sc. (Hons) Applied Sociology, Post Graduate Diploma (Hons), International Relations; M.Sc. International Relations; Ph.D. [International Relations, Trade and Development]; The University West Indies.

### **Professor Jessica Byron-** Director

B.A. French and Spanish (First Class Hons.), UWI Cave Hill, Barbados, June 1978; Postgraduate Diploma International Relations, Institute of International Relations, UWI, St. Augustine, Trinidad, June 1979; Ph.D. Political Science (International Relations), Graduate Institute of International Studies, University of Geneva, Switzerland, 1990.

### **Dr. Georgina Chami,** Research Fellow

BA The UWI; PG Dip Int'l Rel., The UWI; M.Sc. Int'l Rel., The UWI; Ph.D. Int'l Rel., The UWI; Certificate in University Teaching and Learning, The UWI.

### **Mrs. Cherill Farrell,** Librarian

BA; PG Dip, (Library and Information Studies), The University of the West Indies.

### **Dr. Raymond Mark Kirton,** Senior Lecturer

BA, University of Guyana; M.Sc., Georgetown University Washington, D.C., Diploma, (Iberian Studies), University of Lisbon; Ph.D. (Latin American Studies), University of Texas, Austin.

**Dr. Jacqueline Laguardia Martínez, Lecturer**

BA; M.Sc., Universidad de La Habana; M.Sc., Université a'Auvergne; Ph.D., Universidad de La Habana

**Dr. Debbie Mohammed, Senior Lecturer**

BA; Dip. (Int'l Rel.) The UWI; Dipl. (Info. Tech and Dip), Malta; M.Sc. (Int'l. Rel.) The UWI; MA (Public Ad) Carleton; Ph.D. (Int'l Rel.), The University of the West Indies.

**Dr. Annita Montoute, Lecturer**

BA (History and Sociology); Cert. (Education), Sir Arthur Lewis Community College; PG Dip. (Dist. Int'l Rel.), The UWI; Ph.D. (Int'l Rel.), The University of the West Indies

**Professor Ramesh Ramsaran, Professor Emeritus**

B.Sc., M.Sc., Ph.D. (Economics), The University of the West Indies

**Dr. Michelle Scobie, Lecturer**

LLB (Hons.); LEC; Dip. (Hons. Int'l Rel.); Ph.D., The University of the West Indies

**Dr. Dave Seerattan, Lecturer**

M.Sc. (Economics), The University of the West Indies; Ph.D. (Economics), Brunel University

**HONORARY SENIOR RESEARCH FELLOWS**

**Dr. Rosina Wiltshire** – Ph.D. (1978-1988)

**Prof. Anthony Bryan** – Professor (Director 1980-1991)

**Dr. Anthony Peter Gonzales** – Ph.D. (Acting Director 2000-2003, 2011/2012)

**Mr. Anselm Francis** – LLB, LLM, Lond. (Acting Director 1997-2000 & 2006-2007)

**Professor W. Andy Knight** – PhD-(Director 2013-2015)

## ACADEMIC STAFF PROFILES

### Dr. Marlon Anatol

Dr. Marlon Anatol has lectured at the Institute of International Relations for many years and holds an Honors Degree in Applied Sociology and a Ph.D. in International Relations, specializing in Theory and Methodology and Research. In addition to being a Research Specialist, Dr. Anatol is also a Trade Specialist with an acute and vast knowledge and experience in regional trade issues.

He is also the Managing Director of The Anatol Institute of Research and Social Sciences (TAIRASS) a dynamic research consultancy based in Trinidad and Tobago, but practicing around the Caribbean region. The Institute conducts social, market intelligence and political surveys and related research in the Caribbean. Its scope of solutions includes the design and management of political, economic and social and market research projects in the Caribbean, for various clients who range from multi-national corporations, governments, regional firms, conglomerates, and private enterprises. TAIRASS provides insightful and intellectually driven research solutions that cater to a range of activities including areas of trade, citizen safety & security, development, youth, integration, migration and education.

### Courses Taught

- INRL 6001: Advanced Theory and Methodology: Globalization and Development
- INRL 5008: Theory and Methodology of International Relations

### Students under Supervision

*Main Supervisor, M.Sc.*

- Denniell Alexander
- Liselle De Boulet
- Aleksei Henry

## Professor Jessica Byron

Professor Jessica Byron is Director of the Institute for International Relations, UWI St. Augustine as of August 1 2016. Previously, she was a Professorial Fellow for 2015 - 2016 in the UWI Mona Sir Arthur Lewis Institute of Social and Economic Studies (SALISES). Her discipline is International Relations and she is the former Head of the Department of Government, University of the West Indies, Mona, Jamaica 2010 - 2013. She is also former UWI Coordinator of a tripartite B.Sc. /M.Sc. programme in Politics and International Cooperation involving the UWI, Universite Antilles-Guyane and the University of Bordeaux IV. She serves as Visiting Lecturer in the graduate programme on International and Comparative Politics at the Universite Antilles-Guyane and is a member of the CLACSO Working Group on Crisis, Response and Alternatives in the Caribbean. Her research interests include Caribbean and Latin American regionalism and small states/societies in the global political economy. She was the Caribbean convenor on the Executive Committee of a research and advocacy programme "Building Global Democracy" ([www.bgd.org](http://www.bgd.org)) based at the University of Warwick 2008 - 2012.

### Courses Taught

- INRL 5006: International Relations of Latin America

### Expertise

- Latin American/Caribbean Politics & Foreign Policy
- Global Governance/ Multilateralism Comparative Regionalisms

### Students under Supervision

*Main Supervisor, M.Phil./Ph.D.*

- Anand Munessar (MPhil)
- Latoyaa Roberts (MPhil)

*Supervisory Committee, MPhil/PhD*

- Ornal Barman (PhD)
- Joel Richards (MPhil)
- Samantha Allahar

*Main Supervisor, M.Sc.*

- Andrew Lavia
- Magdalene Reyes

## **Dr. Georgina Chami**

Georgina Chami joined the Institute in 2014 as a Research Fellow. Before taking up this post, she lectured at the undergraduate level in the International Relations Unit, Department of Behavioural Sciences. She was the former Coordinator of the Caribbean Child Rights Observatory Network (CCRON) established in 2014 to monitor and analyse the rights of children within the Caribbean region. She was the recipient of the Central America/Caribbean Fulbright Visiting Scholars Program in 2010 and pursued research at Nova Southeastern University, Florida. Presently, she lectures International Diplomacy at the Diploma and Masters levels.

### **Courses Taught**

- INRL 6008: Contemporary International Diplomacy
- INRL 5009: Theory and Practice of Diplomacy

### **Expertise**

- Peace and security
- International Organizations
- Global Governance

### **Students under supervision**

Main Supervisor, MPhil/PhD

- Candia James (MPhil)
- Mariana Hezekiah (MPhil)

*Supervisory Committee, MPhil/PhD*

- Vijay Chattu (Ph.D.)

Main Supervisor, M.Sc.

- Sheena Ali
- Kareem Mohammed
- Rhonda Burnett
- Thara Gabriel
- Peaches Roach

## **Dr. Raymond Mark Kirton**

Mark Kirton, a Senior Lecturer, assumed duties as the Acting Director of IIR on January 1, 2016. Born in Guyana, he was Dean, Faculty of Social Sciences at the University of Guyana and has lectured at the University of Florida, The Anton de Kom University of Suriname and the University of Texas at Austin, U.S.A. Immersed in Guyanese culture he remains a regionalist as well, and relishes the CSME's potential for positive impact on the Caribbean.

### **Expertise**

- Foreign policy making in Latin America and the Caribbean,
- Citizen security in the hemisphere
- Contemporary regional integration initiatives

### **Awards**

- Government of Trinidad/UWI Research Award – “Promoting Regional Integration: Latin America and the Caribbean in a changing global environment”

### **Students under Supervision**

#### *Main Supervisor, MPhil/PhD*

- Ornal Barman (Ph.D.)
- Clement Henry (Ph.D.)
- Ashaki Dore (Ph.D.)
- Kai-Ann Skeete (Ph.D.)
- Oliver Hinckson (MPhil)
- Ruben Martoredjo (Ph.D.)
- Roxanne Jack-Neemah (MPhil)
- Floyd Levi (MPhil)

#### *Supervisory Committee, MPhil/PhD*

- Mariana Hezekiah
- Faies Jafar

#### *Main Supervisor, M.Sc.*

- Whitney Hillaire
- Chantal Laing
- Khaliq Muhammad

## **Dr. Jacqueline Laguardia Martínez**

Jacqueline Laguardia Martínez majored in Economics, History and Cultural Studies at the University of Havana. Dr. Laguardia Martínez's work experience includes being an Associate Professor at the University of Havana (Economic History and International Economy) and Researcher Associate at the Cuban Institute for Cultural Research "Juan Marinello", where she conducted research on cultural economy and creative industries, especially the Cuban publishing industry. She was also the founder and first Director of the Cuban Observatory for Books and Reading at the Cuban Book Institute. Currently Dr. Laguardia Martínez is a Lecturer at the Institute of International Relations at The UWI, St. Augustine where she specializes in International Relations of the Caribbean, specifically Cuba's relations within the Caribbean region. She has participated in various academic events in Cuba, United States, Canada, Mexico, Colombia, Brazil, among other nations. She has several publications in Cuban and international journals, as well as contributions in books published in Cuba and other Latin American countries.

### **Courses Taught**

- INRL 5004: International Relations of the Caribbean
- INRL 6006: Small States in the Global System

### **Languages**

- Spanish: Mother tongue
- English: Fluent
- French: Fluent

### **Expertise**

- Cuba – CARICOM Relations
- Cuba-US Relations
- Latin American and Caribbean Relations
- Small Islands Developing States (SIDS)
- Climate Change and Sustainable Development
- Cultural Industries

### **Students under Supervision**

*Main Supervisor, MPhil/PhD*

- Avernell Romeo
- Samantha Allahar

*Supervisory Committee, MPhil/PhD*

- Nikita Pardesi (PhD)
- Marlon Bascombe (MPhil)
- Lisa Gordon (MPhil)
- Callixtus Joseph (MPhil)
- Amanda Ramlogan (MPhil)

*Main Supervisor, M.Sc.*

- Christie Borely
- Armika Persad
- Latoya Smith

## **Dr. Debbie Mohammed**

Dr. Debbie A. Mohammed Lectures International Trade at the Institute of International Relations, UWI, St Augustine and the Trade component of the Trade, Logistics and Procurement MBA at the Arthur Lok Jack Graduate School of Business. Her publications in the area of Caribbean trade and development issues include a book on competitiveness, several articles published in academic journals and chapters in books.

### **Courses Taught**

- INRL 5007: International Trade and Economic Development
- INRL 6004: International Trade, Development and Global Integration

### **Expertise**

- Economic Development and Regional Economic Integration
- Product Diversification, market expansion
- CARICOM-China Economic Relations
- Economic Diversification Policies, Competitiveness and Firm Strategies
- Renewable Energy and Economic Growth
- Governance, democracy and economic development

### **Students under Supervision**

*Main Supervisor, MPhil/PhD*

- Alexander Gittens (MPhil)

*Supervisory Committee, MPhil/PhD*

- Nikita Pardesi (PhD)
- Ricky Ramnarine (PhD)
- Jo Francis (MPhil)
- Natasha Lalla (MPhil)

## **Dr. Annita Montoute**

Annita Montoute first worked at the Institute of International Relations (IIR) in 2008 as a Research Assistant. She became an Assistant Lecturer in 2009 and Lecturer in 2010. In 2012, she was a Research Fellow at the European Centre for Development Policy Management (ECDPM) – a highly regarded Think Tank by both European and ACP governments – which conducts research on topics relating to the African Caribbean and Pacific (ACP) Group and the European Union (EU) relations. She has also collaborated with other international as well as regional organisations, including, the German Marshall Fund of the United States, Project Ploughshares, the Centre for Conflict Resolution (CCR), the Caribbean Policy Development Centre (CPDC), and the Coalition for Development and the Reduction of Armed Violence (CDRAV). Dr. Montoute has been linking her work to policy and practice through her work with civil society organizations and think tanks at the national, regional and international levels and by extension networking the IIR to the policy arena at various levels. She has taught International Relations of the Caribbean, Theory and Methodology of International Relations, International History and Politics, Global Governance and Multilateralism and Political Economy of International Development and Organisation. She was instrumental in advancing student career development, notably through the IIR Mentorship Programme which she pioneered. She currently serves as the faculty representative on the Student – Staff Liaison Committee.

### **Courses Taught**

- INRL 5005: Political Economy of International Development and Organisation;
- INRL 6006: Multilateralism and Global Governance

### **Expertise**

- Civil Society
  - Civil society in global governance
  - Civil society in trade policy and the development process
  - Civil society response to globalisation
- Relations between the African Caribbean and Pacific (ACP) Group and the European Union
  - The future of the ACP – EU relationship after Cotonou
  - The future of ACP group post 2020
- Rising Powers
  - Rising powers and global governance
  - Rising powers in the Caribbean
  - China in the Caribbean

- Peace and Security
  - Private security
  - Security and development
  - Human security

## **Students under Supervision**

*Main Supervisor, M.Phil. / Ph.D.*

- Marlon Bascombe (MPhil)
- Joel Richards (MPhil)
- Richard Lynch (MPhil)
- Callixtus Joseph (MPhil)

*Supervisory Committee, MPhil/Ph.D.*

- Nikita Pardesi (MPhil)
- Samantha Allahar (MPhil)

*Main Supervisor, M.Sc.*

- Renelle Boodoo
- Jeneil Pilgrim

## Dr. Michelle Scobie

Michelle Scobie is an attorney at law with practice in Trinidad and Tobago and Venezuela. She has lectured International Law, Global Environmental Governance and International Economic Law courses. Her present research includes global and regional environmental governance trends and challenges, especially in relation to institutional architectures, climate change, marine governance, private governance, environmental ethics and trade and environment issues. She is a member of the Network on Accountability in Global Environmental Governance, the Caribbean Studies Association, the International Studies Association and The University of the West Indies Oceans Governance Network. She is a Research Fellow and the Regional Research Fellow Coordinator for the Earth System Governance Research Project for the Caribbean Region. She has served as a Senior Economic Policy Analyst with the Ministry of Finance of the Government of Trinidad and Tobago and as the first Corporate Secretary of the Trinidad and Tobago Heritage and Stabilisation Fund.

***Dr. Scobie is currently on secondment to the Sir Arthur Lewis Institute of Social and Economic Studies.***

### Expertise

- Global and Regional Environmental Governance
  - including climate change impacts on governance and development, marine governance, fisheries governance, biodiversity and regional frameworks, environmental justice and environmental security
  - the competing concepts/issues (development, common but differentiated responsibilities, stewardship, international commitments and moral suasion) facing domestic decision makers and global environmental groups
  - the architecture of environmental governance in the Caribbean and the extent to which global debates have resonated, supported or strengthened the institutionalization of global environmental norms
  - issues of environmental justice as they intersect with other norms of inter and intra-generational equity for developing states
  - tourism and energy in environmental governance
  - Accountability and environmental governance.
- International Law
  - Subjects of international law: the non-state sector's legal responsibilities (individuals and criminal justice, Transnational corporations and corporate social responsibility)
  - International Environmental Law

- Law and ethics- perspectives of developing states
- Legal Implications of declaring the Caribbean Sea a Special Area in the context of sustainable development- Caribbean Sea Initiative of the Association of Caribbean States
- International Economic Law
  - Trade and the Environment
  - Intellectual property and developing states
  - Trade and sustainable development
  - International economic law and the Environment- trade and development challenges for SIDS

### **Students under Supervision**

*Main Supervisor, MPhil/PhD*

- Dinah Hippolyte (PhD)

*Supervisory Committee, MPhil/PhD*

- Ricky Ramnarine (Ph.D.)
- Amanda Ramdeen (MPhil)

## **Dr. Dave Seerattan**

Dave Seerattan obtained his Ph.D. in Economics from Brunel University, London, UK, with a specialization in Foreign Exchange Markets. He holds Master of Science and Bachelor of Science degrees in Economics from the University of the West Indies. Dr. Seerattan joined the Institute of International Relations as a Lecturer in 2014.

### **Courses Taught**

- INRL 5003: International Money and Finance
- INRL 6002: Selected Policy Issues in Money and Finance

### **Expertise**

- Financial Regulation and Reform
- Tax Reform and Financial Development
- Monetary Policy
- Efficiency of Government Expenditure in the Caribbean
- Financing Risk Assessment in the Caribbean
- Management of Budgetary Processes in the Caribbean

### **Students under Supervision**

#### *Main Supervisor, MPhil/PhD*

- Natasha Lalla (MPhil)

#### *Supervisory Committee, MPhil/PhD*

- Lisa Gordon (MPhil)

#### *Supervisor, MSc*

- Kara Fortune
- Kabeerah Khan
- Patrina Mahabir
- Zwena Carrington
- Tamica Marcelle
- Jamell Modeste
- Yolande Wilkinson

## MEMBERSHIPS – CAMPUS, NATIONAL, REGIONAL OR INTERNATIONAL BODIES

### J. Byron

- Member-International Studies Association (ISA)
- Member-Latin American Studies Association
- Member-Caribbean Studies Association (CSA)
- Coordinadora Red de Investigacion Economica y Social (CRIES)
- Member-CLASCO working group responses and alternatives in the greater Caribbean.
- International Editorial Board Member and Deputy Editor of Small States and Territories

### G. Chami

- Member, Habitat for Humanity
- Patron of Queen's Hall
- Member, Global Studies Community
- Member, United Nations Association of Trinidad & Tobago
- Postgraduate Conference Committee – Department of Behavioural Sciences, Faculty of Social Sciences, UWI.

### R. M. Kirton

- Member, Organization of American States Electoral Observation Missions in Caribbean States.
- Reviewer of Citizen Security Programme for government of Guyana/ Inter-American Development Bank Project.
- Member, Caribbean Studies Association
- Member, Latin American Studies Association

### J. Laguardia Martínez

- Member of the Chair of Caribbean Studies 'Norman Girvan' (Cátedra de Estudios del Caribe 'Norman Girvan'), University of Havana, Cuba
- Regional Coordinator of the Working Group *Respuestas y Alternativas en el Gran Caribe* of the Consejo Latinoamericano de Ciencias Sociales (CLACSO), 2016 – 2019.
- Member of the Latin American Studies Association (LASA)
- Academic Member of the Athens Institute for Education and Research (ATINER)
- Member of the Cuba Research Forum, University of Nottingham, UK
- Member of the Editorial Board of *Revista Mexicana del Caribe*, Universidad de Quintana Roo, Mexico (2017 -)
- Member of the Editorial Board of *Revista Anales del Caribe*, Casa de las Américas, Havana, Cuba (2017 -)
- Member of the Editorial Board of *Revista Killkana Sociales*, Universidad Católica de Cuenca, Cuenca, Ecuador (2017 -)

#### **D. Mohammed**

- Member, European Union-Latin America and the Caribbean (EU-LAC) Academic Council for the period 2013 to 2015. Reappointed 2016-2018.
- Member, Committee on the Status of Women (CSW) International Studies Association 2016-2018.
- Member, International Relations Disciplinary Group –Faculty of Social Sciences (FSS) Cross Campus Conference.
- Member, Organizing Committee Caribbean Centre *for* Competitiveness.
- Member, Steering Committee-Trinidad and Tobago Extractive Industries Transparency Initiative (TTEITI).
- Member, Trinidad and Tobago Transparency Institute (TTTI)
- UWI Representative on the Business and Labour Advisory Committee (BLAC) of the CSME-Trinidad & Tobago.
- UWI Representative - Technical Coordinating Committee (TCC) Ministry of Trade, Industry and Investment.
- UWI Representative -Trade Related Issues (TRI) Sub Committee - Ministry of Trade, Industry and Investment.
- Member, Global South Caucus of the International Studies Association.
- Member, Academic Council of the United Nations (ACUNS).
- Member, Caribbean Studies Association (CSA).
- Member, Economics Association of Trinidad and Tobago
- Member, Trinidad and Tobago Chamber of Industry and Commerce – Trade Negotiation Unit.
- Member, Caribbean Development Bank (CDB) Research Support Group on the CSME
- Member, CDB- Research Group on Knowledge Management.

#### **A. Montoute**

- Member, International Studies Association (ISA)
- Member, Caribbean Studies Association (CSA)
- Member, Sir Arthur Lewis Institute of Social and Economic Studies (SALISES) Regional Integration Cluster
- IIR Staff Student Liaison Committee (Faculty Representative).
- Faculty Advisor, Dominica Disaster Relief Fundraising Initiative and the Caribbean Treasure Trust (permanent IIR student led initiative for Disaster Relief).

## **M. Scobie**

- Member, Caribbean Studies Association
- Member, International Studies Association
- Research Fellow: Earth System Governance Research Project  
<http://www.earthsystemgovernance.org/people/person/michelle-scobie>
- Regional Research Fellow Coordinator for the Earth System Governance Research Project for the Caribbean Region: Earth System Governance Research Project-  
<http://www.earthsystemgovernance.org/people/person/michelle-scobie>
- Member, UWI Network on Caribbean Regional Sea Governance- to support the work of the Association of Caribbean States' Caribbean Sea Initiative
- Project Coordinator: Projects in Education Ltd. (Non-profit organisation fostering women's development in Trinidad and Tobago) and responsible for one of UWI's most long standing mentorship programs SUMMON - Recipient of the 2012 Excellence in UWI life award.

## **D. Seerattan**

- Member, Regional Financial Stability Coordination Council (RFSCC).
- Member, American Economic Association.
- Member, Central Bank of Barbados Research Review Panel.
- Member, Project Team for the IADB Project on Financial Risk Assessment in an Integrating Region: The Caribbean.
- Assistant Editor, Journal of Business Finance and Economics in Emerging Economies.

## APPOINTMENTS/PROMOTIONS

### Full-Time Academic Staff

**Professor Jessica Byron** – appointed as Director, Institute of International Relations – 1<sup>st</sup> August, 2016 to 31<sup>st</sup> July, 2019.

**Mr. Anselm Francis** – temporary appointment as Lecturer (International Law) for period 1<sup>st</sup> August, 2016 to 31<sup>st</sup> July, 2017.

### Part-Time Academic Staff

**Dr. Godfrey St. Bernard**- Part-Time Senior Lecturer (INRL 6020 – Research Methods and Proposal Writing in Semester I, Academic Year 2016/2017

**Dr. Ana Teresa Ronero**- Part-Time Senior Lecturer – INRL 5001 - International History and Politics in Semester II, Academic Year 2016/2017

### Research Assistants

**Ms. Lynelle Clarke** extension of appointment as Part-Time Research Assistant from 1<sup>st</sup> August, 2016 to 31<sup>st</sup> December, 2016.

### Specially Contracted Staff

**Ms. Chinaka Nelson** – extension of non-established post of Assistant Coordinator, DAOC to 17<sup>th</sup> March, 2017.

### Visiting Fellows

**Ms. Roberta Clarke** –Visiting Fellowship from 1<sup>st</sup> August, 2016 to 31<sup>st</sup> July, 2017

**Ms. Elizabeth Solomon** – Extension of Visiting Fellowship from 1<sup>st</sup> August, 2016 to 31<sup>st</sup> July, 2017

## On the Job Trainees

TRAINEE ID	NAME	START DATE	TERMINATION OR END DATE	POSITION	SUPERVISOR
NIBR 177471	Bridgelalsingh, Nirmala	18-Jul-16	30-Mar-17	Research Assistant	Dr. Annita Montoute
MADI 177907	Diaz, Marissa	01-Sep-16	30-Aug-18	Research Assistant	Dr. Debbie Mohammed
STHA 133760	Haynes, Stefan	12-Sep-16	18-Apr-17	Research Assistant	Dr. Marlon Anatol
YEHE 146041	Heller, Yentil	02-Aug-16	01-Aug-18	Library Assistant	Cherill Farrell
FAMO 075364	Mohipath, Fayrial	18-Apr-16	06-Oct-17	Research Assistant	Mr. Anselm Francis
SIPH 166249	Phagoo, Simone	21-Mar-16	15-Mar-18	Research Assistant	Dr. Mark Kirton
ANPH 163326	Phillips-Spencer, Anthony	21-Mar-16	15-Mar-18	Research Assistant	Professor Jessica Byron
JOWA 167001	Walker, Josef	21-Mar-16	31-May-18	Research Assistant	Dr. Mark Kirton

## Leave

***Cherill Farrell***, Librarian was granted no pay leave from 1<sup>st</sup> October, 2016 to 30<sup>th</sup> November, 2016

***Dr. Mark Kirton***, Senior Lecturer received approval to proceed on full study leave from 1<sup>st</sup> January, 2017.

***Dr. Michelle Scobie***, continued a two-year secondment period from 2015/2016 and 2016/2017 with the Sir Arthur Lewis Institute of Social and Economic Studies. Approval has been granted for one year's sabbatical leave for academic year 2017/2018.

## Retirement

***Dr. Raymond Mark Kirton*** – Senior Lecturer, Institute of International Relations retires on 31<sup>st</sup> July, 2017.

## ADMINISTRATIVE, TECHNICAL AND SUPPORT STAFF

### Appointments/Promotions

**Miss Kemi Burgen** – permanent appointed as Clerical Assistant III, Grade 6 with effect from 1<sup>st</sup> February, 2016.

**Ms. Ekana Mc Alister** – lateral transfer from the post of Senior Secretary, Grade 9 to Administrative Assistant with effect from 11<sup>th</sup> May, 2017.

**Mrs. Marilyn Ramon-Fortuné**– Post-Retirement Contract as Administrative Assistant, Institute of International Relations from 9<sup>th</sup> January, 2017 to 10<sup>th</sup> May, 2017.

### Special No-Pay Leave

**Miss Kemi Burgen**, Clerical Assistant III proceeded on two years no-pay leave from August, 2016 to December, 2018 to pursue further academic studies.

### Retirement

**Mrs. Marilyn Ramon-Fortune**– Senior Administrative Assistant, Institute of International Relations retired on 18<sup>th</sup> December, 2016.

## STAFF TRAINING AND DEVELOPMENT

Training courses pursued by ATS Staff during the period August 1, 2016 to July 31, 2017.

Name	Post	Course Name	Start Date	End Date
Joseph, Liu	Grade 5 Clerical Assistant II	F3 Financial Accounting F4 Corporate and Business Law, School of Accountancy	1-Aug-2016	16-Dec-2017
Mc Alister, Ekana	Grade 9 Senior Secretary	MSc in Strategic Leadership and Management	1-Sep-2015	In progress.
Maloney, John	Grade 6, Technical Assistant	Advanced Computer Maintenance and Networking	5-Nov-2016	19-Mar-2017
Melville, Carrill	Grade 5 Library Assistant 11	Train the Trainer with Emotional Intelligence	17-Nov-2016	19-Nov-2016
Modeste, Harriett	Grade 2 Office Assistant	The Professional Certificate in Office Administration, School of Business and Computer Science	23-Oct-2016	11-Dec-2016
Ramon-Fortune, Marilyn	Grade 10 Senior Administrative Assistant	MSc in Strategic Leadership and Management	1-Sep-2014	Awarded MSc in April, 2017

## APPENDIX II: PUBLICATIONS

### CONFERENCES/WORKSHOPS

**J. Byron**

*South-South Cooperation in a Turbulent Development Decade: Lessons from Caribbean Experiences 2005-2015*

Inaugural Professorial Lecture

Social Sciences Lecture Theatre, UWI Mona, Jamaica, September 29 2016

**J. Byron**

*The SDG 2030 Agenda for Small States in the Caribbean Region: Implications for Foreign Policy priorities and for new and traditional partnerships*

Anton De Kom University/UNDP Regional Seminar on Opportunities and Challenges for Small States in Achieving the Sustainable Development Goals

Hotel Torarica, Paramaribo, Suriname, November 16 - 17 2016

**J. Byron**

*Possible Implications for CARICOM Countries of Trump Victory in the US Presidential Elections of November 2016*

Tenth International Conference on Caribbean Studies of the Catedra del Caribe

University of Havana, Cuba, Estados Unidos y el Caribe a dos anos del 17-D, December 5- 8 2016

**J. Byron**

*South-South Cooperation: Lessons from Caribbean Experiences of Engagement with Cuba and Venezuela*

Guest lecture delivered to students at the Instituto Superior de Relaciones Internacionales MinRex, Havana, Cuba, December 7 2016.

**J. Byron**

*The Impact of 2016: Caribbean Diplomatic Repositioning*

Journee d'Etudes sur la Cooperation Regionale

Centre d'Analyse Geostrategique et Internationale

Universite Antilles, Campus Fouillole, Pointe-a-Pitre, Guadeloupe, January 13 2017

**J. Byron and M. Kirton**

*Trinidad and Tobago: Background Paper on Geopolitics*

Future Security Threat Assessment Workshop

ITAC, National Security Council Secretariat of the Government of Trinidad and Tobago, IIR UWI St. Augustine, February 6 - 7 2017

**J. Byron**

*Possibilities for the evolution of contemporary globalization, implications for Latin America and the Caribbean*

CRIES International Seminar "La Agenda de America Latina y el Nuevo Orden Mundial: Primer Encuentro de Analisis y Reflexion  
Hilton Hotel, Panama City, Panama, March 7 - 8 2017

**J. Byron**

*Guest lecture on CARICOM delivered by virtual means to young diplomats class*  
Instituto Matias Romero  
Ministry of Foreign Affairs, Mexico City, Mexico, April 25 2017

**J. Byron**

*The Implications of BREXIT for the British Non-Self Governing Territories in the Caribbean and North Atlantic*  
UN Special Committee on Decolonization, SubCttee C-24, Caribbean Regional Seminar on The Future for Decolonization in the Non-Self-Governing Territories: What are the Prospects?  
National Insurance Services Headquarters, Kingstown, St. Vincent and the Grenadines, May 16 - 18 2017

**J. Byron**

*BREXIT and its Possibilities: what role for the EU-CELAC Partnership?"*  
Round Table 2 on The Caribbean facing Changes in the International Landscape  
Conference Institut des Ameriques EU-LAC 2017, Palais du Luxembourg, Paris France, June 1 2017

**J. Byron**

Workshop Facilitator, EULAC Foundation Reflection Forum on Productivity and Growth in Latin America, the Caribbean and the European Union, Casa de las Americas, Madrid, Spain, July 10 – 11 2017

**G. Chami**

*Round Table on CARICOM's Relations with the United States and with Cuba (Moderator)*  
Cuba-US Relations and Implications for CARICOM Countries Workshop organized by the Institute of International Relations (IIR), UWI, St. Augustine and the Cátedra de Estudios del Caribe "Norman Girvan" of the University of Havana  
Lecture Room 1, IIR, March 13 2017

**G. Chami**

*The Importance of Interdisciplinary Social Science research in the Caribbean: Alleviating Inequalities/Integrating Approaches*  
Diplomacy in Small Island Developing States, Third Biennial Department of Behavioural Sciences Postgraduate  
Learning Resource Centre (LRC), UWI, St. Augustine Campus, March 22 - 23 2017

**G. Chami**

*Peacebuilding and Development*  
Caribbean Studies Association 2017, Culture and Knowledge Economies  
Nassau, Bahamas, 5th – 9th June 2017

**G. Chami**

*Peace and Non-violence in Secondary Schools*  
4th Annual Youth Assembly Plenary Sitting (Via Skype)  
Tobago House of Assembly, November 30 2016

**R.M. Kirton**

*Geopolitical and Geostrategic Considerations for Caribbean-Latin American Relations*  
Inter-American Defense College Workshop  
Port of Spain, Trinidad and Tobago, 2016

**R.M. Kirton**

*Small Island States' Diplomacy in the Asian Century: A Caribbean Perspective*  
International Forum on Diplomatic Training-Australian National University  
Canberra, Australia, 2016

**R.M. Kirton**

*Social and Economic Impact Assessment/Study at the Weg Naar Zee Ressort*  
Suriname (UNDP), 2016

**R.M. Kirton**

*A Geopolitical Update of Latin America and The Caribbean: A Caribbean Perspective*  
LACIGS Winter Course  
Curacao, 2016

**R.M. Kirton**

*An Inclusive Commonwealth: Trinidad and Tobago's role in the Commonwealth*  
Commonwealth Day Symposium  
Port of Spain, Trinidad, 2016

**R.M. Kirton**

*Bridging the Divide: CARICOM – Latin American relations in the Changing Global Environment*  
ISRI Conference  
Havana, Cuba, 2016

**R.M. Kirton**

*International Relations in the Caribbean: A history of the Institute of International Relations at UWI*  
10th Conference on Cuba – Caribbean Relations  
Havana, Cuba, 2016

**R.M. Kirton**

*Mediation and International Diplomacy: the role of second track diplomacy*  
Mediation Board of Trinidad and Tobago Seminar  
Tobago, 2016

**R.M. Kirton**

*CARICOM's current Hemispheric Relations and their Geo-strategic implications*  
Inter -American Defence College Symposium  
Port of Spain, Trinidad, 2016

**J. Laguardia Martinez**

*Las relaciones de Cuba con el Caribe tras el 17D*  
XXXV LASA Congress  
Lima, April 29 – May 1 2017

**J. Laguardia Martinez**

*La crisis económica y sus impactos en las mujeres caribeñas*  
XXXV LASA Congress  
Lima, April 29 – May 1, 2017

**J. Laguardia Martinez**

*Cuba-US Relations and Implications for CARICOM Countries*  
Workshop  
Institute of International Relations, UWI, St. Augustine campus, March 13, 2017

**J. Laguardia Martinez**

*La actualización del modelo económico y social, y la política exterior de Cuba en un entorno global cambiante: Análisis de escenarios prospectivos*  
2<sup>nd</sup> Regional Workshop organized by the Coordinadora Regional de Investigaciones Económicas y Sociales (CRIES)  
Panama, March 9-10, 2017

**J. Laguardia Martinez**

*Visiones desde el Gran Caribe sobre las relaciones Cuba-Estados Unidos: el caso del Caribe de la CARICOM*  
X International Conference of Caribbean Studies: *Cuba, Estados Unidos y el Caribe a dos años del 17- D*, organized by the Cátedra de Estudios del Caribe 'Norman Girvan'  
University of Havana, Havana, December 6-9, 2016

**J. Laguardia Martinez**

*Mujeres Cubanas Vinculadas a Temas Caribeños*  
Workshop for Cuban Women working on Caribbean Issues, organized by the Cátedra de Estudios del Caribe 'Norman Girvan'  
University of Havana, Havana, Cuba, December 5, 2016

**J. Laguardia Martinez**

*Caribbean SIDS and SDGs: a Cuban perspective*  
Regional Seminar Academic discourse on opportunities and challenges for Small States in achieving the Sustainable Development Goals (SDGs),” organized by the Institute of International Relations and the Faculty of Social Science of the Anton de Kom University and United Nations Development Program; Paramaribo, Suriname, November 16-17, 2016.

**J. Laguardia Martinez**

*Development and Environmental Challenges in Caribbean SIDS'*, conference in the Institute of Developing Economies at the Japan External Trade Organization (IDE-JETRO), Tokio, October 4, 2016

**J. Laguardia Martinez**

*SIDS Caribeños y Principales Desafíos al Desarrollo. El Caso de Trinidad y Tobago*  
Lecture at the Unidad de Estudios de Políticas Económicas y Sociales del Caribe (UEPESC) of the Ministry of Economy, Planning and Development of the Dominican Republic  
Santo Domingo, Dominican Republic, September 2016

**J. Laguardia Martinez**

*IGDS and You*

Workshop organized by the Institute for Gender and Development Studies (IDGS)  
UWI Campus, St. Augustine, April 21 2017

**J. Laguardia Martinez**

*Panel discussion on film "Ciudad en Rojo"*

Latin American and Caribbean Literary Film Festival CineLit, NGC Bocas Lit Fest,  
Trinidad and Tobago, April 20 2017

**A. Montoute**

CARIFORUM Ministerial Retreat: Consultation on the Caribbean within the EU/CELAC Partnership  
Kingston, Jamaica, 29 March 2017

**A Montoute, D. Mohammed and J. Francis.**

*Caribbean Civil Society in Climate Change Processes: What Prospects for Paris 2015?*

IX International Conference "Climate Change in the Caribbean: Strategies for mitigation and adaptation," Norman Girvan Chair of Caribbean Studies,  
University of Havana, Havana, Cuba, December 7 - 10 2015

**D. Seerattan, J. Jhinkoo and G. Ganga**

*Measuring Financial Development in the Caribbean Economies and its Effect on Economic Growth*

48th Annual Monetary Studies Conference  
Colonial Hilton, Nassau, The Bahamas, November 9-11, 2016

**D. Seerattan**

*The Caribbean Economic Performance Report November 2016*

Meeting of the Committee of Central Bank Governors, hosted by the Bank of Jamaica,  
Jamaica, November 24-25, 2016

**D. Seerattan**

XLV Meeting of the Network of Central Banks and Finance Ministries  
IADB Headquarters, Washington DC, USA, April 19-20, 2017

## REFEREED PUBLICATIONS

### Journals

**Byron J.** (2017) “Martinique’s Accession to the Organisation of Eastern Caribbean States: A New Chapter in Caribbean Regionalism?” *The Round Table* Vol. 106 (3) pp. 279 – 302.

**Chami, G.** (2016). Foreign Policy in the Caribbean. *Global Encyclopaedia of Public Administration, Public Policy, and Governance*. Ed. Ann-Marie Bissessar and Ali Farazmand. Springer International Publishing.

**Chami, G.** (2017) Climate Change in the Caribbean. *Global Encyclopaedia of Public Administration, Public Policy, and Governance*. Ed. Ann-Marie Bissessar and Ali Farazmand. Springer International Publishing.

**Kirton R. M.** (2016) Case Study- Trinidad and Tobago Coalition Governments. In *Commonwealth Secretariat ‘Key Principles on Public Sector Reform: Case Studies and Frameworks*. London Com Sec.

**Laguardia Martínez, J.** (2016) El Restablecimiento de Relaciones Diplomáticas entre Cuba y Estados Unidos: posibilidades para el Caribe de la CARICOM. *Revista de Estudos e Pesquisas sobre as Américas*, Vol. 10, Issue 2.  
<http://periodicos.unb.br/index.php/repam/article/view/21894>

**Montoute, A.** (2016) Deliberate or Emancipate? Civil Society Participation in Trade Policy: The Case of the CARIFORUM–EU EPA. *VOLUNTAS: International Journal of Voluntary and Nonprofit Organizations*, Vol. 27, Issue 1: 299 – 321.

**Scobie, M.** (2017). Fossil fuel reform in developing states: The case of Trinidad and Tobago, a petroleum producing Small Island developing State. *Energy Policy* 104: 265-273.

**Scobie, M.** (2017). Accountability in climate change governance and Caribbean SIDS. *Environment, Development and Sustainability*: 1-19.

**Scobie, M.** (2017). Accountability in Tourism Governance. *Global Encyclopaedia of Public Administration, Public Policy, and Governance*, Springer International Publishing: 1-19

**Scobie, M.** (2016). The Caribbean Court of Justice and Regionalism in the Commonwealth Caribbean. *Caribbean Journal of International Relations and Diplomacy* 4(1): 93-103.

**Scobie, M.** (2016) Policy coherence in climate governance in Caribbean Small Island Developing States. *Environmental Science & Policy* 58: 16–28.

## Chapters in Edited Collections

**Anatol, M., R. M. Kirton.** (2016) Weak States and Security Challenges: The Case of Guyana in Fragile States in Americas. In *Fragile States in the Americas*. Ed. Jonathan D. Rosen and Hanna S. Kassab. The Rowman and Littlefield Publishing Group, Inc.: Lexington Books. ISBN 978-1-4985-4356-9

Biermann, Frank, C. Stevens, S. Bernstein, A.Gupta, N. Kanie, M. Nilsson, and **M. Scobie.** (2017) Global Goal - setting for Improving National Governance and Policy. In *Governing through Goals: Sustainable Development Goals as Governance Innovation*. Ed. Norichika Kanie and Frank Biermann. Cambridge, MA: MIT Press. ISBN: 9780262035620.

**Byron, J.** (2016) Summitry in the Caribbean Community: A Fundamental Feature of Regional Governance. In *Summits and Regional Governance: The Americas in Comparative Perspective*. Ed. Gordon Mace, Jean-Philippe Therien, Diana Tussie, Olivier Dabène. New York: Routledge. Pp. 88 - 105 ISBN 978-1-3175-6654-0

**Girvan, N. and A. Montoute.** (2017) The EU and the Caribbean. In *The African, Caribbean, and Pacific (ACP) Group and the European Union (EU) Development Partnership: Beyond the North South Debate*. Ed. A. Montoute and K. Virk. Cham: Palgrave Mcmillan.

**Montoute, A.** and K. Virk. (2017) Ed. The African, Caribbean, and Pacific (ACP) Group and the European Union (EU) Development Partnership: Beyond the North South Debate. Cham: Palgrave Mcmillan.

**Scobie, M.** (2016). Regional Climate Governance. In *Global Encyclopedia of Public Administration, Public Policy, and Governance*. Ed. A. Farazmand. Springer International Publishing. ISBN 978-3-319-20927-2.

## Monographs

Kirton, R.M., Roach K. (2017) A History of the Institute of International Relations: 50 Years and Beyond. Ed. Khellon Roach and Mark R. Kirton. Ian Randle Publisher.

## NON-REFEREED PUBLICATIONS AND RELATED WORKS

### Op. Ed. Pieces

**Laguardia Martinez, J.** (2016) US-Cuba Reviewed Relationship, What future is there for the rest of the Caribbean? *The Pelican*, Issue 14: 48-53.

### Technical Reports

**Kirton, R.M.**

*The Social and Economic Impact of Climate Change in the Weg Naar Zee Community in Suriname.* Study undertaken for the UNDP Suriname.

**Kirton, R.M.**

*An Inclusive Commonwealth: Trinidad and Tobago's Role in the Commonwealth.* Port of Spain, Trinidad and Tobago, 2016.

**Laguardia Martinez J.**

*Non-Communicable Diseases and Climate Change Synergies in Caribbean Small Island Developing States.* Technical report prepared for the Healthy Caribbean Coalition (HCC), May 2016, 50 pages.

**Seerattan, D.** Caribbean Regional Financial Stability Report 2015, March 2016. Contributed to and managed this publication on behalf of the Regional Financial Stability Coordinating Council (RFSCC) (83 pages).

**Seerattan, D.** Liquidity Dynamics and Central Bank Policy Intervention in Select Caribbean Foreign Exchange Markets by Dave Seerattan and Nicola Spagnolo – Published in *Financial Deepening and Post-Crisis Development in Emerging Markets: Current Perils and Future Dawns*, Edited by Aleksandr V. Gevorkyan and Otaviano Canuto, June 2016 (Pages 149-167).

**Seerattan, D.** The Post-Independence Performance of Caribbean Economies: The Confluence of Factor Endowment and Economic Policy Choices. Forthcoming, UWI Press (16 pages).

**Seerattan, D.** A Strategic Analysis of the Financial Services Sector in the CARICOM Community. Prepared for the CARICOM Secretariat jointly with Lester Henry and Dorian Noel, March 2017 (71 pages).

**Seerattan, D.** The Caribbean in the European Union-Community of Latin American and Caribbean States Partnership. Contributed to this Report funded by the EU-LAC Foundation, April 2017 (162 pages).

**Seerattan, D.** Recent International Economic Developments and Economic Prospects for the Caribbean in 2017. Published in CCMF Newsletter, Volume 9 No. 10, October, 2016, pp. 1-3.

**Seerattan, D.** Financial Infrastructure and Financial Stability in the Caribbean. Published in CCMF Newsletter, Volume 9 No. 8, August 2016, pp. 1-2.

**Seerattan, D.** Brexit: International Context, Global Impact and Implications for the Caribbean. Published in CCMF Newsletter, Volume 9 No. 6, June 2016, pp. 1-4.

**Seerattan, D.** Trinidad and Tobago's Mid-Term Budget Review: The Strategy for Economic Adjustment in a Difficult Global Economic Environment. Published in CCMF Newsletter, Volume 9 No. 4, April 2016, pp. 1-2.

## OTHER PAPERS/EDITED COLLECTIONS

### Accepted for Publication

Abdenur A. and **A. Montoute.** CARICOM and Rising Powers: India, China, and Brazil's Growing South-South Cooperation in the Region. In *Pan Caribbean Integration: Beyond CARICOM*. Ed. Jessica Byron, Patsy Lewis and Terri-Ann Gilbert-Roberts. Routledge

**Bishop, M. L.** and **A. Montoute.** Private Security in the Caribbean. In *Crime, Violence, and Security in the Caribbean*. Ed. Raymond Izarali. Routledge.

**Byron J.,** Lewis P., Gilbert-Roberts T-A. eds. *Pan Caribbean Integration: Beyond CARICOM* Routledge (forthcoming December 2017)

**Laguardia Martinez, J.** "Los territorios no independientes del Caribe: notas sobre su actualidad y circunstancias", *Anales del Caribe*, Casa de las Américas, La Habana, 2017 (submitted for publication)

**Laguardia Martinez, J.** "La gobernanza ambiental en el Caribe de la CARICOM para la gestión del cambio climático", *Pensamiento Propio*, 2017 (submitted for publication)

**Laguardia Martinez, J.** "Cambio Climático: Efectos y Acciones de Cooperación en las Pequeñas Islas del Caribe", *Estudios del Desarrollo Social: Cuba y América Latina, FLACSO Cuba*, La Habana, 2017 (submitted for publication)

Hinds – Harrison, K. and **A. Montoute.** Global Forces and the Continued Role of Caribbean Trade Unions as Political Actor." In *The Caribbean in the Twenty – First Century*. Ed. Karagiannis Nikolaos and Debbie Mohammed. Kingston: UWI Press.

## Research Grants

2016 – Annita Montoute: The University of the West Indies, Research and Publication Fund for Project, titled, ‘Whose Development, Whose Democracy: Civil Society in the CARIFORUM – EU Economic Partnership Agreement’.

2016 – Annita Montoute (lead researcher) with W. Andy Knight, Debbie Mohammed, Dave Seerattan and Jacqueline Laguardia-Martínez, winners of EU-LAC Foundation specific call for research projects: the Caribbean in the EU-CELAC partnership.

## APPENDIX III: IIR LIBRARY

### Institute of International Relations

The Norman Girvan Library

Interim Annual Report

**August 1, 2016 – April 30, 2017**

### ACTIVITIES FOR THE PERIOD IN REVIEW

Professor Jessica Byron Reid assumed Directorship of the Institute on August 1<sup>st</sup>, 2016. Following a Meet and Greet with IIR Staff on Wednesday August 3<sup>rd</sup>, she then met with Library Staff on August 22<sup>nd</sup> to discuss issues pertaining to the Library. Both the IIR Librarian and the incoming Director attended the Orientation for new Staff at the Alma Jordan Library on Friday 19<sup>th</sup> August.

The IIR Library now renamed the Norman Girvan Library welcomed the new academic year with a redesigned and spanking new circulations desk which was installed in August 2016. Installation of the desk was coordinated with an upgrade to rewiring for the layout of electrical outlets and a security feature. Work began on August 8<sup>th</sup> and was completed for the beginning of the new semester.

The Library continued to contribute to the Institute’s Fiftieth Anniversary celebrations with the:- publication of an article on the ‘boutique services of the IIR Library’ by Cherill Farrell and Tamara Brathwaite, former Librarian, in the September issue of the ‘The Informed Librarian Online’ ; the preparation and printing of a Timeline of the Library and Documentation Centre (16 posters in all which were mounted on Monday 22<sup>nd</sup> August); the mounting of a noteworthy display which included the research outputs of the Institute’s Staff, the hosting of library Game days on October 24<sup>th</sup> and 27<sup>th</sup>, 2016; the celebration of the Commemorative date of 1<sup>st</sup> February 1967 on February 1<sup>st</sup>, 2017, fifty years to the day of the formal opening of Institute; and the enlisting of the charity group PEDEX with their annual charity drive for Nelson Mandela Day on July 18, 2017. The Library secured promotional

items such as electronic keepers and phone stands to be utilized as premiums and giveaways during the events. The Information Literacy Manual was also updated and reprinted to reflect the 50<sup>th</sup> anniversary celebrations.

In the absence of the IIR librarian on vacation / no pay leave from August to November 2016, Mrs. Shamin Renwick, Senior Librarian and Head, User Services at the AJL, provided professional oversight of the Norman Girvan Library. She conducted the Library's Orientation exercise on Monday 5<sup>th</sup> September, 2016. She also facilitated two further sessions for students and staff of the Institute: one on 'EndNote x7 Training' on 14<sup>th</sup> October, 2016 and another on the Chicago Manual of Style (16<sup>th</sup> ed.) on 14<sup>th</sup> November, 2016. This session also covered Plagiarism and Thesis Formatting.

With regard to staffing, Ms Yentil Heller assumed duties as an On-the-Job-Trainee in the Library with effect from 2<sup>nd</sup> August 2016, while Ms. Aisha Harvey was hired as a Student Assistant for Saturday duty for Semesters I and II of the academic year. However, due to unforeseen circumstances, Ms. Harvey's employment as Student Assistant was terminated at the end of March 2016, and the services of Miss Rhonda-Joy Lewis were taken on board with effect from April 1<sup>st</sup>, 2017.

Ms Premma Ramsawak served as the IIR Library's Representative for the St. Augustine Campus Libraries Facebook Committee which was set up by the Alma Jordan Library and chaired by Librarian, Cheryl Peltier-Davis. As part of its mandate, Ms. Ramsawak attended a session on "Managing a Facebook Page" held at CETL on Thursday 25<sup>th</sup> August. The IIR Library's Facebook page and website have since been updated including a "Guide to using UWILinC" which was added to the Library's portal.

The Library continued to facilitate the extension of services to the Integrated Threat Assessment Centre (ITAC) of the National Security Council Secretariat (NSCS) following their request for the granting of remote access to online resources of The UWI. This request was channelled through Mr. Nazir Alladin, Campus Information Officer at Campus IT Services, the Campus Librarian, Mr. Frank Soodeen, and Mr Stephen Sheppard, Director, Human Resources for the granting of access given licensing agreements.. The Secretariat is presently accorded regular loan facilities. Assistance was also rendered to the Ministry of Foreign and CARICOM Affairs through the handling of their queries / requests for information and support incorporating the mounting of displays such as Commonwealth Day on March 14, 2017.

The Library received a response to its request for a petty cash fund with the stipulation that one fund would be allocated to the Institute and utilized between the Secretariat and the Library.

Displays featured during this year included the International Day of Peace, Fifty Years at IIR, Library Games Day Highlights and Celebrating February 1<sup>st</sup>, 2017, Money and Finance book display, Call for an End to Violence Against Women, International Women's Day 2017, Research Methods and Proposal Writing, Book launch for the publication 'A History of the Institute of International Relations, Fifty Years and Beyond', Commonwealth Day 2017 and World Health Day.

Three theses were reviewed during the course of this year.

The issue of security arose on the agenda yet again with two incidents being reported on Saturday March 11<sup>th</sup> and Monday March 13<sup>th</sup>, 2017.

## SERVICE UPGRADES

- Upgrade to the Library's website and Facebook page, including participation in the Facebook Editorial team of the St. Augustine Campus Libraries.
- Library's website updated with UWlinC guide, New Acquisition listings, Course reading highlights, 50th anniversary article prepared by the Librarians
- The extension of a "personalized" locker loan service via email for part-time post-graduate students (trial service from September 26<sup>th</sup> )
- The handling of all locker rentals by the Library (no longer the Secretariat)
- Errors addressed in Aleph pertaining to a due return time of 6:00 pm
- Extension of locker Service to Non- IIR Students, through payment of a refundable fee as a deposit
- Acquisition of promotional items and premiums for use with the 50th anniversary celebrations
- Marketing of the Library through preparation of Timeline, displays and Library Game days
- Enlisting of an On-The-Job Trainee for a two year period
- Continuation of Information Literacy Sessions to Academic Staff/Students
- Selection of Library Representative for the IIR Staff-Student Liaison Committee
- Participation of a library staff member in the Coaching/Mentoring programme of the University
- Support and involvement on the Committee for the launch of the Institute's 50<sup>th</sup> Anniversary publication, co-authored by Dr Mark Kirton and Dr Khellon Roach.
- Collaboration with the Project for Educational Excellence (PEDEX) with one of their Annual Events (Nelson Mandela Day) as a way of marking the Institute's and Library's 50<sup>th</sup> Anniversary and the renaming of the library
- Continuous updating of the skills of Staff through training and development, to enhance quality service delivery.
- Continued employment of Student Assistants on Saturday duty during Semesters and to work on special projects during the Semester break of June to August.
- Interactive engagement of the staff/student body through the hosting of library games days, a 'What's on board' and a 'How are you feeling today' board'.
- Acknowledging and highlighting the exemplary performance of members of the Library Staff

## FACILITIES UPGRADES

- Annual polishing of the Library's floors
- Further upgrade to the air-conditioning units which continue to malfunction
- Repair of the card reader for the photocopy machine
- Provision of more lockers for rental with the handing over of keys by the Secretariat
- Changing of the library property/date stamps with the name change of the Library
- Replacement of two doors in the library including one as a push bar emergency exit
- The installation of the new circulations desk
- Upgrade to the electrical supply/outlets in tandem with the installation of the circulation desk
- Upgrade to security features at the circulations desk with the installation of an electronic latch system connected to the main entrance door
- Installation of two panic buttons (at the main circulations desk and librarian's desk) as further security measures
- Changing of the lock on the main entrance door
- Repair work to the flooring in areas where tiles keep lifting.
- The acquisition of a four drawer cabinet for assistance with the storage of displays

## BUDGETARY ALLOCATION

Given the current financial climate with continuous cuts in funding, the Library has now been apprised of a reduction in estimates to the sum of \$612,127 for the academic year 2016 to 2017.

Expenditure to date (April 30<sup>th</sup>, 2017)

\$434,568.88 (BALANCE – 177,558.12)

Monographs	Serials
<u>\$122,830.80</u>	<u>\$311,738.08</u>

- Books purchased: 109 (Donated 27)
- Journal Subscriptions renewals: 48 [incl. 2 new titles, 12 with Electronic access]
- Items sent for binding: 76 (40 Journals, 24 Books)
- Items copy catalogued: 109
- Theses scrutinized: 3

## Revenue Generating Account

An income generating account which was set up for the Library for the receipt of fines/lost books/replacement charges and the receipt of monetary gifts stood at \$47,839.11 as of April 25th, 2017.

## SPECIALIZED TRAINING AND WORKSHOPS ATTENDED BY THE LIBRARY STAFF

### **Cherill Farrell**

- How to Respond to a Security Incident in your Library, AJL, Webinar, January 19<sup>th</sup>, 2017
- The Renovation of ECLAC Library (Chile): Space, Products and Services, AJL, February 13<sup>th</sup>, 2017
- Integrative and Collaboration Libraries Workshop: The UWI Libraries Trinidad and Tobago: University Inn and Conference Centre, March 8-10, 2017 [Attended March 8<sup>th</sup>]
- Leadership Workshop, AJL, (Facilitator- Mr Clement, William Iton), March 23-24<sup>th</sup>, 2017

## MEMBERSHIP ON COMMITTEES AND BOARDS AND OTHER FORMS OF PUBLIC AND PROFESSIONAL SERVICE

### **Cherill Farrell**

- Member – Library Association of Trinidad and Tobago (LATT)
- Member - Chartered Institute of Library and Information Professionals (CILIP)
- Member - Association of College and Research Libraries (ACRL)
- Member – American Library Association (ALA)
- Member – Patron of Queens Hall
- Member - Latin American Studies Association (LASA)

### **Malika Charles**

- IT Support and Networking, AJL, October 28<sup>th</sup>, 2016
- IT Services- Strategic Development, AJL, November 1<sup>st</sup>, 2016
- Library Systems, AJL, November 16<sup>th</sup>, 2016
- EndNote Training, AJL, October 14<sup>th</sup>, 2016
- Chicago Manual of Style (Author/Date Format), IIR, November 11<sup>th</sup>, 2016
- Digitization and UWISpace, AJL, October 25<sup>th</sup>, 2016
-

### **Carrill Melville**

- Effective Secretary, Module III, HR, October 6th, 2016
- Digitization and UWISpace, AJL, October 20th, 2016
- IT Support and Networking, AJL, October 21st, 2016
- IT Services – Strategic Development, AJL, November 1<sup>st</sup>, 2016
- Coaching Programme of the Learning and Development Programmes, 2016 – 2017, HR (10 sessions)
- Train the Trainer with Emotional Intelligence Seminar, School of Business and Computer Science (SBCS), Champs Fleurs, November 17-19, 2016

### **Premma Ramsawak**

- Content Management on Facebook, AJL, July 27<sup>th</sup>, 2016
- EndNote x7 Training, AJL, October 14, 2016
- Lexis Nexis Database Training, AJL, October 20<sup>th</sup>, 2016
- IT Support and Networking, AJL, October 28th, 2016
- IT Services- Strategic Development, AJL, November 2<sup>nd</sup>, 2016
- Chicago Manual of Style (Author/Date Format), IIR, November 11th, 2016

### **Gina Ravello**

- IT Support and Networking, AJL, October 21<sup>st</sup>, 2016
- IT Services- Strategic Development, AJL, November 2<sup>nd</sup>, 2016
- EndNote Training, AJL, October 14<sup>th</sup>, 2016
- Chicago Manual of Style (Author/Date Format), IIR, November 11th, 2016
- The Library Portal: accessing e-resources, AJL, April 19<sup>th</sup>, 2016
- Data Management Workshop “Leaders Activating Research Networks” (LEARN), UNECLAC, Port-of-Spain, November 24<sup>th</sup>, 2016

### **Yentil Heller**

- Comprehensive programme of training and induction
- Digitization and UWISpace, AJL, October 25<sup>th</sup>, 2016
- Library Systems, AJL, November 16<sup>th</sup>, 2016

## STRATEGIC PLANNING

All Library Staff continued to participate in the training and staff development programmes which were being rolled out as part of the Campus Libraries Operational Strategic plans. Sessions were attended by both the ATS Staff and the Librarian.

Under the umbrella of strategic planning, a professional staff meeting was held in the Alma Jordan Library in October 2016 to review strategy appraisal for the 2015 to 2016 academic year. A Report was presented by the IIR Librarian to this effect.

The IIR Librarian attended an 'Integrative and Collaborative Libraries' Workshop (albeit for one day) which was convened from March 8<sup>th</sup> to 10<sup>th</sup>, 2017, at the University Inn and Conference Centre in St. Augustine, Trinidad and Tobago. This Workshop was attended by the Librarians from across all four campuses and focussed on the University's strategic planning exercise, 2017 to 2022.



## OUTREACH ACTIVITIES

The Library continued to engage in outreach activities to campus and community stakeholders through:

- Cooperation and collaboration with the Ministry of Foreign and CARICOM Affairs (such as a display commemorating Commonwealth Day) and the Integrated Threat Assessment Centre (ITAC) of the National Security Council Secretariat (NSCS) with a request for remote access to online resources of the UWI
- Interactive sessions accommodating Staff and students including undergraduate students in the Faculty of Social Sciences. These include a “What’s On’ board, inviting feedback and comments, a ‘How Do you Feel Today’ board, also engaging feedback and Library Game Day activities
- Assistance to The Project for Educational Excellence (PEDEX) with their Annual Nelson Mandela Day drive as the ultimate event to close off the fiftieth anniversary celebrations of the Library.

## DISTINGUISHED VISITORS

### **Mr. Dennis Francis**

Former Ambassador of Trinidad and Tobago

PO BOX 3353, MARAVAL POST OFFICE, MARAVAL

## APPENDIX IV: IIR STUDENTS

### STUDENT REGISTRATION NUMBERS

The total number of registered students for 2016/2017 academic year was:

**MPhil/PhD - 38**

**M.Sc. - 56**

**PG Diploma - 36**

### 2015 2016 CANDIDATES AWARDED OF DEGREES

#### POSTGRADUATE DIPLOMA IN INTERNATIONAL RELATIONS

1	DIPG	806008694	MILLER	Renee
2	DIPG	809000054	GHANY	Shanaz
3	DIPG	812002743	JAMES	Lesley-Ann
4	DIPG	813004678	HOLLINGSWORTH	Anwar
5	DIPG	92117491	ALLEYNE-MOTTLEY	Ellen
6	DIPG	814002346	ANNANDSINGH	Diana
7	DIPG	815008018	BAPTISTE	Elizabeth
8	DIPG	811000938	BRIDGELALSINGH	Nirmala
9	DIPG	815010327	BURNETT	Rhonda
10	DIPG	620036963	CHARLES	Tahirah
11	DIPG	815010814	GARCIA	Alaina
12	DIPG	815010815	GOMEZ	Andrew
13	DIPG	815010817	GROSVENOR	Jawole
14	DIPG	807005585	HAYNES	Dwayne
15	DIPG	02766376	HENRY	Aleksei

16	DIPG	92750895	HENRY	Kurt
17	DIPG	02730285	KHAN	Kieran
18	DIPG	806008694	MILLER	Renee
19	DIPG	808010825	MILLIEN	Kayla
20	DIPG	814004027	MOHAN	Shivanna
21	DIPG	05790689	NOEL	Nadine
22	DIPG	90958350	SAMAROO	Darryl
23	DIPG	807001228	SEELOCHAN	Leeanna
24	DIPG	814001790	SOODOO	Rebecca
25	DIPG	806007766	THEOPHILUS	Rachel
26	DIPG	04724057	THOMPSON	Denisha
27	DIPG	96741128	WILKINSON	Yolande

## MSC IN GLOBAL STUDIES

1	MSc	620054958	ALLEYNE	Ajani	Jamaica
2	MSc	812002284	AMBROSE	Allene	Bahamas
3	MSc	811002636	BABALL	Denita	Trinidad & Tobago
4	MSc	811000341	BENJAMIN	Joy	Trinidad & Tobago
5	MSc	815007986	BERRENSTEIN	Youandi	Suriname
6	MSc	814005699	BLUGH	Annmicha	Trinidad & Tobago
7	MSc	812117610	CAIN	Kelly	Trinidad & Tobago
8	MSc	809002410	CAMPBELL	Candace	Trinidad & Tobago
9	MSc	810002710	CELESTINE	Raechelle	Trinidad & Tobago
10	MSc	02001074	CLAXTON	Ava	Trinidad & Tobago
11	MSc	811000122	COWARD	Cherisse	Trinidad & Tobago
12	MSc	04705294	GOPAUL	Kezeon	Trinidad & Tobago
13	MSc	811004205	HARRIPERSAD	Andy	Trinidad & Tobago

14	MSc	812002059	HARRY PERSAD SINGH	Whitney	Trinidad & Tobago
15	MSc	812117347	HENRY	Francis	Trinidad & Tobago
16	MSc	812000608	JOSEPH	Rashala	Trinidad & Tobago
17	MSc	811000080	KHAN	Andre	Trinidad & Tobago
18	MSc	812117180	LANGAIGNE	Raavohn	Trinidad & Tobago
19	MSc	812001656	LORD	Terez	Trinidad & Tobago
20	MSc	812000518	LUTCHMAN	Shivani	Trinidad & Tobago
21	MSc	815010371	MACKOON	Megan	Trinidad & Tobago
22	MSc	810001257	MANGAR	Jaya	Trinidad & Tobago
23	MSc	02041607	MITCHELL	Nandi	Trinidad & Tobago
24	MSc	04724305	MOHAMMED	Farihah	Trinidad & Tobago
25	MSc	815007990	OLIVIEIRA	Jennifer	Suriname
26	MSc	811001692	RILEY	Sinead	Trinidad & Tobago
27	MSc	811004310	SANKAR	Gabrielle	Trinidad & Tobago
28	MSc	98723679	SELF	Subrena	Trinidad & Tobago
29	MSc	812001604	SOOKHAN	Nandini	Trinidad & Tobago
30	MSc	810003308	STEWART	Mikhail	Trinidad & Tobago

## STAFF/STUDENT LIAISON COMMITTEE

Two meetings of the Student Liaison Committee were held for the academic year 2016/2017. The first on November, 2016 and the second on March 24, 2017. Matters discussed include: security, amenities, the library, the curriculum, teaching, assignments, student engagement, internships and career guidance. All matters are being addressed or are under discussion.

The 2016/2017 Staff/Student Liaison Committee (SSLC) representatives were:

Level	Name
P.G. Diploma	Mr. Benedict Bryan
P.G. Diploma	Ms. Kristin Wright
M.Sc.	Mr. Nyahuma Obika
M.Sc.	Mr. Khaliq Muhammad
MPhil/PhD	Ms. Nikita Pardesi
Faculty	Dr. Annita Montoute
Norman Girvan Library Representative	Ms. Premma Ramsawak

## HARVARD NATIONAL MODEL UNITED NATIONS (HNMUN) 2017



The University of the West Indies was represented by a delegation of 16 students at the Harvard National Model United Nations (HNMUN) from **February 16<sup>th</sup> – 19<sup>th</sup>, 2017** in Boston, Massachusetts. The team consisted of students from the St. Augustine and Mona Campuses. The St. Augustine Campus was represented by four postgraduate students: Andel Andrew, Kia Jaikaran, Andrew Lavia and Kurba-Marie Questelles. The students were assigned Poland and participated on two committees: the Disarmament and International Security Committee (GA-DISEC) and the Special Political and Decolonization Committee (GA-SPECPOL). Students analysed and framed a resolution for two main topic areas.

HNMUN is a replication of the United Nations General Assembly. It brings together over 3,000 students and faculty members from colleges and universities globally and allows participants to experience and tackle challenges associated with international negotiations and diplomacy. Delegates gain insights into the works of the United Nations by actively participating in the resolution of global issues. Participants work with hundreds of other motivated students with the common goals of strengthening international awareness. The conference reflected intense international diplomacy and negotiations.



The students from the St. Augustine Campus have considered their participation in the 63rd HNMUN as one of the most enriching experience in their University life. The joint delegation reinforced the commitment to regional integration and common sense of unity, pride and comradery. Despite the lengthy preparations, rigid deadlines and uncertainties, the Model United Nations event allowed the UWI delegation an unique and amazing experience that would be etched in their minds forever. As the IIR moves ahead, it looks forward to promoting and marketing this event to a wider cross-section of the Campus community and the involvement of people from different disciplines.

## INTERNSHIP PROGRAMME

The Institute of International Relations (IIR) is committed to developing partnerships with external stakeholders to find suitable internship opportunities for its students. Participation in an internship program offers many benefits to a graduate student. First, it allows a student to both make and develop professional contacts. Second, students can develop greater understanding of their own strengths and weaknesses. Third, students can refine their career goals. Internship programs also hold benefits for the field supervisors and sponsoring organizations, such as providing motivated workers at no or relatively low cost to an organization and furnishing the opportunity to train possible future employees for the organization.

Communication and networking on the IIR Internship programme commenced in January 2017 and to date, favourable responses have been received from the following Institutions:

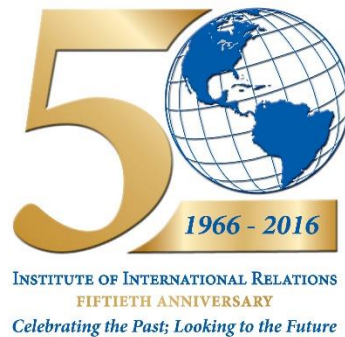
- The Embassy of the Federative Republic of Brazil - Paid position (1)
- The Embassy of the Republic of Costa Rica - Non-paid position (1)
- Delegation of the European Union - Non-paid position (1)
- The Embassy of the Federal Republic of Germany - "One Day with the Ambassador" (graduate student will visit and be entertained by Embassy).
- The Embassy of the Republic of Peru -Non-paid position (2)
- The Embassy of Spain -Non-paid position (1)
- The Embassy of the United States of America -Opportunities available in Communications, Public Affairs and Outreach (non-paid)
- Living Waters Community (Refugee programme) - Non-paid positions

The internship programme is an annual summer programme (June to August period). Currently, the IIR is also in discussion with the following stakeholders who have expressed interest in supporting the programme:

- Trinidad & Tobago Chamber of Commerce
- Office of the Parliament, Trinidad and Tobago
- American Chamber of Commerce (AMCHAM)

Internship programmes provide opportunities for fruitful collaboration between the University and organizations for the development of a cadre of young persons to succeed the current generation of professionals. For this reason, Board members may consider identifying Institutions and opportunities (funding) which may enhance the IIR internship programme. Participation in internship programmes allows the field supervisor and organization to maintain a working relationship with the university in which the students are enrolled. In several cases, special projects can be accomplished more inexpensively by using student expertise.

## APPENDIX V: 50<sup>TH</sup> ANNIVERSARY OF THE INSTITUTE



Fifty years ago, the IIR was established by way of an international agreement between the Swiss Confederation (the Government of Switzerland) and the Government of Trinidad and Tobago in 1966. A series of events were planned to celebrate the IIR's golden 50<sup>th</sup> anniversary in October 2016.

The first event was a formal black-tie dinner at the University Inn and Conference Centre on April 8, 2016 at which His Excellency Brigadier David A. Granger, President of the Co-operative Republic of Guyana and IIR alumnus gave the feature address.

On May 18, 2016, a commemorative pin bearing the 50<sup>th</sup> anniversary logo went on sale for \$20.00.

International Outreach-50th Anniversary Lecture Series was hosted in **MAY 2016** - Part I - Guyana & Suriname. "Institute at 50" - Dr. Mark Kirton & Feature Presentation - Cuba and the Caribbean in the Changing Regional Environment - Dr. Jacqueline Laguardia Martinez.

### **Wednesday 11<sup>th</sup> May, 2016**

"Cuba and CARICOM in a changing Hemispheric Environment" Lecture by Dr. Jacqueline Laguardia Martínez as a part of the 50<sup>th</sup> Anniversary Lecture Series in collaboration with the Faculty of Social Sciences, University of Guyana. This lecture took place at Cara Lodge Hotel, Quamina Street, Georgetown, Guyana.

### **Wednesday 18<sup>th</sup> May, 2016**

Suriname leg of the 50th Anniversary Lecture Series - "Cuba and CARICOM in a changing Hemispheric Environment" Lecture by Dr. Jacqueline Laguardia Martínez; in collaboration with the Institute of International Relations at the Anton De Kom University, Suriname.

And on July 16<sup>th</sup>, 2016 International Outreach-50th Anniversary Lecture Series - Part II - Jamaica and St. Lucia.

IIR and Friends Can Cook event was held on 11<sup>th</sup> June, 2016.

Tuesday 21<sup>st</sup> June, 2016 Norman Girvan Library (IIR) & Unveiling of Plaque; Yves Collart Boardroom (IIR) and Hans Geiser Boardroom (DAOC).

The IIR launched the IIR's 50<sup>th</sup> Anniversary Commemorative Book entitled:

A History of the Institute of International Relations: 50 Years and Beyond. 1966-2016 on Thursday 16<sup>th</sup> February, 2017. Arrangements are being put in place to facilitate the purchase of books and donations via the internet.

The final event was the Long Service Appreciation function at the Cara Suites Hotel, Claxton Bay on Friday 12<sup>th</sup> May, 2017.



The Institute of International Relations' Naming Ceremony, which formed part of the 50<sup>th</sup> Anniversary Celebrations, was held on June 21, 2016. Three distinguished colleagues were recognised for their contributions at this ceremony.

- Renaming of the IIR Library to "Norman Girvan Library" in honour of the late Professor Norman Girvan.
- Renaming of the IIR Boardroom to "Yves Collart Boardroom" in honour of the late Professor Yves Collart.
- Renaming of the DAOC Boardroom to "Hans Geiser Boardroom" in honour of the late Dr. Hans Geiser.

***"A History of the Institute of International Relations: 50 Years and Beyond"*** under the theme *"Celebrating the Past; Looking to the Future"* in celebration of the golden jubilee of the IIR was launched.

This commemorative IIR publication, traces the interesting evolution of the Institute of International Relations; a remarkable postgraduate institution of the regional University of the West Indies known for producing outstanding Caribbean leaders, housed at The UWI St. Augustine Campus in Trinidad. It tells the fascinating story of how a small training institution with a single classroom and just about 14 students, became a globally recognized regional centre for the analysis and advancement of international relations. The lively and engaging text of the book is complemented throughout by treasurable photographs (both vintage and contemporary), and attractive illustrations.

The publication is structured as follows: It begins with several congratulatory messages from high level endorsers of IIR including, but not limited to – the President of the Co-operative Republic of Guyana, the Secretary-General of CARICOM, the Vice-Chancellor of The University of the West Indies, the Pro Vice-Chancellor and Campus Principal of The UWI St. Augustine Campus, the Representative of the Organization of American States (OAS) in Trinidad and Tobago and the United Nations Resident Coordinator in Trinidad and Tobago.

**Chapter 1** is entitled, “In the Beginning (1960 – 1965)”; it sets the context by outlining the academic precursors to IIR and the role of the Swiss Government in the establishment of IIR.

**Chapter 2** is entitled, “The Early History of IIR (1966 – 1971)”; it describes the achievements of the Institute under the leadership of Swiss staff such as Professors - Ulrich Haeflin, Roy Preiswerk and Yves Collart (all founding Swiss IIR Directors).

**Chapter 3** is entitled “IIR in Transition – The Era of Restructuring (1972 – 1980)”; it describes the many changes which took place when the Swiss Government ‘passed the baton’ to the Caribbean region to take ownership and responsibility for IIR and consequently when IIR adopted a new Constitution.

**Chapter 4** is entitled, “IIR in Transition – The Era of Expansion (1981 – 1997)”; it reflects on the growth of the Institute both physically (in terms of its infrastructure and student numbers) and academically (in terms of its programmes and areas covered).

**Chapter 5** is entitled, “IIR in Transition – The Era of Challenges & Opportunities (1998 – 2007)”; it identifies some of the main challenges of the Institute, including that of financing as a result of the withdrawal of contributing countries, but also describes the opportunities that emerged through the strengthening of relations with The UWI and connecting with IIR alumni.

**Chapter 6** is entitled, “The Dawn of a New Era 2008 – 2016”; it speaks about some of the more recent activities and accomplishments of the Institute such as the strengthening of links with the diplomatic community through for instance, the establishment of ‘Diplomatic Dialogues’, and a return to its original mandate of diplomatic training with the recent establishment of the Diplomatic Academy of the Caribbean.

The final chapter (**Chapter 7**) is entitled, “Celebrating 50 Distinguished Alumni for 50 Years of Service”; it reflects on the calibre of alumni produced by the Institute including alumni such as - His Excellency Brigadier David A. Granger, the President of the Co-operative Republic of Guyana, Professor Sir Kenneth Hall, the former Governor-General of Jamaica and

Pro Vice-Chancellor and Principal of The UWI Mona Campus and the late Ambassador Henry Gill, the former Director-General of the Caribbean Regional Negotiating Machinery among others. This chapter gives the reader an appreciation of the magnitude of service provided by the Institute of International Relations to the regional and global community over the last five decades.

Written by Dr. Raymond Mark Kirton, a Senior Lecturer, who himself has taught at IIR for over a decade, together with Dr. Khellon Q. Roach, a three time graduate of the Institute who recently completed his PhD dissertation, this book, preserves the institutional memory of the Institute of International Relations in celebration of its first half-century.



The picture above was taken at the Launch of the IIR's 50<sup>th</sup> Anniversary Commemorative Publication. Inset From left: Professor Brian Copeland, Campus Principal; Dr. Mark Kirton, Author; Professor Jessica Byron; Director, IIR; Dr. Khellon Roach, Author; Mr. Anselm Francis, Senior Honorary Fellow;

## APPENDIX VI: DIPLOMATIC ACADEMY OF THE CARIBBEAN



### ACTIVITIES

#### Activities planned but postponed (August 2016 – February 2017)

From August 2016 to February 2017, The DAOC experienced somewhat of a stagnant period as it relates to the active hosting of training modules/sessions. While it attempted to stage two training sessions, both were unfortunately postponed because of insufficient enrolment. Below are the two sessions which were planned, but unavoidably postponed.

PROPOSED TITLE	PROPOSED FACILITATOR(S)	PROPOSED DATE
The Art of Communication	Ms. Sharon Welsh, Adjunct Professor and Communications Consultant, Georgetown University	3rd – 5th August, 2016
Protocol & Diplomatic Law	Mr. Garry Biggs & Mr. Lawrence Dunham, Protocol Partners, Washington Centre for Protocol	15th – 19th August, 2016

#### Activities planned & successfully executed (March 2017 - present)

Nonetheless, by March 2017, The DAOC was reenergized. It held several productive activities and at the same time employed several creative measures to increase the level of participation in its training sessions. Some of the inventive measures include:

- The introduction of payment plans for participants;
- The introduction of a 10% group discount for 3 persons or more; and
- The introduction of a student rate to ensure that some of our deserving students are also able to access the high-level programmes hosted by The DAOC.

Below are the activities which were held from March 2017 to present.

### **Diplomatic Dialogue on Contemporary Cuba-Us Relations**

The Diplomatic Academy and the Institute of International Relations hosted the Diplomatic Dialogue entitled “Cuba’s Economy and Foreign Policy after the Re-Establishment of Diplomatic Relations with the United States” on March 15, 2017. Presentations were delivered by Ambassador Dr. Carlos Alzugaray Treto, a Cuban diplomat, educator and writer, and Dr. Ricardo Torres Pérez, Associate Professor at the Centre for the Study of the Cuban Economy, University of Havana.

### **Training Module on Protocol & Diplomacy**

The Diplomatic Academy hosted a training module entitled, “Protocol and Diplomacy: A Guide for the Modern Professional” from 20th – 23rd March 2017. The training module was facilitated by Ms. Gail Guy, Retired Diplomat and Protocol Consultant and Mr. Dennis Francis, Former Ambassador of Trinidad and Tobago to the United Nations. A cohort of 25 students were exposed to lectures, practical exercises and simulations on fundamentals and elements of diplomatic protocol, state protocol, diplomatic precedence, business etiquette, event planning, international law and national identity guidelines among other pertinent themes.

### **Intensive 2-Day Training Session on Brazilian Foreign Policy in the 21st Century**

The Diplomatic Academy also hosted a 2-day intensive course entitled, “Brazilian Foreign Policy in the 21st Century” from 25th – 26th April 2017. The intensive course was facilitated by Professor Paulo Gustavo Pellegrino Correa, Professor of International Relations and Pro-Rector for Cooperation and International Relations at the Federal University of Amapa, Brazil. A cohort of 18 participants successfully completed the training session.

### **Establishment of a New Quarterly Newsletter from the DAOC Secretariat**

To raise the visibility and profile of The Diplomatic Academy of the Caribbean, and to enhance its communication and outreach with its wide cross section of stakeholders nationally, regionally and internationally, The DAOC also implemented a new Quarterly Newsletter from the DAOC Secretariat. This first issue was disseminated at the end of March 2017. The next issue is due to be disseminated at the end of June 2017.

### **Signing with Matias Romero Institute, Mexico**

The Diplomatic Academy of the Caribbean and the Instituto Matias Romeo signed a historic five-year Memorandum of Understanding (MOU) on November 2, 2016. The aim of the MOU is to strengthen ties between both countries through the development of diplomatic

academic activities on matters of mutual interest including – designing courses and training programmes in various types of diplomacy and the exchange of information on activities of common interest. The Director of the Institute of International Relations, Professor Jessica Byron delivered a virtual guest lecture on CARICOM to staff members of the Matias Romero Institute on April 25th 2017. This guest lecture is one of a series of initiatives identified by the MOU to establish and develop close collaboration through the training of diplomats and the exchange of information, experiences and good practices.

## **OECS Commission and UWI Institute of International Relations sign MOU on Cooperation**

OECS Media Release:

<https://pressroom.oecs.org/oecs-commission-and-uwi-institute-of-international-relations-sign-mou-on-cooperation#>

Tuesday, May 9, 2017 — The OECS Commission and the UWI Institute of International Relations have signed a Memorandum of Understanding (MOU) on Cooperation in the fields of International Relations and Diplomacy. The signing took place in Trinidad and Tobago on Thursday May 04, 2017 and was witnessed by officials of the Commission and OECS Member States attending the 2017 Distinguished Leadership and Innovation Conference (DLIC) organised by the UWI Arthur Lok Jack Graduate School of Business.

The Memorandum of Understanding was motivated by a number of factors including:

- The spirit of goodwill existing between the organisations;
- The need for continuous training and development of Foreign Service personnel in OECS Member States, as well as the Commission, in diplomacy and related fields;
- The challenges faced by OECS Member States, as well as the Commission, to undertake professional enquiry, scholarly research and analysis in international affairs due to their human resource constraints; and
- The difficulties faced by OECS Member States in maintaining, promoting and projecting their diplomatic presence abroad to safeguard their various interests, including in particular, their economic interests.
- The Memorandum of Understanding seeks to promote collaboration on training, research and exchange in the fields of International Relations and Diplomacy, and covers inter alia:
  - Research in areas identified as being of strategic interest to the OECS and the Institute;
  - Exchange of publications and materials of common interest;
  - Sharing of information and ideas on new trends and developments in international affairs and diplomacy;
  - Joint research and production of academic papers and policy briefs; and
  - Organisation of seminars and conferences in the fields of International Relations and Diplomacy.

Principal signatories to the MOU were Dr. Didacus Jules, Director General of the OECS and Professor Brian Copeland, Pro-Vice Chancellor of the UWI, St Augustine Campus. Other signatories were Professor Jessica Byron, Director of the Institute of International Relations and Ambassador Anthony Severin, Head of International Relations at the OECS Commission.



**Inset: From Left:** Dr. Didacus Jules, Director General of the OECS; Ambassador Anthony Severin, Head of International Relations at the OECS; and Professor Jessica Byron, Director, IIR



## UPCOMING ACTIVITIES

### Summer Executive Programme for Young Professionals

The Diplomatic Academy of the Caribbean is rolling out its first ever Summer Executive Programme for Young Professionals entitled, “Protocol, Diplomacy and Business Etiquette 101”. It is scheduled to take place in 2 sessions: 5th & 6th June 2017 and 8th & 9th June 2017. The Diplomatic Academy has targeted and engaged several youth groups and organizations

across the Caribbean region including the CARICOM Youth Ambassadors (CYA), UWI Students Today-Alumni Tomorrow (UWISTAT), UWI Youth Development Programme (UWI – YDP), the Guild of Students across all Campus territories and the youth arms of several political parties among other public and private sector institutions. The programme will be facilitated by Ms. Gail Guy, Retired Diplomat and Protocol Consultant. It is interesting to note that although the Summer Executive Programme is a new initiative, the response from the public and our various stakeholders have been encouraging. Session 1 has already surpassed its target goal of 20 participants, and Session 2 is already 75% filled.

### Training Module on the Art of Corporate & Diplomatic Communication

The Diplomatic Academy of the Caribbean is also scheduled to host a training module entitled, “The Art of Corporate and Diplomatic Communication” from 27th – 30th June 2017. The module will be facilitated by Ms. Sharon Welsh, U.S. based Communications Consultant and Adjunct Professor at Georgetown University. Several individuals and organizations have already also expressed interest in this programme.

### Launch of the New Diplomatic Academy of the Caribbean Website

The Diplomatic Academy of the Caribbean is getting ready to launch its new website at the end of the second quarter (the end of June 2017). This new website is another tool which would allow the Diplomatic Academy to communicate effectively with its stakeholders across the region.

## OTHER ACTIVITIES

The Diplomatic Academy is also in discussions with a number of Diplomatic Missions concerning the planning of several diplomatic dialogues for the new semester, and simultaneously in discussions with a number of other institutions including the Higher Institute of International Relations (ISRI), Cuba and other Latin America partner institutions, and the United Nations Institute for Training and Research (UNITAR) on points of mutual interest.

## APPENDIX VII: CARIBBEAN CHILD RIGHTS OBSERVATORY NETWORK



### ABOUT THE CCRON

The Caribbean Child Rights Observatory Network (CCRON) was established with the signing of a memorandum of understanding (MoU) for two (2) years between the Institute of International Relations (IIR) and the regional representative for the Eastern Caribbean arm of the United Nations Children's Emergency Fund (UNICEF). A bid for the location of the CCRON's headquarters was issued, and won by the IIR allowing it to become the Hub of the network. The CCRON was officially launched on May 15<sup>th</sup>, 2014 at the IIR, The UWI, St Augustine Campus.

### BACKGROUND

Within the Caribbean sub-region, all countries have signed the Convention on the Rights of the Child (CRC). By signing the CRC, CARICOM countries have committed themselves to respecting, protecting and fulfilling rights of all children.

The State Parties agreed to be held accountable for this commitment before the international community. Since the CRC is a legally binding instrument, State Parties are obliged to develop and undertake all actions and policies in the light of the best interest of the child.

The duty to enable child rights whether by planning and implementing suitable programmes carries with it the corresponding duties of regularly monitoring and periodically evaluating/reporting their status, the role that the state has envisaged for itself as well as for other actors such as parents, family, civil society and academics. However, reporting on the CRC is substantially delayed in the Caribbean.

The common delays in CRC reporting could indicate the following: 1) that this process is not a priority for the Caribbean countries 2) that relevant up-to- date data are not readily available 3) that there is limited capacity 4) a combination of these factors.

As part of strengthening the coordination and evaluation of the implementation of the CRC and its optional protocols, the Committee on the Rights of the Child suggested 'the

establishment of a cross-sectoral Child Rights Observatory, consisting of both national and regional authorities and NGOs, for policy coordination' (UN, CRC: 2007).

This suggestion is also reflected in a specific request from CARICOM to the UN for establishing a child rights observatory for the CARICOM member states. In response to the above, UNICEF proposed to work with the CARICOM and its member states in the establishment of a child rights observatory.

In the past few years, UNICEF Country Offices in the Commonwealth Caribbean (Jamaica, Guyana, Belize and the Office for the Eastern Caribbean Area in Barbados) have individually supported the establishment of Centres of Knowledge or Excellence and in the case of Belize, a Child Observatory.

Such individual office efforts can be made more effective when linked across the Caribbean under the aegis of the CARICOM.

## MANDATE

Member States in CARICOM agreed to obey (ratified) the Convention on the Rights of the Child (CRC). Governments have the main responsibility to make sure the rights of children in the Convention on the Rights of the Child are protected and provided for. The CRC has 54 Parts, called Articles.

## STRUCTURE OF THE HUB

Certainly a physical centre could be located in one of the CARICOM member states. However, to avoid establishment and operational costs of a new structure, a virtual network with one institution (IIR) serving as a "hub" is a more practical approach. This network, comprising all universities of the region, builds on the existing network of The University of the West Indies Campuses and its Open University structure, and links them to other state or private universities such as those in Guyana, Belize and Grenada. The University of Belize already functions as a Child Observatory with support from UNICEF Belize and could provide insights on the overall establishment of a Caribbean-wide network.

It also includes other groups like the Caribbean Child Development Centre (CCDC) – a consortium for Social Development and Research at the University of the West Indies, Open Campus (Jamaica).

## MEMBERS OF THE NETWORK

- Institute of International Relations, The UWI St. Augustine Campus
- CARICOM Secretariat
- Caribbean Public Health Agency
- Caribbean Child Development Centre (CCDC)
- Open Campus, The UWI, Cave Hill
- Department of Government, Sociology and Social Work, The UWI Cave Hill
- Institute for Gender and Development Studies (IGDS)
- University of Guyana
- University of Belize
- Department of Economics, The UWI St. Augustine Campus
- Family Development and Children's Research Centre
- Centre for Health Economics Unit (HEU)
- Faculty of Law, UWI, St. Augustine Campus
- Sir Arthur Lewis Institute of Social and Economic Studies The UWI, St. Augustine Campus
- Sir Arthur Lewis Institute of Social and Economic Studies The UWI, Cave Hill

## MEMBERS OF THE NETWORK

- Children's authority of Trinidad and Tobago
- UNICEF
- Pan American Health Organization
- World Health Organisation (WHO)
- West Indies Cricket Board (WICB)
- Break the Silence

## APPENDIX VIII: EVENTS

### AUGUST 2016

- 3<sup>rd</sup>: Welcome luncheon for new incoming director of IIR
- 8<sup>th</sup>: MPhil to PhD Upgrade Seminar: Mr. Faies Jafar
- 11<sup>th</sup>: PhD Oral Examination for Ms. Kai-Ann Skeete
- 12<sup>th</sup>: MPhil to PhD Upgrade Seminar: Nikita Pardesi
- 12<sup>th</sup>: Farewell luncheon for Dr. Matthew Bishop
- 14<sup>th</sup>-21<sup>st</sup> –IIR Students Study Tour/Field Trip to Cuba & Panama
- 16<sup>th</sup>: Board of Examiners’ Meeting for Special Exams
- 29<sup>th</sup>: Director attended the National Forum on the Future of Work in T&T, at TLC, The UWI.

### SEPTEMBER 2016

- 8<sup>th</sup>: Director attended Academic Board Meeting
- 12<sup>th</sup>: Courtesy call by the Ambassador Guillermo Vázquez Moreno, Embassy of Cuba
- 12<sup>th</sup>: Seminar entitled “Moved by Many: Inspiration and Seduction for the construction of Religions in Colonial Trinidad” by Dr. Teruyuki Tsuji; held at Yves Collart Board Room
- 13<sup>th</sup>: Courtesy call to Her Excellency Ana Celia Pisano, Ambassador of Argentina; at the Embassy of Argentina
- 14<sup>th</sup>: Diplomatic dialogue by H.E. Ambassador Nikolay Smirnov entitled “Russia in a changing global and hemispheric landscape; held at the Yves Collart Board Room
- 21<sup>st</sup>: Lunch meeting with director and His Excellency Bishwadip Dey, Indian High Commissioner
- 29<sup>th</sup>: Director’s Professorial Inaugural lecture; held in at UWI, Mona.

### OCTOBER 2016

- 12<sup>th</sup>: Courtesy call by Ambassador Deborah-Mae Lovell
- 18<sup>th</sup>: Courtesy call by Her Excellency Carmen Gil Erazo, Chargé d’Affaires ai., Embassy of Costa Rica
- 25<sup>th</sup>: Courtesy call by His Excellency Jesús López González, Embassy of Mexico
- 25<sup>th</sup>: Meeting with Ambassador Gorgens, of the German Embassy

## NOVEMBER 2016

2<sup>nd</sup>: Lunch meeting with His Excellency, Jesús López González, Ambassador of Mexico; discussion on visit to Port of Spain by H.E. Ambassador Socorro Flores-Liera, Secretary of Foreign Affairs of Mexico

7<sup>th</sup>: Diplomatic Dialogue with H.E. Paulo Traballi Bozzi, Brazilian Ambassador, on “Brazil’s Engagement with the Caribbean”; held at Yves Collart Board Room

8<sup>th</sup>: Roundtable conversation with the German Ambassadors in the Caribbean region, headed by H.E. Dr. Lutz Gorgens; at the Yves Collart Board Room

15<sup>th</sup>: Brazilian visitors, Professor Paulo Gustavo Correa and colleague from the Federal University of Amapa, visit The UWI and speak at Guest Lecture. The visitors also met with Mr. Sharan Singh and the Office of the Campus Principal (courtesy call).

## DECEMBER 2016

1<sup>st</sup>: Visit to the Cuban Embassy to sign condolence book

2<sup>nd</sup>: Graduate Seminars: Mr. Anand Munessar and Ms. Candia James

5<sup>th</sup> – 10<sup>th</sup>: Instituto Superior de Relaciones Internacionales (ISRI) Conference in Cuba at the Raul Roa Garcia Higher Institute of International Relations.

14<sup>th</sup>: Academic staff meeting re: Curriculum Review

15<sup>th</sup>: CCRON Virtual Meeting

16<sup>th</sup>: IIR’s Annual Christmas Luncheon

## JANUARY 2017

9<sup>th</sup> – 21<sup>st</sup>: Director’s visit to Guadeloupe at Université des Antilles

26<sup>th</sup> – 27<sup>th</sup>: MSc Oral presentations

## FEBRUARY 2017

2<sup>nd</sup>: Director attended The Embassy of Cuba and Alma Jordan Library’s tribute to the Cuban national hero José Martí, in celebration of the 164<sup>th</sup> anniversary of his birthday.

6<sup>th</sup> – 7<sup>th</sup>: Integrated Threat Assessment Centre (ITAC) Office of the Prime Minister, Future Security Threat Assessment 2-day Workshop held at IIR, Lecture Room I

8<sup>th</sup>: Director attended Reception to launch Canada’s 150 years of confederation at the Club Room, Renaissance at Shorelands, Carenage.

9<sup>th</sup>: Academic staff meeting re: Assessment and promotion

9<sup>th</sup>: Faculty Board Meeting in the FSS lounge

13<sup>th</sup> Campus Planning Team Meeting re: University Strategic Plan 2017-2022

14<sup>th</sup>: PhD Oral Examination held for Mr. Kirt St. Bernard, Yves Collart Boardroom  
15<sup>th</sup>: Meeting with Cuban Ambassador, His Excellency Guillermo Vázquez Moreno  
16<sup>th</sup>: IIR's 50<sup>th</sup> Anniversary Commemorative Publication Book Launch  
20<sup>th</sup>: Director interviewed on UWI TV with Dr. Hamid Ghany  
21<sup>st</sup>: Meeting with Cuban Ambassador, His Excellency Guillermo Vázquez Moreno  
22<sup>nd</sup>: CCRON Advisory Council Meeting; held at the Yves Collart Board Room  
23<sup>rd</sup>: MSc Oral presentations; held at Yves Collart Board Room

### MARCH 2017

6<sup>th</sup> – 9<sup>th</sup>: Director in Panama for “Un Nuevo Ciclo para America Latina”  
10<sup>th</sup>: Special Guest lecture by Professor Timothy Shaw, former Director of IIR  
13<sup>th</sup>: Workshop on Cuba-US Relations in the new environment and the possible implications for the Caribbean; held at IIR lecture Room 1  
14<sup>th</sup>: Director attended lunch with Cuban scholars at The University Inn  
15<sup>th</sup>: Diplomatic dialogue with Cuban scholars  
17<sup>th</sup>: Teleconference with the Mexican Matías Romero Institute  
20<sup>th</sup> – 23<sup>rd</sup>: Diplomatic Academy of the Caribbean (DAOC) Protocol and Diplomacy Module  
27<sup>th</sup>: Director travelled to Barbados for meeting with The UWI management, chaired by the Vice Chancellor  
28<sup>th</sup> Seminar entitled “Gender, Culture and Power: Change, Persistence and Resistance” by Roberta Clarke and Professor Rhoda Reddock, Deputy Principal;  
28<sup>th</sup>: Director attended CLR James memorial lecture; featured speaker – Mr. David Abdullah; at the CLR James Auditorium, Cipriani College of Labour and Cooperative Studies;

### APRIL 2017

24<sup>th</sup>: Special Seminar by Dr. Natalie Dietrich-Jones, UWI Mona, entitled “Work IT: Tips and points for working in the International Development Sector; held at Yves Collart Board Room.  
25<sup>th</sup> – 26<sup>th</sup>: Brazil Foreign Policy in the 21<sup>st</sup> century: intensive 2-day course; Professor Paulo Gustavo Pellegrino Correa  
27<sup>th</sup>: 2<sup>nd</sup> Graduate Seminar Presentation by Latoyaa Roberts via zoom, Yves Collart Board Room  
28<sup>th</sup>: Meeting with Deputy Head of Mission; at the Embassy of Spain, Sr. Pardell and Dr. Khellon Roach

## **MAY 2017**

5<sup>th</sup>: Meeting with Prof. Paulo Correa

9<sup>th</sup>: Director meets with Ambassador Alfonso Muñera

10<sup>th</sup>: Discussion with Mr. Joe Lark-Park, Counsellor at the Embassy of Korea: Discussion on the ongoing socio-economic crisis in Venezuela

12<sup>th</sup>: Long Service Appreciation, and Retirement Luncheon for Dr. Kirton and Marilyn Ramon-Fortune; held at Cara Suites Hotel and Conference Centre.

15<sup>th</sup>: Meeting at CCJ: Embassy of Chile courtesy call to President of CCJ, Sir Dennis Byron

16<sup>th</sup> – 18<sup>th</sup>: Director attended Conference in St. Vincent

**30 MAY – 9 JUNE**: Director attended Conference EU-LAC or the Institut des Ameriques, Université Sorbonne, Paris; “The Caribbean in the Strategic EU-CELAC Partnership”

**JUNE 2017**: MPhil/PhD Graduate Seminars

**30 JULY 2017**: MPhil to PhD Upgrade Seminar: Anthony Gafoor

**14 SEPTEMBER 2017**: MPhil to PhD Upgrade Seminar: Lisa Gordon

## APPENDIX IX: DISTINGUISHED VISITORS

**Dr. Abdullahi Abdulkari**

Department of Economics  
The UWI, Mona  
Mona

**H.E. Jaime Alberto Acosta Carvajal**

Ambassador  
Embassy of the Republic of Colombia

**H.E. Carlos Alzugaray**

Diplomat, Writer and Educator  
Cuba

**H.E. Manfred Auster**

Ambassador  
Embassy of Germany to Haiti

**H.E. Gilles Jerrit Bijl**

Ambassador  
Embassy of the Kingdom of the Netherlands

**H.E. Sabine Bloch**

Ambassador  
Embassy of Germany to the Dominican Republic

**Dr. Christopher M. Brown**

Assistant Professor  
Center for International Studies  
Georgia Southern University  
United States of America

**Mr. Barton A. Clarke**

Executive Director  
Caribbean Agricultural Research and Development Institute (CARDI)  
The University of the West Indies  
St. Augustine Campus

**Mr. Yuri Covlak**

Federal University of Amapa  
Brazil

**Ms. Linda K. Denning**

Operations Coordinator  
William J. Perry Center for Hemispheric Defense Studies at  
National Defense University  
Washington D.C., USA

**The Honourable Maj. Gen. Edmund Dillon, MP**

Minister of National Security  
Ministry of National Security  
Trinidad and Tobago

**Ms. Verena Frich**

Ministry of Foreign Affairs  
Berlin, Germany

**H.E. Dr. Lutz Hermann Görgens**

Ambassador  
Embassy of the Federal Republic of Germany

**His Excellency Brigadier David A. Granger**

President  
Co-operative Republic of Guyana

**Mr. Zhang Haitao**

Charge d'Affaires  
Embassy of the People's Republic of China

**H.E. Wolfgang Hölscher Obermaier**

Ministry of Foreign Affairs,  
Berlin, Germany

**Ambassador Isabel Allende Karam**

Principal  
Higher Institute of International Relations Raul Roa García  
Cuba

**H.E. Annette Klein**

Consul General  
Consul General to Germany in Miami

**H.E. Jose A. Lopez Gonzalez**

Ambassador of Mexico

**Her Excellency Deborah Mae Lovell**

Former Ambassador  
Embassy of Antigua and Barbuda to the USA

**Ms. Michele Lowe**

Office of Trade Negotiations  
CARICOM Secretariat

**Ms. Nancy Morejón**

Poet  
San Martin #3, Apt. 5, Floor 9  
El Infante de Pasaje Rafecro, Cerro  
Havana, Cuba

**Ms. Paola Mosquera**

Second Secretary  
Embassy of the Republic of Colombia

**H.E. Thomas Neisinger**

Ambassador  
Embassy of Germany to Cuba

**H.E. Mitsuhiro Okada**

Ambassador  
Embassy of Japan

**Mr. Jae-lark Park**

Councillor  
Embassy of the Republic of Korea

**Professor Paulo Gustavo Pellerino Correa**

Federal University of Amapa  
Brazil

**Professor Fred Reno**

Department of Political Science  
Université des Antilles

**Dr. Boris Saavedra**

Professor  
William J. Perry Center for Hemispheric Defense Studies at  
National Defense University  
Washington D.C., USA

**H.E. Joachim Schmillen**

Ambassador  
Embassy of Germany to Jamaica and Barbados

**Ms. Brenda Sharp**

Assistant Editor  
Ashgate Publishing Limited  
Farnham, England

**Mr. Mike Smith**  
New South Wales

**H.E. Tim Stew**  
High Commissioner  
High Commission for the United Kingdom of Great Britain and Northern Ireland

**H.E. Elnur Sultanov**  
Ambassador  
Embassy of the Republic of Azerbaijan

**Professor Ricardo Torrez Perez**  
Professor and Researcher  
University of Havana

**H.E. Guillermo Vázquez Moreno**  
Ambassador  
Embassy of the Republic of Cuba

**Ms. Sharon M. Welsh**  
Adjunct Lecturer  
Georgetown University  
Washington D.C., USA

**Ms. Sandra West**  
Principal/Main Director  
Automation Technical College  
Trinidad and Tobago

**Mr. David Whineray**  
Deputy Director of Human Resources  
Foreign and Commonwealth Office  
United Kingdom

**Mr. Jurgens Young**  
Counsellor  
High Commission for the Republic of South Africa

**His Excellency Dr. Alfonso Múnera**  
Ambassador  
Embassy of Colombia

**Ms. Maria-Elena Alcaraz**

Charge d'Affaires  
Embassy of Mexico

**His Excellency José María Fernández López de Turiso**

Ambassador  
Embassy of Spain

## APPENDIX X: PROJECTED ACTIVITIES FOR 17/18

### PROJECTED ACTIVITIES FOR THE 2017/2018 ACADEMIC YEAR

- Curriculum Review of the Postgraduate Diploma and MSc programmes;
- Workshop and public forum on Climate Change and Role of Religion to be carried out in collaboration with the American University and the Woodrow Wilson Centre for Scholars in October 2017;
- Open live Forum on Venezuelan Crisis to be aired by UWITv, across the four UWI campuses in September 2017;
- Activities to be carried out by the DAOC in collaboration with the Embassy of Spain to commemorate the fiftieth anniversary of Spain's diplomatic relations with the Republic of Trinidad and Tobago in October 2017.
- Various training modules in Protocol, Diplomacy & Business Etiquette to be carried out by the Diplomatic Academy of the Caribbean in November 2017.
- Workshop on the creative industries in the Caribbean to be organized by the IIR in collaboration with the University of Havana in November 2017.

#### ACCESS

Strategic Objective	Faculty Initiatives	Faculty Target 17/18 – SEMESTER 1	Faculty Target 17/18 – SEMESTER 2
<b>AC1:</b> <i>To be a University for All.</i> <i>Campus Specific Project Area:</i> <ul style="list-style-type: none"> <li>• CPR &amp; Access</li> </ul>	<b>Public fora, lectures on international themes which are open to all</b>	Three events	TBC
<b>AC3:</b> <i>Improving the quality of Teaching and Learning and Student Development.</i> <i>Campus Specific Project Area:</i> <ul style="list-style-type: none"> <li>• CPR&amp; Access</li> </ul>	<b>Curriculum review process and increasing the number of internship placements for IIR students</b>	Ongoing	Ongoing
<b>AC4:</b> <i>Improving the quality, quantity and impact of Research, Innovation and Publication.</i> <i>Campus Specific Project Area:</i> <ul style="list-style-type: none"> <li>• CPR&amp; Access</li> <li>• HR Review</li> </ul>	<b>Staff research projects</b>	Ongoing	Ongoing

#### ALIGNMENT

Strategic Objective	Faculty Initiatives	Faculty Target 17/18 – SEMESTER 1	Faculty Target 17/18 – SEMESTER 2
<b>AL2:</b> <b>Increase and Improve Academic/Industry Research Partnerships.</b>  <i>Campus Specific Project Area:</i> <ul style="list-style-type: none"> <li>• Innovation &amp; Entrepreneurship</li> </ul>	<b>Research workshop on creative industries coordinated by Dr Jacqueline Laguardia Martinez</b>	Semester One 2017/2018	



**Institute of International Relations  
The University of the West Indies  
St. Augustine Campus, Trinidad & Tobago  
Tel: +1 (868) 662-2002  
Website: [www.sta.uwi.edu/iir](http://www.sta.uwi.edu/iir)  
Email: [iirt@sta.uwi.edu](mailto:iirt@sta.uwi.edu)**

**21<sup>st</sup> June 2018**